



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 **[REPORT OF ACTION TAKEN IN CLOSED SESSION**

2 **ON JANUARY 6, 2009 BEGINS ON PAGE 133.]**

3
4
5
6 **SUP. KNABE, CHAIRMAN:** WE'RE GOING TO ASK EVERYONE TO PLEASE
7 STAND. WE'RE GOING TO BE LED IN OUR INVOCATION BY THE REVEREND
8 ALTAGRACIA PEREZ, HOLY FAITH EPISCOPAL CHURCH IN INGLEWOOD,
9 FOLLOWED BY THE PLEDGE OF ALLEGIANCE BY JESS GOMEZ, TRUSTEE,
10 POST 2018, POMONA, VETERANS OF FOREIGN WARS. REVEREND?

11
12 **REV. PEREZ:** I'M VERY HONORED TO BE HERE WITH YOU THIS MORNING.
13 AND I THANK THE SUPERVISORS FOR ALL OF THEIR WORK. AND I'VE
14 NEVER HAD AN OPPORTUNITY TO BE IN THIS CHAMBER, BUT THE WORK
15 THAT WORK THAT HAPPENS HERE IS VERY IMPORTANT. I WANTED TO
16 CONFESS FOR THE RECORD THAT I ALWAYS HAVE A SLIGHT PAUSE WHEN
17 I DO A PRAYER IN A CIVIC SETTING. I HAVE MIXED FEELINGS ABOUT
18 THAT. BUT NONETHELESS, I DO BELIEVE IN GOD, AND I DO BELIEVE
19 THAT MY GOD IS VERY CONCERNED ABOUT WHAT GOES ON IN THIS ROOM
20 AND IN THIS BUILDING, ABOUT THE WORK THAT HAS BEEN GIVEN TO
21 EACH OF THESE SUPERVISORS IN TAKING CARE OF THE COMMONWEALTH
22 OF ENSURING JUSTICE. AND SO I'M VERY HONORED TO PRAY THAT THAT
23 SPIRIT OF SERVICE, OF JUSTICE AND CARE, YOU KNOW, IMBUE ALL OF
24 YOU IN THIS NEW YEAR, AND ESPECIALLY MY NEW SUPERVISOR, MARK
25 RIDLEY-THOMAS. LET US PRAY. GRACIOUS SPIRIT THAT IMBUES US



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1 WITH LIFE AND BREATH, WE THANK YOU FOR A NEW DAY, FOR A NEW
2 YEAR, FOR NEW GOALS AND NEW CHALLENGES. WE PRAY YOUR PRESENCE
3 BE HERE IN THIS PLACE AS THESE SUPERVISORS, YOUR SERVANTS,
4 CONDUCT THE BUSINESS OF THE PEOPLE. I PRAY THAT YOU ANOINT
5 EACH OF THEM WITH WISDOM AND COURAGE TO SERVE THOSE WHOM THEY
6 HAVE VOWED TO SERVE AND PROTECT FAITHFULLY AND GRACIOUSLY. I
7 PRAY ESPECIALLY FOR SUPERVISOR MARK RIDLEY-THOMAS. I THANK YOU
8 FOR ANSWERING MY PRAYERS IN HAVING HIM SERVE MY DISTRICT. I
9 PRAY THAT YOU FILL HIM WITH WISDOM AS HE CONTINUES TO SERVE
10 THE PEOPLE IN YOUR NAME. BE WITH ALL OF US AS WE DO OUR WORK
11 AND REMIND US THAT WE NEED THE WORK OF EACH OTHER IN ORDER TO
12 CREATE THE WORLD THAT YOU WANTED US TO HAVE, ONE OF ABUNDANCE
13 AND JUSTICE AND PEACE. IN THE NAME OF THE ONE THAT GIVES US
14 LIFE, AMEN.

15

16 **JESS GOMEZ:** PLEASE FOLLOW ME IN THE PLEDGE OF ALLEGIANCE. I
17 PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA,
18 AND TO THE REPUBLIC FOR WHICH IT STANDS, ONE NATION, UNDER
19 GOD, INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL.

20

21 **SUP. KNABE, CHAIR:** SUPERVISOR?

22

23 **SUP. RIDLEY-THOMAS:** THANK YOU VERY KINDLY MR. CHAIR AND
24 COLLEAGUES. I'M DELIGHTED TO HAVE WITH US THE REVEREND
25 ALTAGRACIA PEREZ, THE PASTOR OF THE HOLY FAITH EPISCOPAL



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1 CHURCH IN THE CITY OF INGLEWOOD. YOU'LL WISH TO KNOW THAT
2 ALTAGRACIA PEREZ HOLDS A BACHELORS OF SCIENCE IN EDUCATIONAL
3 PSYCHOLOGY FROM NEW YORK UNIVERSITY, A MASTERS OF DIVINITY, A
4 MASTERS OF SACRED THEOLOGY FROM THE VENERABLE UNION
5 THEOLOGICAL SEMINARY IN NEW YORK. IT WAS AROUND THAT TIME OR
6 SHORTLY THEREAFTER THAT WE MET AS I SPENT TIME AT UNION
7 STUDYING AND A RANGE OF OTHER THINGS WITH SOME OF HER
8 PROFESSORS. YOU'LL WANT TO KNOW THAT SHE HAS BEEN A LEADER IN
9 THE EPISCOPAL CHURCH AND ECUMENICAL COMMUNITIES FOR A
10 CONSIDERABLE AMOUNT OF TIME, APPOINTED TO THE GENERAL
11 CONVENTION OF THE NATIONAL EPISCOPAL CHURCH AND AS A FORMER
12 MEMBER OF PRESIDENT'S CLINTON'S COMMISSION ON AIDS, FEATURED
13 IN THE L.A. TIMES, NEWSWEEK, AND SEVERAL OTHER NOTEWORTHY
14 PUBLICATIONS. SHE IS A LEADER AMONG LEADERS IN THE ECUMENICAL
15 AND INTERFAITH COMMUNITY IN LOS ANGELES AND IN THE NATION. AND
16 WE'RE DELIGHTED TO HAVE HER WITH US. AND TO THE REVEREND
17 ALTAGRACIA PEREZ, WE THANK YOU FOR YOUR PRESENCE, WE THANK YOU
18 FOR YOUR INVOCATION AND WE WISH TO EXCHANGE OUR GREETINGS AND
19 WISH YOU GOD SPEED IN ALL THAT YOU DO. [APPLAUSE.]

20

21 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA?

22

23 **SUP. MOLINA:** THANK YOU, MR. CHAIRMAN. WE WANT TO PRESENT A
24 CERTIFICATE OF APPRECIATION TO JESS GOMEZ, WHO IS A TRUSTEE
25 WITH THE VETERANS OF FOREIGN WARS, POST 2018 IN POMONA. JESS



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1 SERVED AS SPECIALIST FOURTH CLASS IN THE FIRST BATTALION OF
2 32ND FIELD ARTILLERY UNIT WITH THE UNITED STATES ARMY FROM
3 1965 TO 1968 IN VIETNAM. HIS COMMENDATIONS INCLUDE THE
4 NATIONAL DEFENSE SERVICE MEDAL, REPUBLIC OF VIETNAM CAMPAIGN
5 MEDAL, AND AN ARMY GOOD CONDUCT MEDAL. WE WANT TO EXTEND OUR
6 GRATITUDE AND WE WANT TO THANK MR. GOMEZ. HE AND HIS WIFE,
7 ALICE, COME UP AND JOIN US, ARE CIVIC LEADERS IN POMONA. WE'RE
8 VERY, VERY PROUD OF THEM. [APPLAUSE.] THANK YOU, MR. CHAIRMAN.

9

10 **SUP. KNABE, CHAIRMAN:** THANK YOU. THANK YOU BOTH FOR TAKING THE
11 TIME TO LEAD US BOTH IN THE INVOCATION AND PLEDGE OF
12 ALLEGIANCE. HAPPY NEW YEAR TO EVERYONE. WE WILL BEGIN WITH THE
13 FIRST AGENDA FOR 2009.

14

15 **CLERK SACHI HAMAI:** HAPPY NEW YEAR, MR. CHAIRMAN, MEMBERS OF
16 THE BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 4, AGENDA FOR
17 THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION. ITEMS 1-D
18 THROUGH 4-D. AND ON ITEM 4-D, THERE'S A REQUEST FROM A MEMBER
19 OF THE AUDIENCE TO HOLD THIS ITEM. THE REMAINING ITEMS ARE
20 BEFORE YOU.

21

22 **SUP. KNABE, CHAIRMAN:** ON THE REMAINDER, MOVED BY SUPERVISOR
23 MOLINA, SECONDED BY SUPERVISOR YAROSLAVSKY, WITHOUT OBJECTION,
24 SO ORDERED.

25



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1 **CLERK SACHI HAMAI:** PAGE 6, AGENDA FOR THE MEETING OF THE
2 HOUSING AUTHORITY. ITEMS 1-H AND 2-H.

3

4 **SUP. KNABE, CHAIRMAN:** THAT WOULD BE MOVED BY SUPERVISOR
5 RIDLEY-THOMAS, SECONDED BY THE CHAIR. WITHOUT OBJECTION, SO
6 ORDERED.

7

8 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS ITEMS 1 THROUGH 9. ON
9 ITEM NO. 1 THERE ARE REQUESTS FROM MEMBERS OF THE PUBLIC TO
10 HOLD THIS ITEM.

11

12 **SUP. KNABE, CHAIRMAN:** OKAY, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** ON ITEM NO. 5, SUPERVISOR KNABE REQUESTS
15 THAT THIS ITEM BE HELD. AND ON ITEM NO. 6, THE RECOMMENDATION
16 SHOULD REFLECT THAT THIS INCIDENT OCCURRED ON SEPTEMBER 29TH,
17 2002, NOT 2008. THE REMAINING ITEMS ARE BEFORE YOU. ITEM NO.
18 1. AND BEFORE THAT WAS 4-D.

19

20 **SUP. KNABE, CHAIRMAN:** ON THE REMAINDER, MOVED BY SUPERVISOR
21 ANTONOVICH, SECONDED BY SUPERVISOR YAROSLAVSKY, WITHOUT
22 OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** WE'RE ON PAGE 11, CONSENT CALENDAR. ITEMS
25 10 THROUGH 51. ON ITEM NO. 12, SUPERVISOR KNABE REQUESTS THAT



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1 THIS ITEM BE HELD. ON ITEM NO. 14, THE CHIEF EXECUTIVE OFFICER
2 REQUESTS THAT THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT.

3

4 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

5

6 **CLERK SACHI HAMAI:** ON ITEM NO. 18, THE CHIEF EXECUTIVE OFFICER
7 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO JANUARY 13TH,
8 2009.

9

10 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

11

12 **CLERK SACHI HAMAI:** ON ITEM NO. 19, AS INDICATED ON THE POSTED
13 AGENDA, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE
14 CONTINUED ONE WEEK TO JANUARY 13TH, 2009.

15

16 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

17

18 **CLERK SACHI HAMAI:** ON ITEM NO. 23, AS INDICATED ON THE POSTED
19 AGENDA, THE DIRECTOR OF PUBLIC WORKS REQUESTS THAT THIS ITEM
20 BE CONTINUED THREE WEEKS TO JANUARY 27TH, 2009.

21

22 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

23

24 **CLERK SACHI HAMAI:** ON ITEM NO. 25, SUPERVISOR YAROSLAVSKY
25 REQUESTS THAT THIS ITEM BE HELD. ON ITEM NO. 26, SUPERVISOR



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1 YAROSLAVSKY REQUESTS THAT THIS ITEM BE HELD. ON ITEM NO. 35,
2 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS
3 ITEM. ON ITEM NO. 40, THERE'S A REQUEST FROM A MEMBER OF THE
4 PUBLIC TO HOLD THIS ITEM.

5

6 **SUP. KNABE, CHAIRMAN:** WHICH ITEM WAS THAT?

7

8 **CLERK SACHI HAMAI:** 40.

9

10 **SUP. KNABE, CHAIRMAN:** OKAY. SO ORDERED.

11

12 **CLERK SACHI HAMAI:** AND ON ITEM 46, AS INDICATED ON THE
13 SUPPLEMENTAL AGENDA, THE INTERIM DIRECTOR OF HEALTH SERVICES
14 REQUESTS THAT THIS ITEM BE CONTINUED THREE WEEKS TO JANUARY
15 27TH, 2009.

16

17 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

18

19 **CLERK SACHI HAMAI:** THE REMAINING ITEMS ON THE CONSENT AGENDA
20 ARE BEFORE YOU.

21

22 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR MOLINA. THE CHAIR
23 WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

24



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1 **CLERK SACHI HAMAI:** WE'RE NOW ON PAGE 28, ORDINANCE FOR
2 INTRODUCTION. AND ON ITEM 52, THE CHIEF EXECUTIVE OFFICER
3 REQUESTS THAT THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT.

4
5 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

6
7 **CLERK SACHI HAMAI:** SEPARATE MATTERS, ITEMS 53 AND 54, AND I'LL
8 READ THE SHORT TITLES IN FOR THE RECORD. ON ITEM 53, THIS IS A
9 TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT
10 RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF BEVERLY HILLS
11 UNIFIED SCHOOL DISTRICT 2008 ELECTION GENERAL OBLIGATION
12 BONDS, ELECTION 2008, SERIES 2009 AND AN AGGREGATE PRINCIPAL
13 AMOUNT NOT TO EXCEED \$75 MILLION.

14
15 **SUP. KNABE, CHAIRMAN:** MOVED BY SUPERVISOR YAROSLAVSKY. THE
16 CHAIR WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

17
18 **CLERK SACHI HAMAI:** ON ITEM 54, THIS IS THE TREASURER AND TAX
19 COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE
20 ISSUANCE AND SALE EL SEGUNDO UNIFIED SCHOOL DISTRICT GENERAL
21 OBLIGATION BONDS ELECTION 2008, SERIES A IN AN AGGREGATE
22 PRINCIPAL AMOUNT NOT TO EXCEED \$14 MILLION.

23
24 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY
25 SUPERVISOR RIDLEY-THOMAS. WITHOUT OBJECTION, SO ORDERED.



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1

2 **CLERK SACHI HAMAI:** ON PAGE 29, DISCUSSION ITEM, ITEM NO. 55,
3 AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE CHIEF EXECUTIVE
4 OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO
5 JANUARY 13TH, 2009. THAT'S ITEM 55, THE DISCUSSION ITEM.

6

7 **SUP. KNABE, CHAIRMAN:** OKAY. IT'S BEEN CONTINUED ONE WEEK. SO
8 ORDERED. MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE
9 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS
10 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 56-A, I BELIEVE
11 THAT THERE ARE SOME CHANGES THAT WERE GOING TO BE MADE TO THIS
12 RECOMMENDATION?

13

14 **C.E.O. FUJIOKA:** I HAVE SOME CLARIFYING LANGUAGE I CAN EITHER
15 READ NOW OR LATER, WHATEVER THE PREFERENCE IS.

16

17 **SUP. KNABE, CHAIRMAN:** READ IT NOW.

18

19 **C.E.O. FUJIOKA:** I CAN READ IT NOW, OKAY. WITH RESPECT TO THIS
20 ITEM, YOU'LL NOTICE THAT THERE ARE FIVE RECOMMENDATIONS. I'D
21 LIKE TO REVISE NO. 5 AND ADD A 6 AND 7. ESSENTIALLY IT MERELY
22 CLARIFIES WHAT'S CURRENTLY LISTED OR PROVIDED AS
23 RECOMMENDATION NO. 5. THE NEW LANGUAGE SHOULD READ, "5,
24 AUTHORIZE AND INSTRUCT THE C.E.O. AND THE CHIEF PROBATION
25 OFFICER TO RETURN TO YOUR BOARD TO REQUEST AUTHORIZATION TO



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1 EXECUTE ANY AGREEMENT AND/OR DOCUMENTATION TO FORMALLY ACCEPT
2 GRANT FUNDING. 6, INSTRUCT THE C.E.O. AND CHIEF PROBATION
3 OFFICER TO RETURN TO THE BOARD AS SOON AS POSSIBLE WITH A
4 PROPOSED STAFFING AND BUDGET MODEL FOR THE NEW FACILITY, WHICH
5 WOULD BE EFFECTIVELY COST NEUTRAL. 7, INSTRUCT THE C.E.O. TO
6 CONTINUE TO INFORM THE BOARD ON AVAILABILITY OF REIMBURSEMENT
7 PAYMENTS ON STATE-BONDED PROJECTS." BECAUSE WE KNOW THIS IS A
8 CONCERN AT THE STATE LEVEL ON THE BONDING ABILITY. THIS MERELY
9 CLARIFIES OUR INTENT AND WHAT WE'RE TRYING TO ACHIEVE IN THE
10 CURRENT RECOMMENDATION NO. 5.

11
12 **SUP. YAROSLAVSKY:** MOVE IT AS AMENDED.

13
14 **SUP. KNABE, CHAIR:** SUPERVISOR YAROSLAVSKY MOVES IT AS AMENDED.
15 THE CHAIR WILL SECOND IT. WITHOUT OBJECTION, SO ORDERED.

16
17 **CLERK SACHI HAMAI:** THAT COMPLETES THE READING OF THE AGENDA.
18 BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL
19 DISTRICT NO. 2.

20
21 **SUP. YAROSLAVSKY:** CAN I JUST ASK ONE QUESTION. [INAUDIBLE]

22
23 **SUP. KNABE, CHAIRMAN:** ARE WE LIVE HERE? ALL RIGHT. OKAY. I'M
24 GOING TO BEGIN AND THEN WE'LL GO BACK TO THE REGULAR ORDER.
25 BUT WE'RE GOING TO ONCE AGAIN, IT'S THAT TIME OF THE MONTH TO



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1 PRESENT A SCROLL PRESENTATION TO OUR L.A. COUNTY STARS. AND SO
2 IT'S MY PLEASURE TO INTRODUCE THE JANUARY 2009 L.A. COUNTY
3 STARS IN THE CATEGORY OF SERVICE EXCELLENCE. WE'D LIKE TO
4 PLEASE WELCOME DETECTIVE TODD MEGERLE FROM THE SHERIFF'S
5 DEPARTMENT. DETECTIVE MEGERLE IS A 23-YEAR VETERAN OF THE
6 SHERIFF'S DEPARTMENT. HE BEGAN HIS CAREER, AS MOST DEPUTY
7 SHERIFFS DO, BY WORKING IN THE WORLD FAMOUS COUNTY JAIL. HE
8 ALSO WORKED AS A PATROL DEPUTY FOR MANY YEARS AT THE SHERIFF'S
9 STATIONS IN EAST LOS ANGELES AND THE WALNUT-DIAMOND BAR AREA.
10 IN 2000, DEPUTY MEGERLE BECAME DETECTIVE AND WAS ASSIGNED TO
11 THE SPECIAL VICTIMS BUREAU AS A CHILD ABUSE INVESTIGATOR. HE
12 RELENTLESSLY WORKED TOWARD THE PROTECTION OF CHILDREN AND
13 PROSECUTION OF THOSE WHO ABUSE THEM. IN 2006, HE WAS
14 TRANSFERRED TO THE COMMERCIAL CRIMES BUREAU AND WAS ASSIGNED
15 AS A FRAUD INVESTIGATOR. BECAUSE OF HIS LONG-TIME OUTSTANDING
16 PERFORMANCE AS A CHILD ABUSE INVESTIGATOR, HE WAS ASSIGNED TO
17 THE ELDER FRAUD TEAM, WHICH INVESTIGATES HIGHLY COMPLEX CASES
18 OF FRAUD AND ABUSE AGAINST ELDERS AND DEPENDENT ADULTS.
19 DETECTIVE MEGERLE IS ACTIVE IN SEVERAL MULTIDISCIPLINARY TEAMS
20 THROUGHOUT OUR COUNTRY, SPECIFICALLY THE LOS ANGELES COUNTY
21 ELDER ABUSE FORENSIC CENTER, THE FINANCIAL ABUSE SPECIALIST
22 TEAM. HE WORKS CLOSELY WITH COUNTLESS PUBLIC AND PRIVATE
23 ADVOCACY GROUPS SUCH AS THE COUNTY OFFICE OF OUR PUBLIC
24 GUARDIAN, ADULT PROTECTIVE SERVICES, AND THE DEPARTMENT OF
25 MENTAL HEALTH, JUST TO NAME A FEW. DETECTIVE MEGERLE TAKES



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1 PERSONAL INTEREST IN THESE CASES. REGARDLESS OF THE
2 PROSECUTION OF THE SUSPECT, HE ONLY CONSIDERS A CASE CLOSED
3 ONCE THE VICTIM HAS BEEN CARED FOR AND HAS RECEIVED ALL
4 AVAILABLE SERVICES. DETECTIVE MEGERLE WORKS COLLABORATIVELY
5 WITH OTHER AGENCIES TOWARDS THE COMMON GOAL OF SERVING THE
6 OLDER AND ELDER DEPENDENT ADULT POPULATION. THE CLOSE WORKING
7 RELATIONSHIP HE FOSTERS BETWEEN THE COUNTY AGENCIES ALLOWS ALL
8 INVOLVED DEPARTMENTS TO ADDRESS THE NEEDS OF ELDER AND
9 DEPENDENT ADULTS. THIS DRAMATICALLY INCREASES THE
10 EFFECTIVENESS AND SPEED AT WHICH THE SHERIFF'S DEPARTMENT AND
11 VARIOUS OTHER SOCIAL SERVICE AGENCIES CAN RESPOND TO THE
12 REPORTS OF ELDER OR DEPENDENT ADULT ABUSE. DETECTIVE MEGERLE
13 INSURES THAT NO ONE TAKES THE GOLD OUT OF THE ELDERS' GOLDEN
14 YEARS. HE EMBODIES THE WORDS OF THE LATE UNITED STATES SENATOR
15 HUBERT HUMPHREY WHO SAID "IT WAS ONCE SAID THAT THE MORAL TEST
16 OF GOVERNMENT IS HOW THAT GOVERNMENT TREATS THOSE WHO ARE IN
17 THE DAWN OF LIFE, THE CHILDREN, THOSE IN THE TWILIGHT OF LIFE,
18 THE ELDERLY, AND THOSE IN THE SHADOW OF LIFE, THE SICK, THE
19 NEEDY AND THE HANDICAPPED." SO WE WANT TO SAY CONGRATULATIONS
20 TO DETECTIVE MEGERLE. [APPLAUSE.]

21

22 **TODD MEGERLE:** I WOULD JUST LIKE TO THANK THE BOARD OF
23 SUPERVISORS AND THE DEPARTMENT OF HUMAN RESOURCES FOR
24 RECOGNIZING ME AND THE WORK THAT I DO FOR THIS PRESTIGIOUS
25 AWARD. I FEEL VERY PRIVILEGED AND HONORED TO HAVE IT. AND I'D



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1 LIKE TO THANK THE SHERIFF'S DEPARTMENT AND MY IMMEDIATE
2 SUPERVISORS WHO ARE UP HERE WITH ME TODAY FOR THEIR UNWAVERING
3 SUPPORT ALLOWING ME TO DO THE JOB THAT I DO. I FEEL VERY
4 PRIVILEGED. THANK YOU. [APPLAUSE.]

5

6 **SPEAKER:** ON BEHALF OF THE L.A. COUNTY SHERIFF'S DEPARTMENT,
7 I'D LIKE TO SAY TO THE BOARD AND THE COMMUNITY THAT DEPUTY
8 MEGERLE REPRESENTS THE CORE OF THE L.A. COUNTY SHERIFF'S
9 DEPARTMENT IN OUR EFFORT TO SERVE THE PUBLIC. TODD JUST
10 HAPPENS TO BE A NOTCH ABOVE. AND WE APPRECIATE ALL OF HIS
11 EFFORTS. THANK YOU. [APPLAUSE.]

12

13 **SUP. KNABE, CHAIRMAN:** OKAY. SUPERVISOR ANTONOVICH, I HAVE A
14 PRESENTATION, BUT THEY'RE NOT HERE YET, SO I WILL YIELD TO
15 YOU.

16

17 **SUP. ANTONOVICH:** AT THIS TIME LET'S BRING UP ANDREW. ANDREW
18 YANG AND HIS WIFE ANN LEE. ANDREW'S BEEN A LIFE-LONG DIPLOMAT
19 AND PUBLIC SERVANT. HE BEGAN HIS CAREER WITH THE REPUBLIC OF
20 CHINA IN TAIWAN MINISTER OF FOREIGN AFFAIRS IN 1993 AS THE
21 DESK OFFICER. HE THEN ROSE THROUGH THOSE RANKS AND BECOMING A
22 SECTION CHIEF IN 2005 AND BECAME DIRECTOR OF THE TAIPEI
23 ECONOMIC CULTURAL OFFICE IN 2006. HE'S AN ALUMNUS OF THE
24 AMERICAN COUNCIL OF YOUNG POLITICAL LEADERS AND A RECIPIENT OF
25 THE SCHOLARSHIP OF EDUCATION GRANTED BY THE MINISTRY OF



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1 EDUCATION, REPUBLIC OF CHINA, 1992. LOS ANGELES COUNTY
2 APPRECIATES ANDREW'S FRIENDSHIP AND HARD WORK. AND HE WAS EVEN
3 THERE THIS PAST NEW YEAR'S DAY IN PASADENA WATCHING THE
4 BEAUTIFUL ROSE PARADE AT THE TOURNAMENT OF ROSES.
5 RELATIONSHIPS BETWEEN THE REPUBLIC OF CHINA AND TAIWAN'S 23
6 MILLION PEOPLE AND LOS ANGELES COUNTY HAS BEEN A LONG TIME. WE
7 HAVE A SISTER COUNTY RELATIONSHIP WITH THE TAIPEI COUNTY, AND
8 HAD THE OPPORTUNITY OF PARTICIPATING WITH PRESIDENT MA'S
9 RECENT VISIT TO LOS ANGELES COUNTY. TAIWAN IS RANKED AS THE
10 24TH LARGEST ECONOMY IN THE WORLD, A LEADER IN
11 TELECOMMUNICATIONS AND SEMICONDUCTOR INDUSTRY AND A LEADER IN
12 HEALTHCARE MANAGEMENT AND RESEARCH. ANDREW IS A GRADUATE OF
13 THE FOLLOWING UNIVERSITIES: HE IS A GRADUATE OF TAM CONG
14 UNIVERSITY BUSINESS SCHOOL. AND HIS MASTERS DEGREE WAS FROM
15 NATIONAL CHUNG CHI UNIVERSITY AND HE ALSO STUDIED AT OXFORD
16 UNIVERSITY IN ENGLAND. SO ANDREW, CONGRATULATIONS IN
17 RECOGNITION OF BEING DIRECTOR FROM 2006 TO 2008. AND WE WISH
18 YOU A GOOD NEW YEAR'S THAT WE JUST HAD, AND THE CHINESE NEW
19 YEAR'S WILL BE, WHAT? JANUARY 26TH, 25TH? WHAT IS IT? WHAT'S
20 CHINESE NEW YEAR'S, 26TH? TWENTY-SEVENTH. OKAY. THE YEAR OF
21 THE OX. SO CONGRATULATIONS. [APPLAUSE.]

22

23 **ANDREW YANG:** THANK YOU, MIKE, FOR THE NICE WORDS. COUNTY
24 SUPERVISORS, LADIES AND GENTLEMEN, I AM VERY PLEASED AND
25 HONORED TO RECEIVE THIS CERTIFICATE. IT'S AN APPROVAL FROM



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1 THOSE WHO I SO DEEPLY RESPECT AND I PROMISE YOU THAT THIS
2 CERTIFICATE WILL GO INTO MY OFFICE FOR DISPLAY AT ALL TIMES. I
3 ALSO WANT TO TAKE THIS OPPORTUNITY TO EXPRESS MY SINCERE
4 GRATITUDE TO MIKE AND TO MEMBERS OF THE BOARD OF SUPERVISORS
5 FOR YOUR FRIENDSHIP AND YOUR LONG-TERM SUPPORT FOR THE
6 VOLATILE RELATIONSHIP BETWEEN MY COUNTRY, TAIWAN, REPUBLIC OF
7 CHINA, AND THE GREAT COUNTY OF LOS ANGELES. MY WIFE, MY FAMILY
8 JOIN ME. WE ARE SO PROUD TO BE ANGELINOS FOR THE PAST THREE
9 YEARS. AND WE WILL TREASURE THE MEMORIES OF THIS PLACE FOR AS
10 LONG AS WE LIVE. AGAIN, THANK YOU SO MUCH FOR YOUR HOSPITALITY
11 AND WE WISH YOU ALL THE BEST. THANK YOU SO MUCH. [APPLAUSE.]

12

13 **SUP. ANTONOVICH:** HE WILL BE THE NEW CONSUL GENERAL IN SEATTLE
14 FOR TAIWAN. IT'S GOING TO BE COLD. NO MORE SUNNY CALIFORNIA.

15

16 **ANN YANG:** YOU WERE RIGHT. JANUARY 26TH.

17

18 **SUP. ANTONOVICH:** WA DONG. NOW WE HAVE A LITTLE CHIHUAHUA MIX
19 NAMED SPARKY WHO LOOKING FOR A HOME. HE'S TWO YEARS OLD.
20 LITTLE SPARKY WITH A BLUE SWEATER. I THINK THE CHIHUAHUA JUST
21 GOT ON THE EARS AND THE REST WAS MIXED. AND HE'S 562-728-4644
22 TO CALL FOR LITTLE SPARKY IF YOU WANT TO ADOPT HIM. AND HE'S
23 LOOKING FOR A HOME FOR THE YEAR OF THE OX AND THE YEAR OF
24 2009. HOW ABOUT YOU, RAY? TAKE HIM DOWN TO THE BEACH? GO
25 SURFING WITH HIM? OH, I DON'T KNOW. BEATS THE ALTERNATIVE. SO



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1 LITTLE SPARKY IS LOOKING FOR A HOME, MARIA. QUE PASO? OH,
2 OKAY. OKAY, SPARKY, WE'LL GET YOU A HOME.

3

4 **SUP. KNABE, CHAIRMAN:** THE SECOND ANNUAL WALK FOR THE HOMELESS
5 WAS HELD ON NOVEMBER 15TH, 2008 IN THE EXPOSITION PARK AREA OF
6 LOS ANGELES. THOUSANDS OF PEOPLE FROM ACROSS THE COUNTY RAISED
7 MONEY AND CAME OUT ON THAT DAY TO WALK WITH THE EXPRESS
8 PURPOSE OF BRINGING GREATER AWARENESS TO OUR GREAT AND
9 IMPORTANT ISSUE OF HOMELESSNESS HERE IN LOS ANGELES COUNTY.
10 THIS BOARD HAS ANSWERED THAT URGENT CALL TO DO SOMETHING ABOUT
11 THE TRAGIC FACT THAT THE COUNTY HAS MORE HOMELESS INDIVIDUALS
12 AND FAMILIES LIVING ON OUR STREETS THAN ANY OTHER JURISDICTION
13 IN THIS COUNTRY. WE ARE WORKING CLOSELY WITH ALL THE MAJOR
14 STAKEHOLDERS, INCLUDING POLICYMAKERS ON OUR STATE AND FEDERAL
15 LEVEL, SERVICE PROVIDERS, LAW ENFORCEMENT, PROGRAM EXPERTS,
16 AND MOST IMPORTANTLY OUR PARTNERS IN ALL 88 CITIES OF THIS
17 GREAT COUNTY. TO DEVELOP A REGIONAL APPROACH THAT WILL PROVE
18 TO BE OUR VERY BEST ATTEMPT AT ADDRESSING THIS PROBLEM ONCE
19 AND FOR ALL, IT IS COMPLETELY UNACCEPTABLE TO ALL OF US UP
20 HERE THAT THERE ARE MANY YOUNG CHILDREN LIVING ON OUR STREETS
21 OR IN SHELTERS IN INCREASING NUMBERS AND TROUBLED VETERANS WHO
22 SERVE THIS COUNTRY SO VALIANTLY ARE VIRTUALLY ABANDONED ON THE
23 STREETS WITHOUT ANY ASSISTANCE. AS LONG AS THESE TRAGIC
24 SITUATIONS CONTINUE TO EXIST, AND HERE IS A NEWS FLASH, FOLKS,
25 IT'S NOT JUST ON SKID ROW. WE MUST CONTINUE TO WORK TO ADDRESS



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1 THIS PROBLEM AND END HOMELESSNESS IN LOS ANGELES COUNTY. THAT
2 IS WHY THIS WALK FOR HOMELESSNESS IS SUCH AN IMPORTANT EVENT.
3 AS THIS ISSUE GARNERS MORE AND MORE PUBLIC ATTENTION, WE HAVE
4 TO FIND WAYS IN WHICH OUR COMMUNITIES BECOME ACTIVELY ENGAGED
5 IN THIS VERY IMPORTANT ISSUE. THE UNITED WAY OF GREATER LOS
6 ANGELES HAS BEEN AN INCREDIBLE PARTNER THROUGH THEIR
7 LEADERSHIP IN DEVELOPING THE CONCEPT FOR THIS WALK. AND THE
8 RESULTS SPEAK FOR THEMSELVES. THREE THOUSAND PEOPLE WALKED
9 THIS YEAR AND RAISED ALMOST A HALF A MILLION DOLLARS.
10 [APPLAUSE.] YES. WE HAVE ELISE BUIK, THE EXECUTIVE DIRECTOR OF
11 UNITED WAY, IS HERE TO ACCEPT A SCROLL ON THE UNITED WAY'S
12 BEHALF. AND WE'RE GOING TO HONOR SOME OTHER PARTNERS FIRST,
13 BUT LET'S DO UNITED WAY FIRST. I'M ALSO VERY PROUD OF THE FACT
14 THAT THE COUNTY FAMILY WAS A MAJOR PARTICIPANT IN THIS EVENT.
15 175 COUNTY EMPLOYEES REPRESENTING THE C.E.O., LASHA, THE
16 DEPARTMENT OF PUBLIC SOCIAL SERVICE, MENTAL HEALTH AND
17 COMMUNITY DEVELOPMENT COMMISSION AND CHILD SUPPORT SERVICES
18 WALKED AND RAISED A TOTAL OF \$14,000. [APPLAUSE.] I'M GOING TO
19 ASK MR. FUJIOKA TO COME UP HERE AND JOIN US AND THE VARIOUS
20 DEPARTMENT HEADS AND THEIR STAFF ALL TOOK PART IN THIS. SO,
21 FIRST OF ALL, THE C.E.O. THE C.E.O.'S OFFICE, MR. FUJIOKA. DID
22 YOU WALK?

23
24 **C.E.O. FUJIOKA:** I WAS THERE.



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1 **SUP. KNABE, CHAIRMAN:** PUBLIC SOCIAL SERVICES. MENTAL HEALTH
2 DEPARTMENT. CHILD SUPPORT SERVICES. COMMUNITY DEVELOPMENT
3 COMMISSION. THEY'RE NOT HERE. WE'LL CHECK THAT OFF. LASHA. NOW
4 I'D LIKE TO EXTEND A VERY SPECIAL THANKS TO A GROUP OF YOUNG
5 PEOPLE. TO LEAD THIS WHOLE WALK OFF, YOU ALWAYS HAVE TO HAVE A
6 BIG HOOPLA, AND A LOT OF NOISE AND WELCOME EVERYBODY. AND WE
7 HAD THE ALVARADO INTERMEDIATE SCHOOL BAND FROM ROWLAND
8 HEIGHTS. THESE YOUNG PEOPLE LED THE WALK. AND WE WERE ALSO
9 PROUD TO SEE THEM OUT THERE IN FRONT OF THOUSANDS OF PEOPLE TO
10 SET THE TONE AND ENERGY FOR THE WALK. SO WE REALLY APPRECIATE
11 THEM TAKING PART. WE HAD A LITTLE THANK YOU FOR THEM UPSTAIRS
12 EARLIER, GAVE THEM INDIVIDUAL CERTIFICATES. BUT NOW WE'D LIKE
13 TO PRESENT THE BIG SCROLL HERE TO THE ALVARADO INTERMEDIATE
14 SCHOOL BAND. DIRECTOR AND ASSISTANT PRINCIPAL. [APPLAUSE.]

15

16 **ELISE BUIK:** WELL, I WOULD JUST LIKE TO THANK THE COUNTY BOARD
17 OF SUPERVISORS. WE COULD NOT DO THIS WALK WITHOUT A GREAT TEAM
18 EFFORT. THANK YOU, SUPERVISOR KNABE. AND SUPERVISOR
19 YAROSLAVSKY WAS OUT THERE WALKING WITH US. AND SUPERVISOR
20 RIDLEY-THOMAS WAS THERE LAST YEAR AT OUR INAUGURAL YEAR. AND
21 ALTHOUGH THIS IS DEEMED A WALK, IT'S REALLY ABOUT US MAKING
22 SURE THAT THIS ISSUE REMAINS ON THE FOREFRONT OF ALL OF THE
23 RESIDENTS OF LOS ANGELES, THAT WE KEEP THE ISSUE AT THE
24 FOREFRONT AND WE MAKE SURE THAT WE HAVE PUBLIC SUPPORT, PUBLIC
25 WILL AND COMMITMENT TO END HOMELESSNESS IN L.A. COUNTY. SO WE



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1 COULDN'T DO IT WITHOUT THE PARTNERSHIP OF THE COUNTY OF LOS
2 ANGELES. AND WE THANK EACH AND EVERY ONE OF YOU AND ALL OF OUR
3 PARTNERS BEHIND US. I THINK IT SPEAKS VOLUMES THAT WE HAD A
4 GREAT TEAM OF COUNTY EMPLOYEES WHO WALKED WITH US. SO NEXT
5 YEAR'S WALK WILL BE NOVEMBER 7TH. WE HOPE TO SEE ALL OF YOU
6 THERE. AND THANK YOU. [APPLAUSE.]

7

8 **SUP. KNABE, CHAIRMAN:** THANK YOU ALL VERY MUCH.

9

10 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I JUST WANTED TO COMMENT. I
11 THOUGHT IT WAS VERY COURAGEOUS OF PHIL BROWNING TO COME OUT OF
12 HIDING TODAY BECAUSE HIS ALABAMA CRIMSON TIDE GOT ITS TIDE
13 KICKED BY UNIVERSITY OF UTAH. BUT THEY HAD A GREAT SEASON. AND
14 THEY'LL BE BACK NEXT YEAR. I HAVE CONFIDENCE.

15

16 **SUP. KNABE, CHAIRMAN:** AND HE TOLD ME EARLIER HE HOPED YOU
17 WOULD REMEMBER TO SAY THAT. [LAUGHTER.]

18

19 **SUP. MOLINA:** I HAVE BROUGHT WHAT IS A TRADITIONAL LATINO
20 TREAT. IT IS ROSCA DE LOS REYES. TODAY IS THE DAY OF THE THREE
21 KINGS, THE EPIPHANY. IT'S SOMETHING THAT IS CELEBRATED
22 THROUGHOUT LATIN AMERICA AND SPAIN. AND IT'S RIGHT OVER HERE
23 IN THE CORNER. AND HOPEFULLY IT'S BASICALLY A MEXICAN SWEET
24 BREAD. TAKE A SLICE. HAVE IT WITH YOUR COFFEE THIS MORNING.
25 AND IN IT YOU WILL FIND SOMEONE WILL GET WHAT IS A LITTLE



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1 DOLL, THE BABY JESUS. AND WHOEVER GETS THE BABY JESUS IS
2 RESPONSIBLE FOR THROWING THE PARTY NEXT YEAR. SO I WANT YOU TO
3 SHARE IN THAT TRADITION. SO IT'S RIGHT OVER HERE.

4

5 **SUP. KNABE, CHAIRMAN:** HOW MANY FIRST BITES DO WE GET?

6

7 **SUP. MOLINA:** IT'S RIGHT OVER HERE IN THE CORNER. AND HOPEFULLY
8 EVERYONE HERE WILL JOIN WITH US, DEPARTMENT HEADS, AND HAVE
9 SOME. IT'S A CAKE. IT'S A SWEET, NOT SUGAR FREE. BUT IT'S A
10 VERY SPECIAL LATINO TRADITION.

11

12 **SUP. KNABE, CHAIRMAN:** ALL RIGHT.

13

14 **SUP. MOLINA:** IT'S A LITTLE BETTER THAN MENUDO. BUT I LIKE
15 MENUDO, TOO. THEY SAY THE BREAKFAST OF CHAMPIONS.

16

17 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. SUPERVISOR RIDLEY-THOMAS, WE
18 ARE GOING TO LEAD OFF WITH YOU, SECOND DISTRICT'S UP FIRST.

19

20 **SUP. RIDLEY-THOMAS:** THANK YOU, MR. CHAIRMAN. MR. CHAIRMAN, I'M
21 PARTICULARLY INTERESTED IN S-2 FOR FURTHER REVIEW AND
22 DISCUSSION.

23

24 **SUP. KNABE, CHAIRMAN:** OKAY.

25



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1 **SUP. RIDLEY-THOMAS:** AND WITH YOUR PERMISSION AND AT THE
2 APPROPRIATE TIME, I'D BE GLAD TO DO THAT. AND I THINK THAT'S
3 GOING TO HOLD ME FOR THE TIME BEING.

4

5 **SUP. KNABE, CHAIRMAN:** WE WILL ASK FOR A BRIEF STAFF OVERVIEW
6 AS IT RELATES TO ITEM S-2. IT'S A SET ITEM, RIGHT?

7

8 **CLERK SACHI HAMAI:** IT'S A LITTLE BEFORE 11.

9

10 **SUP. KNABE, CHAIRMAN:** THE PEOPLE THAT WILL BE HERE FOR THAT
11 PRESENTATION ON S-2 WON'T BE HERE UNTIL 11:30.

12

13 **SUP. RIDLEY-THOMAS:** THAT'S FINE.

14

15 **SUP. KNABE, CHAIRMAN:** OKAY. NOTHING ELSE? THIRD DISTRICT. ZEV?
16 SUPERVISOR RIDLEY-THOMAS HAS SOME ADJOURNMENTS.

17

18 **SUP. RIDLEY-THOMAS:** EXCUSE ME, PLEASE. THANK YOU, MR.
19 CHAIRMAN. MAY I DRAW YOUR ATTENTION TO THE FOLLOWING
20 ADJOURNMENTS? FIRST OF WHICH IS FREDERICK, KNOWN AS FREDDIE
21 HUBBARD, LEGENDARY JAZZ MUSICIAN AND COMPOSER WHO PASSED AWAY
22 ON DECEMBER 29, 2008, AT THE AGE OF 70. MR. CHAIRMAN AND
23 COLLEAGUES, YOU WILL KNOW HIM AS A MASTER OF THE JAZZ TRUMPET
24 AND THE FLUGELHORN, KNOWN AS A MUSICAL MENTOR WORLDWIDE. HE
25 LEAVES TO CHERISH HIS MEMORY A HOST OF FAMILY AND FRIENDS. AND



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1 HIS SERVICES WILL BE TODAY AT THE FAITHFUL CENTRAL CHURCH.
2 FLORENCE B. TAYLOR, LONGTIME SECOND DISTRICT RESIDENT, WHO
3 PASSED ON DECEMBER 23 AT THE AGE OF 96. SHE VOLUNTEERED FOR
4 OVER 40 YEARS AS AN ELECTION PRECINCT WORKER AND USED HER HOME
5 AS A POLLING PLACE. SHE LEAVES TO CHERISH HER MEMORY HER SON,
6 HUBERT TAYLOR, ALONG WITH A HOST OF FAMILY AND FRIENDS. PASTOR
7 GWIN TERRELL TURNER, LONGTIME RESIDENT OF THE SECOND DISTRICT
8 AND PASTOR OF THE MARINA CATHEDRAL WHO PASSED ON DECEMBER 21,
9 AT THE AGE OF 77. HE LEAVES TO CHERISH HIS MEMORY HIS WIFE,
10 NORMA JEAN TURNER, HIS DAUGHTERS, RENEE, NICOLE, AND KIMBERLY,
11 AND HIS SON, TERRY; ALONG WITH MANY MEMBERS OF HIS FAMILY AND
12 FRIENDS. FRANK PRATER. MR. PRATER SERVED AS SENIOR DEPUTY FOR
13 ME WHILE I SERVED IN THE LEGISLATURE. HE RECENTLY PASSED ON
14 DECEMBER 22ND AT THE AGE OF 62. HE WAS EXTREMELY DEDICATED,
15 MR. CHAIRMAN, AND COLLEAGUES, TO WORKING WITH COMMUNITY
16 ORGANIZATIONS AND CHILDREN. HE WAS THE DIRECTOR OF THE
17 HOMECARE WORKERS' TRAINING CENTER AND CHAIRMAN OF THE
18 EMPOWERMENT CONGRESS CENTRAL AREA NEIGHBORHOOD DEVELOPMENT
19 COUNCIL. HE LEAVES TO CHERISH HIS MEMORY HIS WIFE OF 24 YEARS,
20 BEVERLY; HIS SONS, FRANKIE AND JEREMY; HIS DAUGHTER, SIEDA;
21 HIS MOTHER, CORRINE PRATER; HIS SISTERS, GERALDINE, LISHA,
22 OLIVIA, AND LUCILLE; BROTHERS, RICHARD, FRED, AND GEORGE;
23 ALONG WITH A HOST OF FAMILY AND FRIENDS. AND HE WILL BE
24 MISSED. I WAS AT HIS MEMORIAL SERVICE THIS PAST WEEKEND. AND
25 IT WAS A VERY APPROPRIATE CELEBRATION OF HIS PASSING. MR.



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1 CHAIRMAN, ERIC DULIN, LONGTIME COMPTON RESIDENT AND LOS
2 ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS MAINTENANCE
3 EMPLOYEE, WHO PASSED AWAY UNEXPECTEDLY ON DECEMBER THE 15TH.
4 HE LEAVES TO CHERISH HIS MEMORY HIS WIFE, JANEI; AND HIS
5 CHILDREN EUGENE, SYMONE, SAMIYAH, AND SASHA; ALONG WITH A HOST
6 OF FAMILY AND FRIENDS. AND FINALLY, MR. CHAIRMAN AND
7 COLLEAGUES, ADRIANA PIZARRO, LOS ANGELES COUNTY SHERIFF'S
8 DEPUTY DEPARTMENT EMPLOYEE WHO WAS KILLED ON DECEMBER 20TH AT
9 THE AGE OF 34. IT SHOULD BE KNOWN THAT SHE WAS A DEDICATED
10 EMPLOYEE WORKING AS A SECRETARY AT THE COMPTON SHERIFF'S
11 DEPARTMENT. SHE LEAVES TO CHERISH HER MEMORY HER PARENTS,
12 ADRIAN AND MARIA PIZARRO; HER ONE-YEAR OLD SON, AARON; HER
13 SISTERS, XOCHITI AND MARIA; HER NEPHEWS, RAYMOND, CARLOS,
14 BOBBIE; AND HER NIECE, KATHY; ALONG WITH MANY COLLEAGUES,
15 FAMILY AND FRIENDS WHO JOINED US AT HER MEMORIAL SERVICE
16 DURING THE HOLIDAY SEASON, SPECIFICALLY ON DECEMBER 29, ONE
17 DAY BEFORE HER 35TH BIRTHDAY. THANK YOU, MR. CHAIRMAN AND
18 COLLEAGUES.

19

20 **SUP. KNABE, CHAIRMAN:** THOSE ADJOURNMENTS SO ORDERED.
21 SUPERVISOR YAROSLAVSKY?

22

23 **SUP. YAROSLAVSKY:** SOMEBODY UPSTAIRS OUGHT TO FIX THIS ANYWAY.
24 ALL RIGHT. I HAVE SEVERAL ADJOURNING MOTIONS, MR. CHAIRMAN.
25 FIRST I ASK THAT WE ADJOURN IN MEMORY OF ARTHUR SPIEGELMAN, A



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1 LONGTIME RESIDENT OF OUR DISTRICT, AND ONE OF THE REUTERS NEWS
2 AGENCY'S LONGEST-SERVING CORRESPONDENTS, WHO RECENTLY DIED AT
3 THE AGE OF 68 HERE IN LOS ANGELES. DURING A CAREER THAT
4 SPANNED 42 YEARS WITH REUTERS, ART COVERED STORIES RANGING
5 FROM INTERNATIONAL CONFLICTS SUCH AS NORTHERN IRELAND,
6 UPHEAVALS IN THE PHILIPPINES, AND THE REAGAN-GORBACHEV SUMMIT,
7 THE ASSASSINATION OF JOHN LENNON AMONG MANY OTHERS. HE IS
8 SURVIVED BY HIS WIFE, CHARLOTTE SPIEGELMAN; HIS SON, MICHAEL
9 SPIEGELMAN; AND HIS BROTHER, MARVIN. ASK THAT WE ADJOURN IN
10 MEMORY OF ROBERT GRAHAM, ARTIST EXTRAORDINAIRE, RESIDENT OF
11 VENICE IN OUR SUPERVISORIAL DISTRICT. BUT REALLY A GREAT
12 CITIZEN OF THE WORLD AND A GREAT CITIZEN OF LOS ANGELES
13 COUNTY. A RENOWN SCULPTOR KNOWN FOR HIS NUMEROUS PUBLIC ART
14 AND CIVIC MONUMENT PROJECTS, DIED AT THE AGE OF 70 LAST WEEK
15 AFTER AN EXTENDED ILLNESS. SOME OF HIS MOST PROMINENT
16 COMMISSIONS IN LOS ANGELES ARE DANCE DOOR, A SET OF FREE-
17 STANDING BRONZE DOORS IN THE MUSIC CENTER PLAZA COMPLETED IN
18 1978, THE OLYMPIC GATEWAY INSTALLED IN 1984 FOR THE LOS
19 ANGELES OLYMPICS AT THE COLISEUM. AND MORE RECENTLY THE BRONZE
20 DOORS FOR THE ENTRY WAY OF THE CATHEDRAL OF OUR LADY OF THE
21 ANGELS IN 2002. HE CONTRIBUTED MANY WORKS OF ART TO MANY
22 CITIES ACROSS THE COUNTRY AND HAD AN INCREDIBLE COLLECTION OF
23 SCULPTURES OF ALL SIZES. AND ASIDE FROM ALL THAT, HE WAS A
24 GENUINELY NICE GUY. NEVER GOT CARRIED AWAY WITH HIS OWN
25 GREATNESS, AND HE WAS GREAT. IT'S A GREAT LOSS TO LOS ANGELES,



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1 A GREAT LOSS TO THE ART WORLD, AND A GREAT LOSS TO THE WORLD,
2 ROBERT GRAHAM. HIS FUNERAL I BELIEVE IS TOMORROW MORNING
3 ACROSS THE STREET AT THE CATHEDRAL. ALL MEMBERS. DELANEY
4 BRAMLETT, LONGTIME RESIDENT OF THE THIRD DISTRICT IN THE SAN
5 FERNANDO VALLEY. A SINGER, SONGWRITER, AND PRODUCER WHO PASSED
6 AWAY AT THE AGE OF 69. DURING HER CAREER AND IN THE HEY DAY OF
7 HER CAREER DURING THE LATE 60S AND EARLY 70S, HE WAS
8 RESPONSIBLE FOR COWRITING HITS LIKE ERIC CLAPTON'S "LET IT
9 RAIN", THE CARPENTER'S "SUPERSTAR" AND THE COUNTRY STANDARD,
10 "NEVER ENDING SONG OF LOVE," AMONG MANY OTHERS. HE IS SURVIVED
11 BY HIS WIFE, SUSAN LANIER-BRAMLETT OF SUNLAND, CALIFORNIA. AND
12 MR. CHAIRMAN ON ROBERT GRAHAM, I FAILED TO MENTION THAT ROBERT
13 WAS SURVIVED BY HIS WIFE, ANGELICA HUSTON; AND HIS SON, STEVEN
14 GRAHAM. I ALSO WANT TO ADD MY NAME TO FREDDIE HUBBARD, WHO WAS
15 A RESIDENT OF OUR DISTRICT, MARK SPOKE TO THAT. OKAY, GREAT.
16 ASK THAT WE ADJOURN IN MEMORY OF GEORGE RESCALVO, A RESIDENT
17 OF SAN FRANCISCO AND THE FATHER OF MY DEPUTY, VIVIAN RESCALVO,
18 WHO PASSED AWAY DURING THE CHRISTMAS HOLIDAYS. A PROMINENT
19 COMMERCIAL AND RESIDENTIAL ARCHITECT WHO DIED AT THE AGE OF
20 84. HE WAS BORN AND RAISED IN BUENOS AIRES, ARGENTINA, WHERE
21 HE RECEIVED A BACHELOR'S DEGREE IN ARCHITECTURE FROM THE
22 UNIVERSITY OF BUENOS AIRES. HE IMMIGRATED TO THE UNITED STATES
23 IN 1958 WITH HIS NEW WIFE AND ESTABLISHED HIS ARCHITECTURAL
24 PRACTICE IN SAN FRANCISCO. HE IS SURVIVED BY HIS WIFE OF 52
25 YEARS, NORMA; HIS THREE CHILDREN, VIVIAN RESCALVO, A LONG-



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1 STANDING AND VALUED MEMBER OF MY STAFF, BOTH IN THE CITY AND
2 HERE IN THE COUNTY; AND HER SIBLINGS, GLEN RESCALVO AND
3 JACQUELINE APPLE; AND SIX GRANDCHILDREN, ALEXANDRA, ARIANNA,
4 BIANCA, CHIARA, GRACE AND CAROLINE. ALL MEMBERS ON THAT. THANK
5 YOU. IDA KINNEY, LONG-SERVING MEMBER OF THE LOS ANGELES COUNTY
6 COMMISSION ON AGING WHO PASSED AWAY AT THE AGE OF 104. BORN IN
7 POVERTY IN LEWISVILLE, ARKANSAS, SHE MOVED WITH HER FAMILY TO
8 SANTA MONICA IN 1922, WHERE SHE EMBARKED ON A LIFE-LONG
9 JOURNEY OF SELF-IMPROVEMENT AND POLITICAL ENGAGEMENT. SHE
10 WORKED FOR AND CHAMPIONED THE CANDIDACY OF FRANKLIN ROOSEVELT
11 BEGINNING IN 1932 AND BECAME THE FIRST AFRICAN-AMERICAN TO
12 WORK FOR LOCKHEED AEROSPACE WHERE SHE FOUGHT FOR THE RIGHTS OF
13 BLACKS TO JOIN THE UNION. SHE GRADUATED FROM COLLEGE, GOT HER
14 TEACHING CREDENTIALS AND TAUGHT ELEMENTARY SCHOOL. JOINING THE
15 CIVIL RIGHTS MOVEMENT, SHE WORKED AND MARCHED WITH DR. MARTIN
16 LUTHER KING, JR., AND BECAME A COMMUNITY ORGANIZER AND WAS AN
17 EARLY STRONG SUPPORTER OF THE HEAD START PROGRAM, AS WELL AS
18 OTHER COMMUNITY INITIATIVES, SUCH AS BUILDING MORE SENIOR
19 CENTERS. SHE WILL BE MISSED. BUT SHE LIVED A FULL LIFE. DIED
20 AT THE AGE OF 104. AND SHE IS SURVIVED BY CLOSE FRIEND,
21 CRYSTAL FLYNN OF SAN FERNANDO. MARGARET EMERSON PASSED AWAY
22 AFTER A LONG BATTLE WITH A RARE DEGENERATIVE NEUROLOGICAL
23 DISEASE IN SAN FRANCISCO. SHE IS SURVIVED BY HER HUSBAND,
24 REVEREND JAMES EMERSON. HER SON IS JOHN EMERSON, WHO WE ALL
25 KNOW, LOS ANGELES ATTORNEY AND FINANCIER WHO ALSO SERVES AS



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1 CHAIRMAN OF THE MUSIC CENTER'S BOARD OF DIRECTORS AND IS
2 SURVIVED BY OTHER FAMILY MEMBERS. I ASK THAT ALL MEMBERS JOIN
3 ON THAT ONE. GLENN GOLDMAN, OWNER AND FOUNDER OF BOOK SOUP,
4 ONE OF OUR REGION'S LAST AND BEST INDEPENDENT BOOKSTORES, WHO
5 RECENTLY PASSED AWAY AT THE AGE OF 58. HE WAS A PRODUCT OF
6 U.C.L.A. SCHOOL OF MANAGEMENT. LAUNCHED HIS ENTERPRISE WITH A
7 SMALL \$50,000 STAKE AND A HANDFUL OF INVESTORS. FIRST OPENED
8 THE STORE IN 1975 IN THE HEART OF WEST HOLLYWOOD'S SUNSET
9 STRIP. EVENTUALLY MOVED ACROSS THE STREET TO WHAT WAS THEN
10 TOWER RECORDS AND THEN THE ORIGINAL SPAGO RESTAURANT WHERE IT
11 QUICKLY BECAME A WEST HOLLYWOOD LANDMARK KNOWN FOR ITS
12 ECLECTIC SELECTION OF LITERATURE, ART, PHOTOGRAPHY, AND
13 POLITICAL TEXTS. HE IS SURVIVED BY HIS SONS, JOSEPH GOLDMAN
14 AND SAMUEL GOLDMAN, OF LOS ANGELES. AND LAST BUT NOT LEAST IS
15 BETTY FREEMAN, WHO PASSED AWAY DURING OUR BREAK. A RESIDENT OF
16 BEVERLY HILLS. GOOD FRIEND OF MINE AND OF THE OFFICE. GREAT
17 FRIEND OF THE ARTS. LONG-STANDING PATRON OF THE ARTS,
18 PARTICULARLY MODERN CLASSICAL MUSIC, WHO RECENTLY PASSED AWAY
19 AT THE AGE OF 86. SHE WAS KNOWN FOR HER PORTRAIT PHOTOGRAPHY,
20 SHE WAS QUITE AN EXTRAORDINARY PHOTOGRAPHER, PORTRAIT
21 PHOTOGRAPHY OF MANY OF THE ARTISTS WHOSE WORK AND CREATIVE
22 ENDEAVORS SHE SUPPORTED FINANCIALLY AND OTHERWISE. SHE IS
23 SURVIVED BY ROBERT AND OTHER FAMILY MEMBERS; HER SON, ROBERT,
24 AND OTHER FAMILY MEMBERS AND A LOT OF PEOPLE WHO REALLY GOT TO
25 KNOW HER AND VALUE HER FRIENDSHIP. I WILL TELL YOU THAT BETTY



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1 -- AND IT'S BEEN WRITTEN ABOUT, SO I DON'T FEEL LIKE I'M
2 DISCLOSING ANYTHING CONFIDENTIAL -- BUT I REMEMBER BEING IN
3 HER HOME ONE TIME AND THAT SOMEBODY PLAYED A BEETHOVEN PIECE.
4 SHE COULD NOT STAND BEETHOVEN. SHE THOUGHT HE WAS A VERY
5 SHALLOW COMPOSER. AND IF SHE HAD BEEN AROUND IN THE 19TH
6 CENTURY, SHE PROBABLY WOULD HAVE SAID HE'S GOING NOWHERE. SHE
7 COULDN'T STAND BEETHOVEN. BUT SHE DID HAVE A GREAT EAR FOR
8 MODERN COMPOSERS, MANY WHOM HAVE NOW PERFORMED AT MUSIC CENTER
9 AT THE WALT DISNEY CONCERT HALL. AND EVEN THOSE WHO SHE DIDN'T
10 EXACTLY SPEAK HIGHLY OF, SHE INVITED THEM INTO HER HOUSE TO
11 PRACTICE AND ENTERTAIN IN HER VERY WELL KNOWN AND MUCH SOUGHT
12 AFTER TICKETED SALONS AT HER HOME. SHE WAS A WONDERFUL LADY.
13 HER LATE HUSBAND, FRANCO ASSETTO, WAS A GREAT SCULPTOR WHO WE
14 GOT TO KNOW, AS WELL, WHEN I WAS AT THE CITY COUNCIL. SO A
15 GREAT LOSS. BUT SHE GAVE US A LOT OF JOY. THAT'S IT FOR MY
16 ADJOURNING MOTIONS, MR. CHAIRMAN.

17

18 **SUP. KNABE, CHAIRMAN:** OKAY. DO YOU HAVE ANY ITEMS?

19

20 **SUP. YAROSLAVSKY:** YES. I WAS HOLDING 25 AND 26. AND THE ONLY
21 PURPOSE OF MY HOLDING THIS WAS NOT ON THE SUBSTANCE OF IT BUT
22 ON THE PROVISION THAT THERE BE AN ADDITIONAL 25 PERCENT FOR
23 ANY ADDITIONAL WORK REQUIRED ON BOTH OF THOSE ITEMS. I THOUGHT
24 THAT WAS A PRETTY HEFTY CONTINGENCY. AND I WOULD LIKE TO
25 SUGGEST THAT -- JUST AMEND IT TO HAVE 10 PERCENT CONTINGENCY.



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1 IF THEY NEED MORE THAN THAT, THEY CAN COME BACK. IF WE PUT IN
2 25 PERCENT CONTINGENCY, THEY'RE GOING TO SPEND IT. I DON'T
3 THINK ANYBODY HAS A BIG PROBLEM WITH THAT. BUT I WOULD MOVE TO
4 AMEND THE 25 PERCENT TO 10 PERCENT.

5

6 **SUP. KNABE, CHAIRMAN:** OKAY, ON ITEMS 25 AND 26, THE AMENDMENT
7 WILL BE TO PLUS AN ADDITIONAL 10 PERCENT ON BOTH ITEMS INSTEAD
8 OF 25. WITH THOSE AMENDMENTS, MOVED BY SUPERVISOR YAROSLAVSKY.
9 THE CHAIR WOULD SECOND. WITHOUT OBJECTION, SO ORDERED.

10

11 **SUP. YAROSLAVSKY:** WAS I HOLDING ANYTHING ELSE? MR. CHAIRMAN, I
12 THINK THAT TAKES CARE OF MY HOLDS, THANK YOU.

13

14 **SUP. KNABE, CHAIRMAN:** THANK YOU. I, TOO, UNFORTUNATELY, DURING
15 THE HOLIDAYS HAVE A NUMBER OF ADJOURNMENTS. FIRST OF ALL THAT
16 WE ADJOURN IN MEMORY OF MANNY GUERRA, WHO PASSED AWAY ON
17 DECEMBER 27TH. HE WAS SURROUNDED BY HIS FAMILY AFTER A BRAVE
18 FIGHT WITH CANCER THAT JUST STARTED A FEW MONTHS AGO. HE IS
19 THE BROTHER OF MARIO GUERRA, THE MAYOR OF THE CITY OF DOWNEY,
20 AND A GOOD FRIEND. HE WAS BORN IN 1948 IN CUBA AND IMMIGRATED
21 TO THE UNITED STATES DURING THE 1962 PETER PAN ESCAPE
22 OPERATION AND WAS THE OLDEST OF FOUR BROTHERS. HE GREW UP IN
23 HUNTINGTON PARK, ATTENDED HUNTINGTON PARK HIGH AND THE L.A.
24 TRADE TECH. BECAME AN ACTOR AND PRODUCER. HE APPEARED IN MANY
25 TV SHOWS. HAD A LONG LIST OF CREDITS. HE APPEARED ON L.A. LAW



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1 FOR EIGHT YEARS AND ON "DOOGIE HOWSER" AND "PICKET FENCES" ON
2 A REGULAR BASIS. HE ALSO APPEARED IN THE HARRISON FORD MOVIE
3 "CLEAR AND PRESENT DANGER" AND WAS WITH ROBIN WILLIAMS IN
4 "BIRDCAGE" HE HAD JUST RETIRED AT THE YOUNG AGE OF 60 AND WAS
5 PLANNING ON SETTLING IN THEIR PALM SPRINGS HOME WHEN CANCER
6 WAS DETECTED. HE IS SURVIVED BY HIS PARTNER, DARRELL; HIS
7 DAUGHTER, ANGEL NICHELSON; AND TWO GRANDDAUGHTERS, ELIZABETH
8 AND KAYLEE; HIS BROTHER, MARIO; SISTER-IN-LAW, ANN; FIVE
9 NIECES AND NEPHEWS. HE WILL BE TRULY MISSED BY FAMILY AND
10 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF BILL CASE, JR., WHO
11 PASSED AWAY AT THE AGE OF 89 ON DECEMBER 19TH. HE WAS A LIFE-
12 LONG PATRIOT, SERVED 4-1/2 YEARS IN THE UNITED STATES ARMY
13 DURING WORLD WAR II. HE WAS A STOCKBROKER FOR 33 YEARS. AND I
14 WORKED WITH HIM IN MY DAYS AT PAINE WEBBER. HE SERVED ON THE
15 ST. MARY'S HOSPITAL BOARD OF DIRECTORS. HE ENJOYED HIS
16 RETIREMENT AND ENTERTAINING AND WAS A GREAT STORY TELLER. HE
17 IS SURVIVED BY HIS WIFE OF 63 YEARS, CHARLIE; FIVE SONS, EIGHT
18 GRANDCHILDREN, AND ONE GREAT GRANDDAUGHTER, AND HIS SISTER
19 DOROTHY. ALSO ADJOURN IN MEMORY OF A LONG-TIME FRIEND AND
20 FELLOW CHURCH MEMBER, WILLIAM HILL, WHO PASSED AWAY RECENTLY.
21 A LONG-TIME MEMBER OF THE NEW LIFE COMMUNITY CHURCH. HE IS
22 SURVIVED BY HIS WIFE, ELIZABETH. ALSO THAT WE ADJOURN IN
23 MEMORY OF MARY CHRISTINE HENNESSY LABARBA, A LONG BEACH
24 NATIVE. SHE GRADUATED FROM U.C.L.A. SHE WORKED IN LONG BEACH
25 AS A DENTAL HYGIENIST AND THEN DEVELOPED A PASSION TO WORK IN



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1 EDUCATION. SHE STARTED WITH LONG BEACH UNIFIED AND THEN AT THE
2 LEARNING CENTER AT LONG BEACH CITY COLLEGE. SHE VOLUNTEERED
3 WITH THE OMEGA SORORITY, BOY SCOUTS, PTA, AND MANY OTHER
4 ORGANIZATIONS. SHE IS SURVIVED BY HER HUSBAND, PETER; SONS,
5 TED AND JACK; HER MOTHER, LOUISE; STEPFATHER, ROY; AND
6 SIBLINGS, JOHN, JAMES, JAN, AND CHRISSIE. ALSO WE ADJOURN IN
7 MEMORY OF BOB LEAVELL, FORMER BELLFLOWER CITY COUNCIL MEMBER
8 AND MAYOR. HE DIED DECEMBER 23RD AT THE AGE OF 81. HE IS
9 SURVIVED BY HIS WIFE, PAULETTA, THREE CHILDREN AND FOUR GREAT
10 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF WILLIAM MA,
11 WHO PASSED AWAY ON DECEMBER 26TH. HE WAS ONLY 32 YEARS OF AGE.
12 HE WORKED AS A CIVIL ENGINEER AT CALTRANS. HE WAS A RESIDENT
13 OF CERRITOS SINCE 2004, A FORMER RESIDENT OF BOTH DIAMOND BAR
14 AND ROWLAND HEIGHTS. HE HAD A PASSION FOR OUTDOOR SPORTS AND
15 PHOTOGRAPHY. HE DIED PEACEFULLY IN HIS SLEEP WHILE HOLDING HIS
16 BELOVED INFANT DAUGHTER, CAITLIN. HE IS SURVIVED BY HIS WIFE,
17 TINA, A REGIONAL PLANNER WITH THE LOS ANGELES COUNTY
18 DEPARTMENT OF REGIONAL PLANNING; TWO-MONTH OLD DAUGHTER,
19 CAITLIN; PARENTS, HUNG AND YUET; BROTHER, CHI; AS WELL AS IN-
20 LAWS, BOBBY AND SHIRLEY; AND BROTHER-IN-LAW, DARWIN. ALSO THAT
21 WE ADJOURN IN MEMORY OF A STALWART IN THE AREA OF CITY
22 GOVERNMENT AND LOCAL GOVERNMENT HERE IN LOS ANGELES COUNTY,
23 MAC MCKEOWN, WHO PASSED AWAY AT THE AGE OF 85. HE WAS A FORMER
24 CITY MANAGER IN DAIRY VALLEY, PARAMOUNT, NORWALK AND ARTESIA.
25 HE DID MANY INTERIM ASSIGNMENTS THROUGHOUT THE AREA. HE IS



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1 SURVIVED BY HIS WIFE, LANEY AND DAUGHTER, LYNETTE. A GREAT
2 HISTORY GOES WITH MAC. ALSO THAT WE ADJOURN IN MEMORY OF
3 GLADYS OMIYA, WHO WAS BORN IN HONOLULU, PASSED AWAY ON
4 DECEMBER 21ST. SHE WAS THE ELDEST SISTER OF 10 CHILDREN. FINAL
5 RESTING PLACE WILL BE IN THE UNITED STATES NATIONAL CEMETERY
6 OF THE PACIFIC IN HAWAII, INTERRED THERE WITH HER HUSBAND,
7 KAZUO, WHO WAS A WORLD WAR II VETERAN. SHE IS SURVIVED BY HER
8 FAMILY IN HAWAII, CALIFORNIA AND TEXAS, AND A BELOVED SISTER
9 TO A GOOD FRIEND, LARRY UYEDA. ALSO WE ADJOURN IN MEMORY OF
10 JACKIE TOMLINSON, BELLFLOWER RESIDENT. VERY ACTIVE IN THE
11 BELLFLOWER CHAMBER, SERVED AS BOARD MEMBER, TREASURER, CHAIR
12 OF THE APPLE FEST AND CHILI COOK OFF. SHE WAS VERY ACTIVE IN
13 HER CHURCH. SHE IS SURVIVED BY HER HUSBAND, JIM, THREE
14 CHILDREN, FOUR GRANDCHILDREN, AND HER MOTHER AND A SISTER.
15 ALSO THAT WE ADJOURN IN MEMORY OF RUSSELL THORNTON, WHO PASSED
16 AWAY DECEMBER 13TH AT THE AGE OF 83. ATTENDED POLY, LONG BEACH
17 CITY, AND THE UNIVERSITY OF UTAH. HE PLAYED FOOTBALL THERE. HE
18 OWNED THE FAMOUS RUSTY'S SEAFOOD RESTAURANT IN LONG BEACH,
19 KNOWN FOR ITS HUGE SHRIMP AND GREAT GARLIC BREAD. HE LOVED ALL
20 SPORTS. HE GOING TO BE MISSED BY HIS FAMILY AND FRIENDS. HE
21 IS SURVIVED BY HIS WIFE, SHIRLEY; THREE DAUGHTERS, LYNN,
22 KATHY, DIANE; NINE GRANDCHILDREN, AND ONE GREAT GRANDDAUGHTER.
23 ALSO THAT WE ADJOURN IN MEMORY OF WRIGHT ATWOOD, WHO PASSED
24 AWAY PEACEFULLY AT THE AGE OF 85. HE ATTENDED LONG BEACH
25 JORDAN IN LONG BEACH CITY. ENLISTED IN THE AIR FORCE. WAS SENT



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1 TO THE PHILIPPINES AND WAS A COMBAT RADIO GUNNER ON A B-24. HE
2 GRADUATED FROM U.S.C. AND BEGAN A LIFE-LONG TEACHING CAREER AT
3 JORDAN AND LONG BEACH CITY COLLEGE. HE IS SURVIVED BY HIS WIFE
4 OF 58 YEARS, MARIAN; AND HIS CHILDREN, SUZIE AND SCOTT; AND
5 THREE GRANDCHILDREN. AND WE REMEMBER HIS DAUGHTER, SUZIE,
6 OLYMPIAN EXTRAORDINAIRE OUT OF LONG BEACH. ALSO WE ADJOURN IN
7 MEMORY OF RONALD BODHOLDT, WHO PASSED AWAY AT THE AGE OF 62
8 AFTER A PROLONGED ILLNESS. HE WAS A HIGHLY DECORATED COMBAT
9 PILOT DURING VIETNAM. HE RETURNED HOME TO SERVE 34 YEARS WITH
10 THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT AS A DEPUTY
11 SHERIFF. 1983 HE WAS AWARDED THE MEDAL OF VALOR FOR RESCUING A
12 CHILD DURING A SEVERE STORM. HE RETIRED IN 2002 AND ENJOYED
13 HIS REMAINING YEARS TRAVELING WITH FAMILY AND FRIENDS. HE IS
14 SURVIVED BY WIFE, LINDA; TWO CHILDREN, JEFFREY AND JENNA;
15 THREE GRANDCHILDREN, TREVOR, TYLER, AND TRAVIS; HIS MOTHER,
16 NAYDA; HIS SISTER, SANDY; AND NUMEROUS FAMILY AND CLOSE
17 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF MARY ELLEN BURNETT,
18 A LONGTIME MEMBER OF THE LAKEWOOD LONG BEACH REPUBLICAN
19 WOMEN'S CLUB, VERY ACTIVE PARISHIONER AT ST. CYPRIANS CHURCH,
20 PASSED AWAY AT THE AGE OF 88 ON DECEMBER 22ND. SHE IS SURVIVED
21 BY HER SONS, RONALD, RICHARD AND JOHN, MANY NIECES, NEPHEWS
22 AND COUSINS. ALSO THAT WE ADJOURN IN MEMORY OF ERIC DULIN,
23 JR., WHO PASSED AWAY ON DECEMBER 15TH, WHILE AT WORK FOR THE
24 LOS ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS. HE WORKED IN
25 THE SEWER MAINTENANCE DIVISION'S YARD AND HAS WORKED FOR



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1 PUBLIC WORKS SINCE 2004. HE WAS A RESIDENT OF THE CITY OF
2 COMPTON. HE IS SURVIVED BY HIS WIFE JANEI; HIS CHILDREN, ERIC,
3 SYMONE, SAMIYAH, SASHA; HIS PARENTS, ERIC AND DONNIE; AND FIVE
4 SISTERS AND TWO BROTHERS. WE ALSO ADJOURN IN MEMORY JOSEPHINE
5 FLINN, A RESIDENT OF LAKEWOOD, PASSED AWAY AT THE AGE OF 80 ON
6 DECEMBER 27TH. A GREAT LADY, AN OUTGOING PERSON WHO TOUCHED
7 MANY LIVES WITH HER CONTAGIOUS LAUGH AND JOY OF LIFE. SHE IS
8 SURVIVED BY HER HUSBAND OF 61 YEARS, CHARLES; CHILDREN,
9 CONNIE, STEVE; THREE GRANDCHILDREN AND ONE GREAT
10 GRANDDAUGHTER. SO ORDERED. I DO HAVE A READ-IN MOTION, AS
11 WELL. ON THURSDAY, JANUARY 1ST, 2009, AT APPROXIMATELY 00:39
12 HOURS INTO THE NEW YEAR, A DOUBLE MURDER OCCURRED IN THE CITY
13 OF LONG BEACH. WHEN THE RESPONDING OFFICERS ARRIVED, THEY
14 FOUND TWO VICTIMS SUFFERING FROM MULTIPLE GUNSHOT WOUNDS.
15 ACCORDING TO FAMILY MEMBERS, THE VICTIMS WENT OUTSIDE TO MOVE
16 THEIR CAR. THEY WEREN'T SURE WHETHER THEY WERE GOING TO BE
17 TICKETED ON NEW YEAR'S DAY AND DID NOT RETURN. NO ONE HAS BEEN
18 ARRESTED IN THE CASE AND SO FAR NO WITNESSES HAVE COME
19 FORWARD. DETECTIVES IN LONG BEACH BELIEVE IT WOULD BE
20 BENEFICIAL TO OFFER AN AWARD IN THIS CASE. SO I WOULD MOVE
21 THAT THE BOARD OFFER A \$10,000 REWARD FOR INFORMATION LEADING
22 TO THE ARREST AND CONVICTION OF THE PERPETRATORS OF THIS MOST
23 SERIOUS CRIME. AND IT'S AN ITEM ONGOING. SO SECONDED BY
24 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. A
25 MEMBER OF THE PUBLIC HELD ITEM 4-D. ARNOLD SACHS? ARNOLD, IF



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1 YOU'LL COME FORWARD TO SPEAK ON 4-D, 35 AND 40. AND THEN LAST
2 SPEAK ON 1 AND THEN I'LL CALL GENEVIEVE UP, AS WELL. HAPPY NEW
3 YEAR, MR. SACHS. WELCOME.

4

5 **ARNOLD SACHS:** GOOD MORNING, COUNTY BOARD OF SUPERVISORS,
6 WELCOME TO 2009. LET'S GO TO WORK. ITEM 4-D, THE HOMELESS. MY
7 CONCERN ABOUT THE HOMELESS SITUATION, AND I'VE RAISED THEM
8 BEFORE, DEAL WITH THE FUNDING. I'M CONCERNED, IT WAS AN
9 ARTICLE IN THE NEWSPAPER REGARDING THE SKID ROW OPERATION,
10 REGARDING THE -- WAS IT \$10 MILLION THAT THE COUNTY OFFERED
11 OVER THREE YEARS AGO TO ESTABLISH COMMUNITY CENTERS IN EACH
12 DISTRICT, WHICH HAS GONE NOWHERE? I UNDERSTAND THE DIFFICULTY
13 THAT COULD BE INVOLVED IN FINDING SUITABLE PROPERTY. BUT FYI,
14 SUPERVISOR KNABE, HERMOSA BEACH JUST FOUND OUT ABOUT HOMELESS,
15 THEY'RE WILLING TO DO SOMETHING. SO YOU MIGHT WANT TO CONTACT
16 THEM AND SAY HEY, WE'VE GOT \$2 MILLION FOR YOU, YOU MIGHT BE
17 ABLE TO USE IT TO SET UP A HOMELESS FACILITY. THAT'LL FLY. BUT
18 I ALSO WANTED TO POINT OUT THAT THE ACTION TAKEN AND THE
19 RESULTS SHOWN ARE SO VASTLY INFERIOR TO WHAT'S NEEDED WHEN IT
20 COMES TO HOMELESSNESS. THE PROJECT 50. WHY THE COUNTY HAD TO
21 GO INTO THE CITY TO FIND THE MOST ELIGIBLE 50 HOMELESS PEOPLE.
22 THERE WAS AN ARTICLE IN THE L.A. TIMES REGARDING SOMEBODY IN
23 MALIBU LIVING AT THE CORNER OF SUNSET BOULEVARD IN A NEW TENT
24 THAT SOMEBODY DEVELOPED AS A PART OF A HOMELESS INITIATIVE.
25 THERE WAS AN ARTICLE IN THE L.A. TIMES REGARDING THE NEW



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1 HOSPITAL IN THE FIRST DISTRICT AND HOW THE HOMELESS PEOPLE
2 USED TO GO TO SLEEP IN THE OLD HOSPITAL. THE HERMOSA BEACH
3 DISCOVERING HOMELESSNESS. THE COUNTY INITIATIVES SHOULD FILL
4 THE COUNTY NEEDS. SHOULDN'T THE CITY OF L.A. BE RESPONSIBLE? I
5 KNOW THEY TRY. YOU HAVE MONEY GOING TO THE WEINGART CENTER,
6 ASSOCIATES, A LANDLORD THAT HOUSES HOMELESS SERVICES. THERE'S
7 SO MUCH THIRD-PARTY INTERFERENCE. IT WOULD BE SO REFRESHING IF
8 THERE WAS A DIRECT CORRELATION BETWEEN THE NEEDS OF THE
9 HOMELESS PEOPLE AND THE FUNDING THAT WAS AVAILABLE INSTEAD OF
10 HAVING IT WASHED THROUGH A THIRD AND FOURTH PARTY. THAT'S WHAT
11 NEEDS TO CHANGE. THAT CONSENSUS THINKING, THAT TRAIN OF
12 THOUGHT NEEDS TO BE DERAILED. THE PEOPLE NEED HELP. WHERE
13 SHOULD THEY TURN? THANK YOU. NEXT ITEM?

14

15 **SUP. KNABE, CHAIRMAN:** 1? AND I WANT TO CALL GENEVIEVE. YOU
16 SIGNED UP FOR 1, AS WELL.

17

18 **ARNOLD SACHS:** I HAD CONCERNS REGARDING -- ACTUALLY YESTERDAY
19 THERE WAS AN ARTICLE IN THE L.A. TIMES REGARDING -- AND I'VE
20 SPOKEN BEFORE ON THE DISABILITY APPOINTMENT TO THE COMMISSION.
21 THE COMMISSIONER'S DISABILITY APPOINTMENT. AND HOPEFULLY
22 SOMEBODY WILL FINALLY STEP UP. BECAUSE THE NEXT TIME SOMEBODY
23 DOES SOMETHING REGARDING THE ACCESS SERVICES DEBACLE WILL BE
24 THE FIRST TIME SOMEBODY FOR THE COUNTY STEPS UP AND DOES
25 SOMETHING FOR THE ACCESS SERVICES DEBACLE. BUT THERE WAS AN



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1 ARTICLE IN THE "L.A. TIMES," AND THIS IS TO THE EXTREME
2 REGARDING THE PERSON WHO GOES OUT AND LOOKS FOR A.D.A.
3 COMPLIANCE THROUGHOUT THE COUNTY WITH LITTLE STORES, WITH BIG
4 STORES, WITH WHATEVER SITUATION WOULD OCCUR. AND IF HE FINDS A
5 SITUATION OR THERE ARE PEOPLE THAT FIND SITUATIONS THAT ARE
6 HOOKED UP WITH A LAWYER THAT IMMEDIATELY WILL SAY "FIX IT OR
7 WE SUE." I'M NOT DENYING THAT THERE SHOULD BE ACCESS AVAILABLE
8 TO SOMEBODY WHO NEEDS IT. BUT CONVERSELY TO GO OUT, IF HE GOES
9 INTO A DRESS STORE AND SAYS "OH THERE'S A LEDGE HERE, FIX IT
10 OR SUE," WOULD THE DRESSMAKER HAVE THE OPPORTUNITY TO SAY:
11 "WELL ARE YOU GOING TO BUY A DRESS HERE FOR YOURSELF?" THE
12 OVERREACH, AGAIN, IS SO FAR TO THE EXTREME THAT IT WOULD BE
13 NICE IF THE COUNTY RECOGNIZED THAT AND DID SOMETHING TO
14 PREVENT THAT. THERE ARE PEOPLE SUFFERING ON BOTH ACCOUNTS. AND
15 THE ONLY ONE MAKING MONEY HERE, WELL THERE'S TWO PEOPLE,
16 THERE'S THIS GENTLEMAN AND HIS LAWYERS. AND THAT DOESN'T
17 CREATE A SITUATION THAT IS CONDUCIVE TO ADDRESSING THE PROBLEM
18 WITH ACCESSIBILITY. THANK YOU.

19

20 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS,
21 DR. GENEVIEVE CLAVREUL. I READ THE REPORT ON THE COMMISSIONS
22 THAT YOU HAD PAID FOR. I WAS VERY DISAPPOINTED IN THE WORK
23 THAT WAS DONE. I MEAN WHEN YOU DO AN AUDIT AND WHEN YOU HAVE
24 AN EXTERNAL CONSULTANT DOING A REPORT, THEY SHOULD CONTACT
25 PEOPLE WHO HAVE MONITORED THOSE COMMISSIONS. WHEN YOU READ THE



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1 REPORT, THE ONLY PEOPLE THEY HAVE SPOKE TO WHO ARE CONFLICTED
2 AND HAVE INTEREST, ARE THE STAFF OF THOSE COMMISSIONS AND THE
3 COMMISSIONER. I MEAN, THAT'S, YOU KNOW, I DON'T KNOW HOW MUCH
4 YOU PAY FOR THAT AUDIT AND REPORT, BUT SURELY IT WAS NOT WORK
5 WELL DONE. I AM VERY DISAPPOINTED. SPECIFICALLY, WHEN THEY
6 EMPHASIZE TO GIVE THE COMMISSION ON KING-DREW WHO HAVE NOT MET
7 IN THREE YEARS BUT SAY, "OH, WE SHOULD KEEP IT IN CASE WE NEED
8 IT AGAIN." THAT'S ABSURD. ALSO, I HAVE MONITORED MANY OF YOUR
9 COMMISSIONS. AND I CAN TELL YOU IT WOULD HAVE BEEN VERY, VERY
10 EASY TO FIND ME TO ASK ME FOR MY REPORT AND MY DOCUMENTATION
11 ON THESE COMMISSIONS. THEY ONLY INTERVIEWED PEOPLE ACCORDING
12 TO THEIR REPORT A STAFF MEMBERS AND A MEMBERS OF THE
13 COMMISSION. THAT'S TOTALLY INAPPROPRIATE. TODAY AGAIN, YOU
14 HAVE PEOPLE WHO ARE APPOINTED. IT'S A STATEMENT I REALLY HATE
15 THAT YOU HAVE ALL THE TIME, WAIVE LIMITATION OF LENGTHS OF
16 SERVICE REQUIREMENT PURSUANT TO CODE SECTION BLAH, BLAH, BLAH.
17 YOU KNOW, WE HAVE OVER 10 MILLION PEOPLE IN THE COUNTY OF LOS
18 ANGELES. TO WAIVE THE LIMITATION OF SERVICE IS ASININE. I'M
19 TIRED OF SEEING THAT. I'M TIRED OF SEEING PEOPLE BELONGING TO
20 COMMISSIONS WHO ARE THERE FOREVER AND NOTHING HAPPENS. ALSO,
21 REPEATEDLY I HAVE POINTED OUT TO THE H.I.V. COMMISSION, WHICH
22 IS A ROGUE COMMISSION AS FAR AS I'M CONCERNED, MAYBE THE NEW
23 ADMINISTRATION WILL DO AN AUDIT ON HOW THAT COMMISSION IS RUN.
24 ON THIS ONE MR. SERGIO AFFIVIA, WHO IS AN EMPLOYEE OF
25 G.W.C.H., WILL RECEIVE MONEY FROM THE COUNTY. HE STATES THAT



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1 HE HAS TOTALLY NO CONFLICT, THAT HE RECEIVED NO SOURCE OF
2 MONEY FROM THE COUNTY. EXCUSE ME, THE COUNTY GAVE A LOT OF
3 MONEY TO G.W.C.H., INCLUDING A BUILDING. HE IS GETTING MONEY
4 FROM THE COUNTY. AGAIN, AND THAT'S A CONFLICT. THANK YOU.

5

6 **SUP. KNABE, CHAIRMAN:** THANK YOU. ITEM 1'S BEFORE US. MOVED BY
7 SUPERVISOR ANTONOVICH. SECONDED BY SUPERVISOR RIDLEY-THOMAS.
8 WITHOUT OBJECTION, SO ORDERED. YES. RIGHT. WE GOT YOUR
9 DOCUMENT.

10

11 **SUP. YAROSLAVSKY:** I HAD ONE MORE ADJOURNING MOTION, MR.
12 CHAIRMAN. I LEARNED THIS MORNING THAT NED TANEN, WHO IS A
13 STUDIO EXECUTIVE BOTH WITH UNIVERSAL PICTURES AND WITH
14 PARAMOUNT PICTURES, PASSED AWAY AT THE AGE OF 77. HE DIED
15 YESTERDAY. I ASK THAT WE ADJOURN IN HIS MEMORY.

16

17 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

18

19 **CLERK SACHI HAMAI:** YOU HAVE A MOTION ON ITEM 4-D.

20

21 **SUP. KNABE, CHAIRMAN:** THOUGHT WE DID THAT. BUT WE'LL DO IT
22 AGAIN. MOVED BY SUPERVISOR YAROSLAVSKY, THE CHAIR WILL SECOND
23 WITHOUT OBJECTION, SO ORDERED. IF YOU'LL SPEAK TO 35 AND 40.

24



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1 **ARNOLD SACHS:** THIS INTELLIGENT TRANSPORTATION SYSTEM IN L.A.
2 THAT'S GOT TO BE ONE OF THE BIGGEST OXYMORONS THAT EVER WAS
3 WRITTEN ANYWHERE. IT WOULD BE NICE IF YOU HAD A SYSTEM IN
4 PLACE SO THAT YOU COULD USE INTELLIGENCE TO RUN IT. THE
5 SIGNAGE THAT EVERYBODY TALKS ABOUT, THE MASSIVE CONTROL ROOM
6 THAT EVERYBODY TALKS ABOUT, THE FREEWAY INFORMATION BOARDS
7 THAT EVERYBODY TALKS ABOUT. WHEN YOU'RE IN A MOSH PIT, IF
8 YOU'RE FAMILIAR WITH WHAT A MOSH PIT IS, SIGNAGE DOESN'T HELP
9 YOU. ELECTRONICS DOESN'T HELP YOU. IF THE MONEY HAD BEEN SPENT
10 TO CREATE A WORKABLE TRANSIT SYSTEM THAT WOULD HAVE MAYBE
11 REMOVED SOME OF THE VEHICLES FROM THE HIGHWAYS PRIOR TO THE
12 ELECTRONICS BEING INTRODUCED, THEN MAYBE YOU HAVE AN
13 INTELLIGENT TRANSPORTATION SYSTEM. BUT AN INTELLIGENT
14 TRANSPORTATION SYSTEM WITH SIGNAGE THAT SAYS "FREEWAY BACKED
15 UP," PEOPLE WILL KNOW THAT WHEN THEY'RE IN THE TIE UP. THEY'LL
16 GET OFF THE ROAD. THEY'LL GET OFF THE FREEWAYS AND GET ON
17 SURFACE STREETS. WHICH WILL TIE UP THE SYNCHRONIZED LIGHTS
18 BECAUSE IT'LL ADD MORE TRAFFIC TO THE SYNCHRONIZED LIGHTS.
19 INSTEAD OF INVESTING IN AN INTELLIGENT TRANSPORTATION SYSTEM,
20 IT WOULD HAVE BEEN SO NICE -- BUT WE KNOW HOW THE M.T.A. BOARD
21 WORKS, NO INTELLIGENCE THERE -- TO HAVE THEM START A PROJECT
22 LIKE THE PURPLE LINE OR THE BLUE LINE AND COMPLETE IT. THAT
23 WOULD HAVE BEEN INTELLIGENT TRANSPORTATION IN OPERATION. THANK
24 YOU. ITEM?
25



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1 **SUP. KNABE, CHAIRMAN:** THE CHAIR WILL MOVE IT. SECONDED BY
2 SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED. JUST SO THAT
3 YOU KNOW, I KNOW THAT YOU LIKE TO SORT OF EMBELLISH THINGS UP
4 HERE, BUT THE INTELLIGENT TRANSPORTATION SYSTEM'S ON TOP OF A
5 TRAFFIC SYNCHRONIZATION PROGRAM THAT'S ALREADY IN PLACE SO
6 THAT WE CAN CONTROL THE FLOW OF TRAFFIC WHEN THINGS DO, WHEN
7 THEY GET OFF THE FREEWAY ONTO THE SURFACE STREETS. IT'S A
8 SURFACE STREET PROGRAM. IT'S IN DIFFERENT PARTS OF THE COUNTY.
9 ACTUALLY PART OF THE INTELLIGENT TRANSPORTATION SYSTEM IS IN
10 PLACE OVER IN THE SOUTH BAY. THIS IS OUT IN THE SOUTHEAST
11 CORRIDOR. SO IT'S NOT COMPLETE, BUT THERE'S SEGMENTS BECAUSE
12 OF THE KINDS OF THINGS YOU'RE TALKING ABOUT. SO ORDERED. ARE
13 YOU THROUGH WITH BOTH? ARE YOU THROUGH WITH BOTH ITEMS?

14

15 **ARNOLD SACHS:** NO. NO. 40 WAS THE CONSTRUCTION CONTRACT.

16

17 **SUP. KNABE, CHAIRMAN:** ALL RIGHT.

18

19 **ARNOLD SACHS:** JUST VERY QUICKLY ON THIS ITEM. I'M CONCERNED
20 ABOUT THE IMPROVEMENTS THAT ARE BEING AUTHORIZED BY THE
21 COUNTY. IN THE SOUTH BAY, IMPROVEMENTS WERE MADE TO SEPULVEDA
22 BOULEVARD BETWEEN THE CITIES OF MANHATTAN BEACH AND EL
23 SEGUNDO. ONCE THE IMPROVEMENTS WERE MADE THAT INCLUDED REMOVAL
24 OF TELEPHONE POLES, UNDERGROUNDING OF WIRING, I THINK NEW
25 SEWER SYSTEM OR SEWER LINES AND WIDENING OF SEPULVEDA



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1 BOULEVARD FROM, I BELIEVE IT WAS THREE LANES TO FIVE LANES?
2 ONCE THE IMPROVEMENTS WERE MADE, A NEW SHOPPING CENTER WENT UP
3 AND THEY PUT A TRAFFIC ABATEMENT, A TRAFFIC POLE IN THE MIDDLE
4 OF LANE NO. 4. MY CONCERNS BEING THAT LANE IS NOW USELESS TO
5 THE PUBLIC. THE PUBLIC PAID FOR THE IMPROVEMENTS, GOT NOTHING
6 OUT OF IT. WILL THAT BE HAPPENING WITH ANY OF THESE ROAD
7 PROJECTS THAT ARE BEING APPROVED BY THE COUNTY IN TODAY'S
8 AGENDA ITEMS? WILL THESE ITEMS BE IMPROVED SO THAT A FUTURE
9 DEVELOPMENT COULD COME IN, GET THE BENEFITS FROM THOSE
10 IMPROVEMENTS AND HAVE THE PUBLIC GET STUCK WITH THE BILL? AS
11 ALWAYS, THANK YOU FOR YOUR TIME, YOUR ANSWERS AND YOUR
12 ATTENTION.

13

14 **SUP. KNABE, CHAIR:** THESE ARE RESURFACING AND RECONSTRUCTION
15 ISSUES IN THE TRAFFIC SYNCHRONIZATION PROJECTS AND A PUMP
16 IMPROVEMENT. SO, NO IS THE ANSWER TO YOUR QUESTION. MOVED BY
17 SUPERVISOR YAROSLAVSKY. THE CHAIR WILL SECOND. WITHOUT
18 OBJECTION, SO ORDERED. OKAY. IT IS NOW 11 O'CLOCK. LET'S GO TO
19 OUR STATUS REPORT BY INTERIM DIRECTOR OF HEALTH SERVICES AND
20 THE C.E.O. AS IT RELATES TO THE KEY INDICATORS OF PROGRESS ON
21 HOSPITAL OPERATION STATUS AND OTHER ISSUES RELATING TO
22 TRANSITION TO OUR NEW L.A. COUNTY MEDICAL CENTER. GENEVIEVE,
23 DO YOU WANT TO SPEAK FIRST OR DO YOU WANT TO WAIT FOR THE
24 REPORT? OKAY. ALL RIGHT. JOHN AND TEAM?

25



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1 **CAROL MEYER:** GOOD MORNING. CAROL MEYER, INTERIM CHIEF NETWORK
2 OFFICER FOR THE L.A. COUNTY DEPARTMENT OF HEALTH SERVICES.
3 WE'VE PROVIDED YOU TODAY WITH AN INTERIM REPORT BECAUSE WE HAD
4 TO COMPLETE THIS BEFORE THE END OF DECEMBER. IN THREE WEEKS,
5 ON JANUARY 27TH WE'LL PROVIDE YOU WITH A FULL REPORT WITH ALL
6 OF THE DETAILS ABOUT WAITING TIMES AND SO FORTH. BUT WITH THIS
7 INFORMATION, WE HAVE DEMONSTRATED THAT JUST BASED ON THE FIRST
8 THREE WEEKS OF DECEMBER, THERE HAS BEEN A SLIGHT INCREASE IN
9 THE AVERAGE DAILY CENSUS AT L.A.C.+U.S.C. MEDICAL CENTER. I'D
10 LIKE TO POINT OUT THAT OVER THE HOLIDAYS, THE CENSUS WENT DOWN
11 SLIGHTLY, WHICH IS COMMON IN ALL HOSPITALS ACROSS THE
12 COMMUNITY. WE ALSO PROVIDED YOU WITH DETAILS OF CENSUS IN THE
13 SPECIFIC UNITS THAT SUPERVISOR ANTONOVICH HAD ASKED FOR AT THE
14 LAST MEETING, AND THAT'S ON PAGE 2, INDICATING THE SPECIALTY
15 UNITS. THE IMPORTANT POINT IS THE AVERAGE DAILY CENSUS OF THE
16 MED-SURG BEDS IS AT 91 PERCENT UTILIZATION, WHICH IS NEAR
17 CAPACITY. SO WE DEFINITELY ARE ADMITTING A LOT OF ADULT MED-
18 SURG PATIENTS. WITH RESPECT TO DIVERSION, THE L.A.C.+U.S.C.
19 HAS BEEN ON DIVERSION APPROXIMATELY 39 PERCENT OF THE TIME
20 DURING THOSE FIRST DAYS OF -- OR THE MAJORITY OF DECEMBER.
21 THIS IS ACTUALLY DOWN FROM PREVIOUS DIVERSION, BOTH IN THE
22 PREVIOUS WEEKS AND CERTAINLY IMMEDIATELY BEFORE THE HOSPITAL
23 TRANSFERRED AND ALSO IMMEDIATELY AFTER. SEVERAL QUESTIONS THAT
24 SUPERVISOR ANTONOVICH ASKED AT THE LAST MEETING I HAVE
25 ATTEMPTED TO ADDRESS. AS I INDICATED, ONE IS THE CENSUS BY



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1 UNIT. THE SECOND ONE IS A QUESTION ABOUT THE M.S.O.A. AND THE
2 HIRING OF PHYSICIANS. AND AS YOU KNOW, THE M.S.O.A. WAS
3 APPROVED THE END OF NOVEMBER, AND SO WE DON'T HAVE A LOT OF
4 DETAIL ABOUT THAT. THE CHIEF MEDICAL OFFICER IS COORDINATING A
5 MEETING WITH THE U.S.C. UNIVERSITY TO DISCUSS THE SPECIFICS
6 AND THE DETAILS ABOUT HOW MANY PHYSICIANS HAVE BEEN HIRED.
7 HOWEVER, THEY ARE IN THE PROCESS OF RECRUITING AND SELECTING
8 PHYSICIANS AND ACTUALLY CONVERTING INDIVIDUAL CONTRACTS TO THE
9 M.S.O.A. SO WE'LL HAVE A LOT MORE DETAIL ON THAT AT THE NEXT
10 REPORT. AND THEN FINALLY, THERE WAS A QUESTION ABOUT THE AIR
11 CONDITIONING SYSTEM. AND I'VE DETAILED SORT OF WHAT THIS
12 SYSTEM DOES. IT'S A VERY COMPREHENSIVE SYSTEM. AND WE ARE
13 GOING THROUGH SEASONAL CHANGES. AND THE SYSTEM IS CONTROLLED
14 AT A CENTRAL POINT. SO IF THERE ARE CALLS FROM EITHER STAFF OR
15 PATIENTS, THAT THEY ARE TOO HOT OR TOO COLD, THOSE CHANGES CAN
16 BE MADE RATHER QUICKLY. HOWEVER, ONE INDIVIDUAL COULD BE HOT
17 AND ONE INDIVIDUAL COULD BE COLD. KEEP IN MIND THE STAFF ARE
18 WORKING AND THE PATIENTS ARE IN THE BEDS. SO THEY TRY VERY
19 HARD TO QUICKLY RESPOND TO ANY ISSUES OR COMPLAINTS ABOUT THE
20 H.V.A.C. SYSTEM. I WOULD BE HAPPY TO ANSWER ANY SPECIFIC
21 QUESTIONS THAT YOU HAVE.

22

23 **SUP. KNABE, CHAIRMAN:** JUST QUICKLY ON THE DIVERSION RATE, YOU
24 TALKED ABOUT THE RELATIONSHIP OF WHAT IT IS NOW AND WHAT IT
25 WAS JUST BEFORE AT THE OLD HOSPITAL, ABOUT -- A LITTLE BIT



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1 BETTER. WHAT IS THE IMPACT AS IT RELATES TO THE DIVERSION RATE
2 ON THE OTHER HOSPITALS IN THE AREA? WE, I GUESS, HAD BRIEFED
3 THE OTHER HOSPITALS TO BE PREPARED FOR -- HAS IT BEEN BETTER,
4 WORSE, OR --

5

6 **CAROL MEYER:** WELL, LAST MONTH IT ACTUALLY WAS BETTER THAN IT
7 USUALLY IS. THE DIVERSION RATE AT L.A.C.+U.S.C. AVERAGES
8 AROUND 40 TO 60 PERCENT. DIVERSION AT HARBOR-U.C.L.A. IS
9 AROUND 70 PERCENT. DIVERSION AT OLIVE VIEW IS AROUND 30
10 PERCENT. OVERALL DIVERSION OF HOSPITALS, PUBLIC AND PRIVATE,
11 IN THE SYSTEM IS ABOUT 15 PERCENT. SO THE PUBLIC HOSPITALS
12 CLEARLY ARE ON DIVERSION MORE THAN THE PRIVATE HOSPITALS. THAT
13 HAS A LOT TO DO WITH THE FACT THAT OUR PATIENTS SPECIFICALLY
14 THAT COME TO OUR FACILITIES ARE IN MUCH GREATER VOLUME THAN IN
15 THE PRIVATE SECTOR. SO I WOULD SAY THAT WE'VE STABILIZED. THAT
16 IN FACT U.S.C.'S DIVERSION IS, IF ANYTHING, LOWER THAN WHAT
17 THEY HAVE BEEN RUNNING.

18

19 **SUP. KNABE, CHAIRMAN:** OKAY. ANY OTHER QUESTIONS?

20

21 **SUP. MOLINA:** YEAH, I HAVE A SERIES OF QUESTIONS ON THE
22 DIVERSION. I APPRECIATE THE WORK THAT L.A. COUNTY U.S.C. IS
23 DOING, AND I KNOW THAT THEIR MOVING INTO A NEW FACILITY TAKES
24 AN AWFUL LOT OF TRANSITION ON MANY LEVELS, WHETHER IT BE
25 PERSONNEL, FACILITY, ALL OF THE PROTOCOLS, ET CETERA. BUT I AM



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1 CONCERNED ABOUT THE DIVERSION NUMBER. BECAUSE RIGHT NOW AT
2 L.A. COUNTY U.S.C. AS I UNDERSTAND, WE HAVE AN ARTIFICIAL
3 DIVERSION. IS THAT CORRECT?

4

5 **CAROL MEYER:** ARTIFICIAL DIVERSION, NOT SURE WHAT YOU MEAN.

6

7 **SUP. MOLINA:** ARTIFICIAL, IN OTHER WORDS WE ONLY HAVE BEDS
8 STAFFED UP TO A CERTAIN LEVEL. SO CONSEQUENTLY -- AND WE CAN'T
9 OPERATE ALL OF OUR BEDS. SO WE ARE INTENTIONALLY DIVERTING,
10 WHEREAS OLIVE VIEW OR OTHERS ARE NOT INTENTIONALLY DIVERTING.

11

12 **CAROL MEYER:** I WOULDN'T SAY THAT'S EXACTLY TRUE BECAUSE THE
13 ONLY BEDS THAT ARE NOT STAFFED AT U.S.C. ARE THE -- THERE WERE
14 29 I.C.U. BEDS. ALL OF THE MED-SURG BEDS ARE STAFFED.

15

16 **SUP. MOLINA:** WELL, IN FACT THEY ARE ON OVERLOAD ON THE MED-
17 SURG.

18

19 **CAROL MEYER:** YEAH. THE 29 I.C.U. BEDS THAT WERE NOT STAFFED
20 ARE ACTUALLY HAVE BEEN STAFFED AS OF DECEMBER 21, AN
21 ADDITIONAL 10. SO WE'RE DOWN TO ABOUT 19 OR 20 I.C.U. BEDS
22 THAT ARE NOT STAFFED. NOW, THE OTHER AREAS, THE SPECIALTY
23 AREAS, IF THERE ARE NO PATIENTS, THERE IS NO NEED TO STAFF
24 THEM. AND SO IF THERE ARE PATIENTS FOR THOSE SPECIALTY BEDS,
25 THEY WOULD BE STAFFED. WE LITERALLY DON'T HAVE PEDIATRIC



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1 PATIENTS AND O.B. PATIENTS AND JAIL PATIENTS THAT ARE COMING
2 IN LARGE NUMBERS TO FILL THOSE BEDS, AND THAT'S AN AREA THAT
3 WE NEED TO BE WORKING ON.

4

5 **SUP. MOLINA:** WELL, I WANT TO UNDERSTAND THIS, BECAUSE I'M
6 ASKING THE QUESTION ABOUT HOW MUCH WE'VE DIVERTED. NOW, I GET
7 PERCENTAGES. BUT WE DON'T KNOW HOW MANY ACTUAL PATIENTS HAVE
8 BEEN DIVERTED. NOW, I WOULD THINK THAT AS THE PUBLIC SAFETY
9 NET, WHICH WE ARE, WE SHOULD KNOW HOW MANY PEOPLE ARE BEING
10 DIVERTED. AND OUR NUMBERS AT L.A. COUNTY U.S.C. ARE NOT AS
11 HIGH AS HARBOR. HARBOR ARE STARTLING NUMBERS. HARBOR MUST BE
12 CLOSED ON AVERAGE PROBABLY 20 HOURS TO 18 HOURS A DAY.

13

14 **CAROL MEYER:** WELL, FIRST OF ALL, SUPERVISOR, DIVERSION IS A
15 REQUEST. IT IS NOT AN ABSOLUTE CLOSURE.

16

17 **SUP. MOLINA:** THAT'S WHAT YOU NEED TO DEFINE. I GUESS WHAT I'M
18 TRYING TO UNDERSTAND AT L.A. COUNTY U.S.C. AND NOW I'D LIKE TO
19 UNDERSTAND AT HARBOR, AS WELL, IS HOW MANY PEOPLE ARE WE
20 DENYING ACCESS TO? BECAUSE ONE OF THE THINGS THAT IS ALSO SAID
21 TO ME IS "DON'T WORRY, THE PRIVATES CAN'T TAKE THEM, SO WE END
22 UP GETTING THEM BACK, ANYWAY." SO IT'S HARD FOR ME TO
23 UNDERSTAND HOW MANY PEOPLE ARE NOT GETTING ACCESS. NOW, THESE
24 ARE AMBULANCES. THESE ARE NOT WALK-INS. THESE ARE PEOPLE WHO
25 LITERALLY HAD A HEART ATTACK, HAD AN ACCIDENT ON THE FREEWAY,



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1 AND WE ARE CLOSED TO THEM FOR THE MOST PART. SO WE SHOULD KNOW
2 THE NUMBERS. WHY CAN'T WE TRACK THEM?

3

4 **CAROL MEYER:** BECAUSE THERE ARE 20 BASE STATIONS IN THE SYSTEM.

5

6 **SUP. MOLINA:** IT IS JUST A LITTLE ONE, TWO, THREE, FOUR, FIVE,
7 SIMPLE.

8

9 **CAROL MEYER:** WELL, IT'S NOT QUITE THAT SIMPLE.

10

11 **SUP. MOLINA:** WHY IS IT NOT THAT SIMPLE?

12

13 **CAROL MEYER:** IT IS A VERY COMPLEX SYSTEM THAT IS CONSTANTLY IS
14 IN FLUX. THERE ARE HUNDREDS OF PARAMEDIC AND AMBULANCE UNITS.

15

16 **SUP. MOLINA:** YOU KNOW AN AMBULANCE IS COMING. YOU KNOW WHAT IT
17 HAS. THEY TELL YOU WHAT THEY HAVE, A HEART PATIENT, THEY TELL
18 YOU. OKAY. YOU KNOW WHERE IT'S COMING FROM. YOU KNOW THE NAME
19 OF THE AMBULANCE. NOT THAT HARD. I DON'T KNOW. LET'S SAY YOU
20 HAVE 25 AMBULANCE COMPANIES. YOU MAKE A LIST OF ALL 25. GOT
21 ONE FROM "A" AMBULANCE, GOT ONE FROM "B" AMBULANCE. HEART
22 ATTACK. I MEAN HOW HARD COULD IT BE? THE PERSON COULD BE
23 MAKING THESE NOTATIONS WHILE THEY'RE TALKING ON THE PHONE.

24



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1 **CAROL MEYER:** NO, SUPERVISOR, L.A.C.+U.S.C. CAN KNOW HOW MANY
2 PATIENTS IT DIVERTS.

3

4 **SUP. MOLINA:** THANK YOU.

5

6 **CAROL MEYER:** THEY CAN KNOW THAT. BUT GLENDALE MEMORIAL ALSO IS
7 A BASE STATION, AND THEY HAVE THEIR OWN PARAMEDICS THAT ARE
8 ASSIGNED TO THEM.

9

10 **SUP. MOLINA:** AGAIN THAT'S NOT WHAT I ASKED. I ASKED HOW MANY
11 PATIENTS ARE BEING DIVERTED FROM L.A. COUNTY U.S.C.? THE
12 RESPONSE I GOT IS: WE CANNOT TELL YOU.

13

14 **CAROL MEYER:** WE CAN TELL YOU HOW MANY U.S.C. IS DIVERTING FROM
15 THEMSELVES.

16

17 **SUP. MOLINA:** THAT'S ALL I WANT TO KNOW. WHY DON'T YOU GIVE ME
18 THAT NUMBER? WHAT IS THE NUMBER?

19

20 **CAROL MEYER:** I DON'T KNOW THAT. BUT I WILL GET THE
21 INFORMATION.

22

23 **SUP. MOLINA:** I KNOW. BUT WHEN I ASKED THE QUESTION -- COME ON,
24 I WASN'T ASKING FOR THE ENTIRE WORLD. I WAS ASKING FOR ONE



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1 FACILITY. WE CALLED IRENE RESANDES, WE CALLED EVERYBODY AND
2 THEY SAID THEY COULD NOT TELL ME.

3

4 **CAROL MEYER:** I THINK THEY CAN TELL YOU THAT.

5

6 **SUP. MOLINA:** I KNOW THEY CAN TELL ME. SO I DON'T APPRECIATE
7 NOT KNOWING. SO WHAT'S TROUBLESOME NOW IS THAT WHEN I LOOKED
8 AT THE HARBOR NUMBERS, THE DIVERSION IS EVEN GREATER. SO HOW
9 MANY PEOPLE ARE BEING DENIED ACCESS? THAT'S WHAT I WANT TO
10 KNOW. NOW, YOU GET THOSE BEDS BACK IN, OR THOSE PEOPLE COME
11 BACK IN BECAUSE NO PRIVATE WILL TAKE THEM OUT THERE, WE SHOULD
12 KNOW THAT, TOO. IN OTHER WORDS, WE'RE NOT JUST TALKING ABOUT -
13 - I MEAN I AM INTERESTED IN L.A. COUNTY U.S.C. BECAUSE WE'RE
14 GOING THROUGH A NEW AND A TRANSITION, BUT IF OUR SAFETY NET IS
15 NOT MEETING THE NEEDS OF PEOPLE, I THINK THIS BOARD SHOULD
16 KNOW. WHERE ARE THEY BEING DIVERTED TO? ARE THEY GOING TO
17 GLENDALE? WHERE ARE THEY GOING?

18

19 **CAROL MEYER:** WE'LL DO THE BEST WE CAN TO FIND THAT OUT.

20

21 **SUP. MOLINA:** WHAT DO YOU MEAN THE BEST YOU CAN? YOU CAN FIND
22 OUT.

23

24 **SUP. KNABE, CHAIRMAN:** THAT'S HARD. I'VE BEEN IN AN EMERGENCY
25 ROOM WHERE THE DIVERSION HAPPENS. THEY FLIP A SWITCH, SAY



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1 THEY'RE ON DIVERSION. AND UNLESS YOU'RE JUST DEALING WITH A
2 BASE STATION AND GETTING THAT INFORMATION, THE BASE STATION
3 HAS TO DETERMINE THAT, NOT THE HOSPITAL.

4

5 **SUP. MOLINA:** I UNDERSTAND. BUT YOU SEE THAT'S WHY I ASKED THE
6 QUESTION INITIALLY. THE INITIAL QUESTION IS, IS THERE AN
7 ARTIFICIAL DIVERSION? WHICH IS WHEN YOU CLOSE FOR FIVE HOURS A
8 DAY. THAT'S ARTIFICIAL. YOU JUST DON'T HAVE -- YOU DON'T HAVE
9 ROOM ANYMORE. SO YOU'RE NOT TAKING CALLS, RIGHT? THAT'S
10 ARTIFICIAL.

11

12 **CAROL MEYER:** NO, NO, NO. YOU STILL TAKE CALLS. YOU TAKE THE
13 TELEPHONE CALL FROM THE PARAMEDIC AND YOU ACTUALLY GIVE THEM
14 THE ORDERS OVER THE RADIO. BUT THEN IF YOUR HOSPITAL IS ON
15 DIVERSION AND ANOTHER HOSPITAL IS NOT, YOU CAN HAVE THAT
16 PATIENT GO TO THE OTHER HOSPITAL THAT'S NOT OVERWHELMED. IF
17 YOUR HOSPITAL'S ON DIVERSION AND THE THREE OTHER HOSPITALS
18 AROUND YOU IS ON DIVERSION, THEN THE PATIENT GOES TO THE FIRST
19 HOSPITAL NO MATTER HOW BUSY THEY ARE.

20

21 **SUP. MOLINA:** WHICH I UNDERSTAND. BUT IN ORDER FOR ME TO REALLY
22 UNDERSTAND ACCESS, WE NEED TO KNOW WHAT THESE NUMBERS ARE. SO
23 AGAIN, THEY'RE GOING SOMEWHERE. AND RIGHT NOW, WHEN I LOOK AT
24 454 PATIENTS AT L.A. COUNTY U.S.C., A HOSPITAL THAT IN
25 SEPTEMBER HAD 668 PATIENTS, IT MAKES YOU WONDER. WHERE ARE THE



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1 200 AND SOME ODD PATIENTS? AND ALL I AM SAYING IS I WANT TO
2 KNOW IF THEY'RE BEING DENIED ACCESS. THEY MAY NOT BE. BUT I
3 DON'T KNOW. AND SO THE SAME THING AT HARBOR. I MEAN, IF
4 THEY'RE AT THAT HIGH A LEVEL OF DIVERSION, WHERE ARE THEY
5 GOING TO? ST. FRANCIS CAN'T TAKE THEM ALL. WHERE ARE THEY
6 GOING?

7

8 **SUP. KNABE, CHAIRMAN:** LITTLE COMPANY OF MARY.

9

10 **SUP. MOLINA:** I'VE BEEN AT DOWNEY.

11

12 **CAROL MEYER:** AND OTHER FACILITIES DIVERT TO OUR HOSPITALS, AS
13 WELL.

14

15 **SUP. MOLINA:** LET ME JUST SAY THAT I KNOW THAT. BUT I THINK IT
16 WOULD SEEM TO ME THAT IT WOULD BE WORTHWHILE FOR US TO KNOW
17 WHAT IS ACTUAL DIVERSION? IS IT JUST THAT YOU'RE CLOSED AND
18 EVERYBODY ENDS UP WHEREVER THEY END UP? AND WHAT IS GOING ON?
19 THIS IS THE INFLOW OF PATIENTS AND WE NEED TO KNOW WHAT THOSE
20 NUMBERS ARE. I AM ASKING AT L.A. COUNTY U.S.C. BECAUSE I DO
21 FIND IT HARD TO UNDERSTAND HOW 664 PATIENTS IN THE MONTH OF
22 SEPTEMBER BECAME 454 IN THE MONTH OF DECEMBER. NOW, IT COULD
23 BE EFFICIENCIES, AND I LOVE THAT PART OF IT. BUT I'M TRYING TO
24 UNDERSTAND. BECAUSE THE OTHER PART OF IT COULD BE NOT LETTING
25 PEOPLE IN. AND THAT'S WHAT I'M CONCERNED ABOUT. SO IN ORDER



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1 FOR ME TO UNDERSTAND THAT OR APPRECIATE IT, THEY CALL YOU,
2 THEY DON'T CALL ME. I THINK YOU COULD KEEP TRACK OF THE
3 NUMBERS FOR US.

4

5 **CAROL MEYER:** I APPRECIATE THAT, SUPERVISOR, BUT THE DIVERSION
6 AT THE TIME THAT THEY WERE AT 658 WAS NOT ANY LOWER THAN THE
7 39 PERCENT THAT THEY WERE ON DIVERSION.

8

9 **SUP. MOLINA:** DUH, NO KIDDING. SO CONSEQUENTLY WHAT HAS
10 HAPPENED? ARE YOU TRYING TO TELL ME THAT IN SEPTEMBER THERE
11 WERE 200 AND SOME ODD PEOPLE THAT DIDN'T NEED HOSPITALIZATION
12 AS COMPARED TO DECEMBER? THE TEST WILL BE IN JANUARY,
13 FEBRUARY.

14

15 **CAROL MEYER:** IT PROBABLY WILL.

16

17 **SUP. MOLINA:** I UNDERSTAND. SO THAT'S WHY I'M TRYING TO
18 UNDERSTAND THE NUMBERS. BUT AN IMPORTANT NUMBER TO UNDERSTAND,
19 AND PARTICULARLY AT HARBOR, WHEN THE DIVERSION IS SO HIGH,
20 WHERE ARE THESE PEOPLE GOING? I MEAN NO WONDER THE AMBULANCE
21 COMPANY PEOPLE COME IN AND SAY THEY'RE A LITTLE FRUSTRATED
22 THAT THEY HAVE TO DRIVE A PATIENT AROUND FOR A LONG TIME AND
23 TRY AND FIGURE OUT HOW TO GET ACCESS TO A BED. I JUST THINK
24 THAT AGAIN THESE BASE STATIONS SHOULD HAVE SOME ABILITY TO
25 COUNT THEM. NOT THAT HARD TO TRACK. AGAIN, I'M SURE THERE'S A



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1 SIMPLE TRACKING SYSTEM IN SOME COMPUTER SOFTWARE PROGRAM THAT
2 COSTS PROBABLY 19 BUCKS THAT YOU COULD PUT INTO YOUR PROGRAM
3 AND FIGURE IT OUT.

4

5 **SUP. KNABE, CHAIRMAN:** YOU HAVE TO HAVE A CONSULTANT, AT 2
6 MILLION TO INSTALL THAT.

7

8 **SUP. MOLINA:** YEAH. TO GET THE \$19 SOFTWARE PROGRAM.

9

10 **SUP. KNABE, CHAIR:** SUPERVISOR RIDLEY-THOMAS, YOU HAD SOME
11 QUESTIONS.

12

13 **SUP. RIDLEY-THOMAS:** THANKS VERY MUCH, MR. CHAIRMAN. SUPERVISOR
14 MOLINA SEEKS TO FURTHER EXPLORE THE QUESTION OF ACCESS. BUT
15 UNDERNEATH THAT, AS NEAR AS I COULD TELL BY VIRTUE OF THE LINE
16 OF QUESTIONS THAT WERE BEING POSED IS WHAT OCCURS TO ME THE
17 ISSUE OF ACCOUNTABILITY. AND WHAT I MEAN BY THAT, QUITE
18 SIMPLY, IS THE DATA DISCERNIBLE WITH RESPECT TO THE FULL RANGE
19 OF ISSUES IN TERMS OF THE SAFETY NET? AND WHEN YOU TALK ABOUT
20 DIVERSION, WHAT THAT REALLY MEANS IN SUCH A WAY THAT THOSE OF
21 US WHO ARE HERE AND WHO WILL IN FACT BE HELD ACCOUNTABLE FOR
22 THE QUALITY OF PATIENT CARE ULTIMATELY, CAN WE RELY ON -- CAN
23 WE UNDERSTAND, PURSUANT TO THIS LINE OF QUESTIONING, THE
24 REPORTS THAT YOUR OFFICES OR DEPARTMENTS ARE OBLIGED TO
25 RESPOND? OBLIGED TO SUPPLY. IT DOES CONCERN ME, TO SOME



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1 EXTENT, WHEN YOU SAY IT'S REALLY NOT THAT SIMPLE. AND LET'S
2 SIMPLY SAY THAT I'M PREPARED TO ACCEPT THAT, TO SOME EXTENT.
3 BUT IT VITIATES THE VERY NOTION OF ACCOUNTABILITY IF WE CAN'T
4 PROVIDE CREDIBLE, DISCERNIBLE, IF NOT SIMPLE, AT LEAST
5 UNDERSTANDABLE WAYS TO INTERPRET HOW WE ARE DOING THAT REALLY
6 GOES TO THE QUESTION OF ACCESS, ONE, BUT ACCOUNTABILITY, TWO.
7 AND THAT'S ESSENTIALLY WHAT CONCERNS ME. AND SO WHILE I'M
8 INCLINED TO BE A LISTENER IN TERMS OF WHAT YOU'RE STRUGGLING
9 TO BALANCE, IT DOES SET OFF A BIT OF AN ALARM WHEN IT'S
10 INDICATED THAT IT'S A LITTLE COMPLICATED TO REPORT OUT ON
11 THESE VARIOUS DYNAMICS. PERHAPS, THROUGH THE CHAIR, YOU CAN
12 RESPOND TO MY CONCERN. UNDERSCORE ACCOUNTABILITY, CAPITAL A.

13

14 **DR. JOHN SCHUNHOFF:** SUPERVISOR, WE CERTAINLY WILL TRY AND
15 CONTINUE TO TRY TO MAKE THE DATA CLEAR AND CONSISTENT SO THAT
16 IT'S CONSISTENT FROM ONE REPORT TO ANOTHER. AND WITHIN THIS
17 PARTICULAR CONTEXT, WE WILL DO WHAT WE CAN TO GET INFORMATION
18 FROM THE BASE STATIONS, THAT THEY EITHER HAVE OR COULD COLLECT
19 SO WE CAN HAVE BETTER UNDERSTANDING OF WHAT IS HAPPENING
20 WITHIN THE SYSTEM AS DESCRIBED WITHIN THE QUESTIONS THAT
21 SUPERVISOR MOLINA HAS RAISED.

22

23 **SUP. RIDLEY-THOMAS:** I HEARD NO TRICK QUESTIONS OR ANYTHING
24 THAT WAS, YOU KNOW. AND IT SEEMS TO ME THAT THE RESPONSES CAN
25 -- CAN -- AND SECONDLY SHOULD BE RATHER STRAIGHTFORWARD WITH



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1 READILY AVAILABLE DATA. AND IF YOUR RESPONSE IS "WE'RE WORKING
2 ON GETTING THESE THINGS CLARIFIED, WE ARE TRYING TO ASSEMBLE
3 THE DATA IN SUCH A WAY THAT MAKES THE MOST SENSE," I'M
4 PREPARED TO HEAR THAT. BUT I WOULD BE QUITE INTERESTED IN
5 LEARNING AS TO WHAT THE TIME FRAMES ARE FOR THE DATA TO BE
6 ORGANIZED IN THE PROPER WAY SO THAT ALL OF US ARE ESSENTIALLY
7 ON THE SAME PAGE. NOW, YOU MAY SAY YOU'RE THERE ALREADY. IF
8 YOU ARE, FINE. BUT THEN THERE ARE FIVE PEOPLE HERE WHO AWAIT
9 BEING EDUCATED.

10

11 **CAROL MEYER:** SURE. LET ME JUST EXPLAIN A COUPLE OF THINGS.
12 FIRST OF ALL, WE SHOULD BE ABLE TO PROVIDE YOU WITH THE DATA
13 OF HOW MANY PARAMEDICS L.A.C.+U.S.C. THEMSELVES DIVERTED FROM
14 THEIR HOSPITAL. HOWEVER, THERE ARE TWO OTHER COMPONENTS THAT
15 WE WILL NOT BE ABLE TO TELL YOU. FOR EXAMPLE, SOME PARAMEDICS
16 ARE ON WHAT'S CALLED "STANDING FIELD TREATMENT PROTOCOLS."
17 WHEN THEY GO OUT TO A CHEST PAIN PATIENT, THEY HAVE A
18 PROCEDURE THAT THEY FOLLOW IF THE PATIENT MEETS SPECIFIC
19 CRITERIA. THEY TREAT THE PATIENT AND THEN THEY DETERMINE THE
20 DESTINATION BY LOOKING AT THE READY NET SCREEN, WHICH IS WHAT
21 TELLS DIVERSION. IF THEY SEE THAT U.S.C. IS ON DIVERSION, THEY
22 THEN CALL THEIR NEXT HOSPITAL IN LINE, GLENDALE MEMORIAL, AND
23 SAY "YOU'RE THE CLOSEST HOSPITAL NOT ON DIVERSION." U.S.C.
24 DIDN'T HAVE THE FACTOR OF DIVERTING THE PATIENT. SO WHEN YOU
25 SAY "ALL THE DIVERTED PATIENTS" I WILL NOT BE ABLE TO TELL YOU



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1 THOSE BECAUSE THOSE ARE MADE AT THE SCENE BY THE PARAMEDICS. I
2 CAN TELL YOU THE ONES THAT U.S.C. DIVERTS THEMSELVES.

3

4 **SUP. RIDLEY-THOMAS:** BUT IS IT REDUCIBLE TO APPLES AND ORANGES?
5 IS THAT ESSENTIALLY WHAT YOU'RE SAYING IN TERMS OF HOW THE
6 DATA LINES UP AND THE MISSING COMPONENTS?

7

8 **CAROL MEYER:** WE DON'T HAVE DATA FOR THAT. THE PARAMEDIC MAKES
9 THAT DECISION IN THE FIELD.

10

11 **SUP. RIDLEY-THOMAS:** SO THE QUESTION I WOULD ASK PURSUANT TO
12 THAT IS, SHOULD THERE BE DATA? DOES THAT HELP IN TERMS OF US
13 UNDERSTANDING THE INFRASTRUCTURE?

14

15 **CAROL MEYER:** THE ONLY WAY WE'RE GOING TO GET THAT IS IF WE
16 HAVE A CENTRAL BASE STATION WHERE THERE IS ONE PLACE THAT ALL
17 THE PARAMEDICS CALL. AND THAT IS IN OUR LONG-RANGE PLANNING.
18 BUT THAT'S THE ONLY WAY WE'RE EVER GOING TO TRULY KNOW WHERE
19 EVERY AMBULANCE IS.

20

21 **SUP. RIDLEY-THOMAS:** BUT THAT'S WHERE WE SHOULD BE.

22

23 **CAROL MEYER:** WE SHOULD GO TOWARDS THAT.

24



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1 **SUP. RIDLEY-THOMAS:** AND THAT IS A GOAL PURSUANT TO THE LONG-
2 RANGE PLAN. AND HELP ME BY VIRTUE OF DEFINING WHAT LONG-RANGE
3 PLANNING MEANS AND HOW WE WOULD HIT THAT TARGET?

4

5 **CAROL MEYER:** IT IS SOMEWHAT CONSTRAINED BY OUR COMMUNICATION
6 SYSTEM. CURRENTLY THE COMMUNICATION SYSTEM THAT ALL THE FIRE
7 DEPARTMENTS AND ALL THE AMBULANCE COMPANIES UTILIZE IS BY LINE
8 OF SIGHT. AND SO THAT'S WHY WE HAVE 20 BASE STATIONS, 20
9 HOSPITALS THAT ANSWER THE PARAMEDIC CALLS, BECAUSE WE CAN'T GO
10 FAR ENOUGH TO GET THE CALLS TO ONE SITE. THE L.A.-R.I.C.S.,
11 THE INTEROPERABLE COMMUNICATION PLAN THAT IS JOINTLY BEING
12 DONE BETWEEN L.A. CITY, L.A. COUNTY, SHERIFF, LAW, FIRE AND
13 HEALTH, WHICH HEALTH IS ON THE STEERING COMMITTEE OF, IS ABOUT
14 A FOUR TO FIVE-YEAR PLAN OF IMPLEMENTATION. ONCE WE HAVE THE
15 INTEROPERABLE COMMUNICATION SYSTEM IN PLACE, WE COULD MOVE TO
16 A CENTRAL BASE STATION WHERE ALL OF THE PARAMEDIC CALLS COME
17 INTO ONE CENTRAL BASE STATION AND YOU CAN HAVE A CLEARINGHOUSE
18 AND KNOW WHICH HOSPITAL RECEIVED THE LAST PATIENT SO YOU CAN
19 GO TO THE NEXT HOSPITAL THE NEXT TIME. BUT RIGHT NOW, LIKE I
20 SAID, U.S.C. HAS AN ASSIGNED GROUP OF PARAMEDIC UNITS. WHEN
21 THEY CALL U.S.C., U.S.C. KNOWS WHEN THEY'VE DIVERTED. BUT IF
22 GLENDALE MEMORIAL HAS AN ASSIGNED GROUP OF PARAMEDICS AND THEY
23 CALL GLENDALE AND THEY SAY "OUR CLOSEST HOSPITAL IS U.S.C. AND
24 U.S.C. IS ON DIVERSION," THEN GLENDALE WILL SAY, "THEN GO TO



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1 THE NEXT PLACE." U.S.C. WAS NEVER IN THE LOOP ON THAT, SO THEY
2 WOULDN'T KNOW THAT THEY WERE DIVERTED IN THAT CASE.

3

4 **SUP. RIDLEY-THOMAS:** WELL, I THINK MY QUESTIONS WERE MORE
5 SYSTEMIC IN NATURE AND NOT SPECIFIC TO A PARTICULAR PROVIDER
6 AND/OR HOSPITAL, I THINK. IT'S ILLUSTRATIVE OF THE LARGER SET
7 OF ISSUES AND/OR CHALLENGES. BECAUSE FOR ME THE QUESTION IS
8 THE HEALTH OF THE SAFETY NET ITSELF AND HOW IT WORKS, WHERE WE
9 ARE. ARE WE 50 PERCENT AT WHERE WE NEED TO BE IN TERMS OF A
10 RATIONAL WAY OF OPERATING THESE SYSTEMS? WHERE ARE WE IN TERMS
11 OF THE TECHNOLOGY LAG, AS IT WERE? AND WHAT IMPLICATIONS AGAIN
12 DO THOSE THINGS HAVE FOR, ONE, ACCESS, WITHOUT EVEN SPEAKING
13 TO THE QUALITY OF CARE YET, WE'RE JUST ESSENTIALLY TALKING
14 ABOUT ACCESS. AND ULTIMATELY ACCOUNTABILITY AS IT RELATES TO
15 HOW WE DEFEND WHAT WE DO AND IMPROVE IT ONCE WE LEARN THAT
16 THERE ARE AREAS IN WHICH IMPROVEMENT CAN BE REALIZED. AND SO
17 THIS IS A LARGER QUESTION, IT WOULD SEEM TO ME, AS TO WHAT
18 DIFFERENCES CAN BE WROUGHT SOONER RATHER THAN LATER. AND
19 PERHAPS, MR. FUJIOKA, YOUR ATTENTION IS WARRANTED IN TERMS OF
20 WHAT THE LONG-RANGE PLAN LOOKS LIKE AND IF THE BOARD, MR.
21 CHAIRMAN, IS DUE SOME UPDATE AS TO THE PROGRESS THAT IS BEING
22 MADE. I DON'T KNOW THAT WE'VE GOTTEN RECENT PROGRESS REPORTS.
23 I KNOW THE LANGUAGE OF LONG-RANGE PLANNING AND I KNOW HOW
24 THINGS CHANGE. SO IT WOULD SEEM TO ME THAT THESE QUESTIONS
25 HAVE GIVEN BIRTH TO A NUMBER OF NEW QUESTIONS. AND I WOULD



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1 SIMPLY ASK TO BE, IN AN APPROPRIATE WAY, NOT SINGULARLY
2 UPDATED, BUT, MR. CHAIRMAN, WITH YOUR PERMISSION, IT WOULD
3 SEEM TO ME THAT THE BOARD IS DUE BETTER INFORMATION WITH
4 RESPECT TO THE LONG-RANGE PLAN TO WHICH STAFF HAS MADE
5 REFERENCE.

6

7 **SUP. KNABE, CHAIRMAN:** YEAH, I THINK IT'S CLEAR THAT OBVIOUSLY
8 THERE'S SOME INFORMATION THAT RELATES TO THE DIVERSION THAT
9 THE BOARD MEMBERS ARE ASKING FOR THAT WOULD BE APPROPRIATE. WE
10 HAVE PERIODIC UPDATES FROM THE DEPARTMENT NOT ONLY AS IT
11 RELATES TO THE NEW L.A. COUNTY MEDICAL CENTER, BUT TO THE
12 DEPARTMENT IN GENERAL. AND I THINK THAT THE DIVERSION ISSUE
13 SHOULD BE A MAJOR PART OF THAT CONVERSATION, PARTICULARLY
14 UPDATES AND FIGURE OUT A WAY TO GET THE NUMBERS SO THAT WE
15 LEAST HAVE AN IDEA OF WHAT'S GOING ON. BECAUSE NOT ONLY AS IT
16 AFFECTS YOUR OWN HOSPITALS BUT THE REGIONAL NATURE,
17 PARTICULARLY AS IT RELATES TO THE PRIVATES, THAT WE GET CALLS
18 ON IN ADDITION TO GETTING CALLS ON HARBOR, I'VE GOT LITTLE
19 COMPANY OF MARY, AND TORRANCE MEMORIAL AND EVERYONE ELSE THAT
20 IS, DOWNEY, THAT IS IMPACTED BY WHATEVER DIVERSION RATES. BUT
21 I THINK IT IS GOING TO BE A LITTLE BIT MORE COMPLICATED, BUT I
22 THINK WE CAN DO IT. BECAUSE ALL I CAN REMEMBER, I WAS AT LONG
23 BEACH MEMORIAL ON A FRIDAY AFTERNOON TOURING THEIR E.R., AND
24 THEY WENT ON DIVERSION AT TWO O'CLOCK IN THE AFTERNOON. THIS
25 LITTLE BELL GOES OFF, AND THEY SAID THAT WAS A HIT AND THAT



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1 PARAMEDICS KNEW. NO ONE AT LONG BEACH MEMORIAL PICKED UP A
2 PHONE AND TALKED TO PARAMEDICS, THEY JUST KNEW THEY WERE ON
3 DIVERSION AND, BOOM, ON TO THE NEXT WHATEVER COMPUTER SCREEN
4 THEY HAD WITHIN THE CONFINES OF THAT. MIKE AND THEN ZEV. MIKE,
5 YOU WANT TO HIT YOUR MICROPHONE, PLEASE.

6

7 **SUP. ANTONOVICH:** ARE YOU PLANNING ON CONTINUING THE TRACKING
8 OF THE CENSUS IN THOSE CASES OF THE UNDERPERFORMING AREAS?

9

10 **DR. JOHN SCHUNHOFF:** YES, SUPERVISOR. AND WE'RE NOT ONLY
11 TRACKING THE CENSUS IN THE UNDERPERFORMING AREAS, IF YOU MEAN
12 THE WARDS AT THE L.A. COUNTY U.S.C. MED CENTER THAT ARE NOT
13 FULL, BUT ALSO LOOKING AT OPPORTUNITIES TO FILL THOSE BEDS, IN
14 SOME CASES THROUGH CONTRACTS AND IN SOME CASES THROUGH
15 ACCEPTING MORE TRANSFERS FROM OTHER PLACES.

16

17 **SUP. ANTONOVICH:** AND YOUR I.C.U., PSYCHIATRY, PEDIATRICS AND
18 ALL, THEY'RE ALL FILLED, FULLY STAFFED TO MEET THE ANTICIPATED
19 CENSUS LEVELS?

20

21 **DR. JOHN SCHUNHOFF:** AS MS. MEYER INDICATED, THEY ARE STAFFED
22 RIGHT NOW FOR THE PATIENTS, OF THE VOLUME THAT WE HAVE IN
23 THEM, BUT THEY WILL BE STAFFED UP TO MEET THE INCREASED VOLUME
24 ONCE WE IDENTIFY ADDITIONAL PATIENTS.

25



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1 **SUP. ANTONOVICH:** DO YOU HAVE PLANS TO EITHER INCREASE THE
2 CENSUS OR REDUCE UNNECESSARY STAFFING IF ADMISSIONS DON
3 INCREASE TO THE BUDGETED LEVELS?

4

5 **DR. JOHN SCHUNHOFF:** SUPERVISOR, IT'S MY UNDERSTANDING WE'RE
6 STAFFING ON A NURSING BASIS TO THE BEDS THAT WE HAVE FILLED AS
7 THAT CAN BEST BE DONE ON A DAY-TO-DAY BASIS. AND SO I DON'T
8 BELIEVE WE HAVE A LOT OF EXCESS NURSING STAFFING AT THIS
9 POINT. SOMETIMES BECAUSE YOU HAVE RATIOS, IF YOU HAVE A FEW
10 PATIENTS, YOU COULD TAKE A FEW MORE PATIENTS WITH THE SAME
11 NUMBER OF NURSES. BUT OTHER THAN THAT, WE'RE TRYING TO
12 MAINTAIN THAT AS CLOSE TO THE RATIO AS POSSIBLE.

13

14 **SUP. ANTONOVICH:** COULD YOU INCLUDE IN THE MARCH REPORT THE
15 ANALYSIS OF INPATIENT SPECIALTY SERVICES AND THE ACTIONS THAT
16 YOU WOULD BE TAKING TO ADDRESS ANY CENSUS OR STAFFING ISSUES
17 THAT YOU'D BE IDENTIFYING?

18

19 **DR. JOHN SCHUNHOFF:** CERTAINLY.

20

21 **SUP. ANTONOVICH:** GIVEN THE LOW CENSUS THROUGHOUT MUCH OF THE
22 HOSPITAL, ARE THE RESIDENTS IN THOSE AREAS OBTAINING THE
23 NECESSARY TRAINING EXPERIENCE AS REQUIRED BY THE A.C.G.M.E.?
24 AND WHAT ARE YOU DOING TO EVALUATE THE IMPACT ON THE RESIDENT
25 SPECIALTY TRAINING PROGRAMS FOR BOTH L.A.C.+U.S.C., RESIDENTS



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1 AND THOSE ROTATING FROM THE OTHER PROGRAMS WITH REGARD TO THE
2 INPATIENT TRAINING EXPERIENCE?

3

4 **DR. JOHN SCHUNHOFF:** SUPERVISOR, THERE WERE A NUMBER OF
5 DISCUSSIONS WITH DIFFERENT OF THE FACULTY AND SPECIALTIES
6 RELATIVE TO TRAINING PRIOR TO MOVING INTO THE NEW FACILITY.
7 AND I THINK THAT'S SOMETHING THAT WE'D LIKE TO ASK THE CHIEF
8 MEDICAL OFFICER AT THE FACILITY TO REPORT BACK ON AT A
9 SUBSEQUENT TIME.

10

11 **SUP. ANTONOVICH:** YOU COULD INCLUDE THAT IN THE MARCH REPORT?

12

13 **DR. JOHN SCHUNHOFF:** RIGHT.

14

15 **SUP. ANTONOVICH:** AND THEN I WANT TO THANK YOU FOR THE RESPONSE
16 RELATIVE TO THE AIR CONDITIONING SYSTEM. HOWEVER, AS A POINT
17 OF CLARIFICATION, DURING MY RECENT VISIT TO L.A.C.+U.S.C.,
18 STAFF INDICATED THAT THE PROBLEM WASN'T JUST INTERMITTENT
19 TEMPERATURE FLUCTUATIONS, BUT SEEMED TO BE A MORE GENERALIZED
20 PROBLEM WITH THE AIR FLOW. SO IF YOU CAN FOLLOW-UP ON THAT.
21 THANK YOU.

22

23 **SUP. KNABE, CHAIRMAN:** ZEV?

24



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1 **SUP. YAROSLAVSKY:** I JUST HAD A QUESTION ON DIVERSION. ALL THE
2 HOSPITALS GO ON DIVERSION THROUGHOUT THE COUNTY, PRIVATE AS
3 WELL AS THE COUNTY HOSPITALS. WHEN A HOSPITAL GOES ON
4 DIVERSION IN THIS AREA, IN THE AREA THAT IS SERVED BY COUNTY
5 U.S.C., THAT HAS AN IMPACT ON COUNTY U.S.C., DOES IT NOT?

6

7 **CAROL MEYER:** IT HAS AN IMPACT ON WHAT?

8

9 **SUP. YAROSLAVSKY:** ON COUNTY- U.S.C. WHEN A HOSPITAL IN THE
10 AREA, NOT COUNTY-U.S.C., GOES ON DIVERSION, MEANING IT DOESN'T

11 --

12

13 **CAROL MEYER:** IT AFFECTS U.S.C., AS WELL.

14

15 **SUP. YAROSLAVSKY:** IT STANDS TO REASON. THEY END UP TAKING A
16 HIGHER LOAD. I'M JUST PICKING A HOSPITAL. IF WHITE MEMORIAL IS
17 ON DIVERSION, IT'S REASONABLY CLOSE TO U.S.C., THEN THE
18 DIVERSION MAY BE -- THE PATIENTS MAY BE DIVERTED TO COUNTY
19 U.S.C., CORRECT?

20

21 **CAROL MEYER:** YES. GOES BOTH WAYS.

22

23 **SUP. YAROSLAVSKY:** IT GOES BOTH WAYS. IT'S NOT JUST A COUNTY
24 ISSUE.

25



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1 **CAROL MEYER:** ABSOLUTELY.

2

3 **SUP. YAROSLAVSKY:** IT'S A SYSTEM ISSUE.

4

5 **CAROL MEYER:** YES.

6

7 **SUP. YAROSLAVSKY:** I JUST WONDERED WHERE THE HEARINGS ARE ON
8 THE PRIVATE HOSPITALS. THEY SEEM TO CLOSE WITH IMPUNITY AND
9 THEY AREN'T HELD TO THE SAME STANDARD, UNDER THE LAW THEY
10 AREN'T HELD TO THE SAME STANDARD THAT WE ARE?

11

12 **CAROL MEYER:** E.M.T.A.L.A. IS THE LAW THAT GOVERNS EVERYBODY
13 FROM A FEDERAL PERSPECTIVE. AND ONE OF THE GOOD THINGS IS IS
14 THAT WE HAVE A FLEXIBLE E.M.S. SYSTEM SO NOBODY IS STUCK OUT
15 THERE. THERE'S A MECHANISM BY WHICH EVERYBODY GETS TO A
16 HOSPITAL. SO THE AMBULANCES, IF THEY CAN'T GO TO ONE HOSPITAL
17 BECAUSE THEY'RE ON REQUESTED DIVERSION, THEY GO TO THE NEXT
18 ONE. IF EVERYBODY'S ON DIVERSION, THEY GO TO THE FIRST
19 HOSPITAL NO MATTER WHAT. THAT'S THE RULE. SO NO ONE GETS STUCK
20 OUT THERE WHERE THEY DON'T HAVE A PLACE TO GO. THERE ARE RULES
21 TO FOLLOW. IF THIS DOESN'T HAPPEN, THIS HAPPENS AND THIS
22 HAPPENS.

23

24 **SUP. YAROSLAVSKY:** OKAY, THANK YOU.

25



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1 **SUP. MOLINA:** NOW I HAVE TO ASK A COUPLE. ON THAT POINT, CAROL,
2 I UNDERSTAND THAT. BUT IF WE DON'T KNOW, AND SEVEN OUT OF TEN
3 EMERGENCY AMBULANCES ARE GOING SOMEWHERE ELSE OR COMING BACK
4 IN BUT WE DON'T KNOW, THAT'S THE ISSUE. AND I THINK WE DO NEED
5 TO KNOW. AND I DON'T THINK IT'S THAT HARD TO GATHER THAT
6 INFORMATION. SO YOU'RE GOING TO MAKE AN EFFORT TO TRY AND DO
7 THAT, CORRECT?

8

9 **CAROL MEYER:** YES. WE WILL GATHER HOW MANY AMBULANCES U.S.C.
10 ACTUALLY DIVERTS THEMSELVES.

11

12 **SUP. MOLINA:** I DON'T THINK IT WOULD HURT TO GET IT AT HARBOR,
13 EITHER. WHEN SEVEN OUT OF TEN. I MEAN IT'S JUST A MATTER OF
14 TRACKING IT. NOW, GRANTED, THERE'S GOING TO BE SOME SLIPPAGE
15 THERE. THE WAY WE FIGURED IT OUT IS WE DID THE AVERAGE OF WHAT
16 IT WAS AND WE FIGURED OUT THAT YOU'RE DIVERTING 71 PATIENTS AT
17 L.A. COUNTY U.S.C. A DAY. NOT A REAL NUMBER. BUT WE TOOK THE
18 ROUGH AND DIVIDED IT UP USING KEY HOURS AND CERTAIN THINGS AND
19 WE CREATED AN ESTIMATE. BUT I THINK WE NEED TO KNOW. SO
20 INSTEAD OF PLAYING WITH THOSE NUMBERS, I THINK IT WOULD BE
21 BETTER TO TRY AND FIND AT THIS BASE STATION. BECAUSE THE ISSUE
22 CONSTANTLY IS THAT WE FIND OUT AT THE TIME OF CRISIS. I'D
23 RATHER START TRYING TO UNDERSTAND THIS A LITTLE BIT BETTER.
24 I'M TRYING TO FIND OUT ABOUT L.A. COUNTY U.S.C. IN THIS ENTIRE
25 REGION, AS TO WHETHER ACCESS IS BEING DENIED OR NOT. THAT'S



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1 WHAT I'M TRYING TO FIGURE OUT. BUT WITH HARBOR, WHICH HAS BEEN
2 A NUMBER, WHICH HAS BEEN AN ISSUE EVER SINCE KING CLOSED. WE
3 NEED TO KNOW TO WHAT EXTENT WE ARE OVER OR UNDER CAPACITY
4 WITHIN OUR SYSTEM. AND OUR SYSTEM ISN'T EXCLUSIVELY OURS BUT
5 OUR ENTIRE REGION. WE NEED TO ADDRESS THOSE ISSUES. SO I THINK
6 IT'S INCUMBENT UPON US TO KNOW WHAT THOSE NUMBERS ARE. NOT
7 JUST FOR L.A. COUNTY+U.S.C. AND THEN, LIKE I SAID, SOME OF
8 THEM COME BACK IN, SOME OF THEM GET ADDRESSED SOMEHOW. BUT WE
9 DO NEED TO KNOW. SECOND OF ALL, AT L.A. COUNTY+ U.S.C., WE
10 METICULOUSLY WENT THROUGH A WHOLE SERIES OF CREATING OUR
11 SPECIALTY BEDS, WHICH ARE ESSENTIAL. OUR BURN UNIT IS ONE OF
12 THE BEST. BUT WHEN WE SEE SUCH LOW NUMBERS IN OB-GYN, IN
13 PEDIATRICS. AND I SAY LOW, I DON'T KNOW WHY IT'S LOW. BUT I
14 THINK WE NEED TO START FIGURING OUT. BECAUSE IF IN FACT WE
15 NEED TO TRANSITION THOSE BEDS TO MED-SURG, LET'S SAY, I MEAN,
16 WHAT'S THE GIVE THAT WE COULD HAVE? I THINK WE HAVE THE
17 CAPABILITY OF DOING THAT, BUT I DON'T KNOW. SO COULD YOU START
18 GIVING ME SOME IDEA OR START LOOKING IN THE NEXT REPORT ABOUT
19 HOW YOU'RE GOING TO BE REVIEWING THOSE SPECIALTY BEDS, SINCE
20 THOSE RIGHT NOW ARE THE ONES THAT ARE SITTING THERE WITHOUT
21 PATIENTS IN THEM? AND I TAKE IT THAT IF THE MED-SURG BEDS ARE
22 PACKED, WHICH THEY ALMOST ARE AT THIS POINT IN TIME.

23

24 **CAROL MEYER:** YES, THEY ARE.

25



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1 **SUP. MOLINA:** THEN EVEN THOUGH WE HAVE A PERFECTLY GOOD, I
2 CAN'T SAY A BURN UNIT, BUT AN OB-GYN BED OR WE HAVE SOME OTHER
3 BED THAT WOULD BE AVAILABLE, I DON'T KNOW ALL THE SPECIALTIES,
4 BUT AGAIN WE COULD PROBABLY, OTHER THAN JAIL, BUT WE COULD
5 PROBABLY PUT SOME MED-SURG PATIENTS IN THOSE. BUT I DON'T KNOW
6 WHAT THE FLEXIBILITY IS. SO IT WOULD BE GOOD TO KNOW.

7

8 **CAROL MEYER:** THERE ARE CERTAIN REGULATIONS. AND WE CAN LOOK
9 INTO THE REGULATIONS. I THINK THAT THE FLU SEASON IS COMING
10 UPON US. SO I THINK WE NEED TO GIVE US A FEW MORE MONTHS TO
11 SEE WHAT THAT DOES. BUT I DO THINK THAT WE SERIOUSLY HAVE TO
12 LOOK AT WHETHER SOME OF THESE UNITS SHOULD BE CONVERTED TO
13 SOMETHING ELSE IF IN FACT THEY'RE NOT GOING TO BE UTILIZED FOR
14 WHAT THEY WERE DESIGNED FOR.

15

16 **SUP. MOLINA:** EXACTLY. ALL RIGHT.

17

18 **SUP. KNABE, CHAIRMAN:** ADD THAT INFORMATION THEN TO THE REPORT
19 IN MARCH, ON BOTH DIVERSION AS WELL AS THE OTHERS. OKAY.
20 GENEVIEVE, YOU SIGNED UP TO SPEAK ON THIS ISSUE. THANK YOU
21 BOTH.

22

23 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING AGAIN, BOARD OF
24 SUPERVISORS. DR. GENEVIEVE CLAVREUL. I WAS KIND OF SURPRISED
25 NOT TO SEE A FULL COPY OF THE REPORT. WHEN I ASKED, I JUST GOT



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1 TWO PAGES WHICH SAY ABSOLUTELY NOTHING. ON FRIDAY, I
2 DOWNLOADED THE REPORT IN MY HOME FROM MY COMPUTER. AND THAT
3 WAS A SEVEN-PAGE REPORT. I DON'T KNOW WHICH REPORT YOU HAVE.
4 BUT THAT REPORT SHOWS AN INCREASE OF PEOPLE LEAVING THE
5 HOSPITAL WITHOUT BEING SEEN, AN INCREASE OF THE AMOUNT OF
6 WAITING TIME IN THE E.R. I'M GLAD TO SEE THE QUESTIONS YOU
7 WERE ASKING ABOUT DIVERTING, BECAUSE ACTUALLY THERE IS A NEW
8 MOVEMENT IN EMERGENCY MEDICINE TO NOT DO ANY DIVERSION. TO
9 FORCE THE HOSPITALS NOT TO DO DIVERSION. I'D BE GLAD TO GIVE
10 YOU THE DOCUMENTATION. AND THE RESULTS ARE QUITE IMPRESSIVE.
11 NOT CAUSING ANY PROBLEM OR TO THE PATIENT, AU CONTRAIRE. SO I
12 THINK MAYBE THAT'S A THING YOU SHOULD BE LOOKING AT. WHEN YOU
13 WANT TO ACCESS DIVERSION, IT IS A VERY COMPLEX SYSTEM. IT
14 DEPENDS, YOU KNOW, ON THE E.M.T., IT DEPENDS ON THE AMBULANCE
15 COMPANY. HAVING BEEN DIRECTOR OF NURSES, I KNOW HOW THOSE
16 GAMES WORK, ESPECIALLY LIKE AROUND CHRISTMASTIME, YOU KNOW,
17 HOW MANY GIFT FROM THE INSURANCE COMPANIES GO TO THE HOSPITAL
18 AND VICE VERSA, WHICH MANY TIMES INFLUENCE WHERE THE PATIENTS
19 ARE TAKEN. AND I THINK THAT'S ONE THING YOU NEED TO LOOK AT. I
20 THINK THE CALLS SHOULD BE AUDITED AND YOU SHOULD FIND EASILY
21 WHEN PEOPLE ARE DIVERTED, WHY ARE THEY DIVERTED AND SO ON AND
22 WHAT'S BEHIND IT. ALSO, I WENT TO VISIT U.S.C., AND I WAS
23 QUITE IMPRESSED. EVERYBODY I TALKED TO WAS VERY EXCITED ABOUT
24 THE NEW BUILDING, WERE ARE VERY COMMITTED TO MAKE A
25 DIFFERENCE. AND I THINK IT'S TIME TO RELEASE, SHOW SUPPORT TO



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1 THE STAFF AT U.S.C. I THINK WE ARE AT A TIME WHERE WE NEED A
2 FULL-TIME DIRECTOR OF HEALTH SERVICES. WE HAVE AN INTERIM
3 DIRECTOR WHO IS NOT THE BEST WE SHOULD HAVE FOR A COUNTY OF
4 THIS SIZE. SO I WOULD LIKE TO KNOW MAYBE YOU SHOULD HAVE A
5 REPORT WHERE WE ARE IN SELECTING A NEW DIRECTOR OF HEALTH
6 SERVICES. AND MAYBE WE COULD START 2009 BY DOING THE RIGHT
7 THING AND GET A NEW ONE. THANK YOU SO MUCH FOR YOUR ATTENTION.

8

9 **SUP. KNABE, CHAIRMAN:** THANK YOU. IS THIS JUST RECEIVE AND
10 FILE?

11

12 **SUP. MOLINA:** IT IS A RECEIVE AND FILE.

13

14 **SUP. KNABE, CHAIRMAN:** OKAY. SO ORDERED.

15

16 **SUP. MOLINA:** I WAS GOING TO ASK A QUESTION, BUT I CAN'T EVEN
17 REMEMBER WHAT IT IS. ON THE CENSUS.

18

19 **SUP. KNABE, CHAIRMAN:** ALL RIGHT, WHEN IT COMES BACK, ALL
20 RIGHT. OKAY, WE'RE GOING TO RECEIVE AND FILE THAT. THANK YOU.
21 NOW WE'LL GO TO OUR 11:30 SET ITEM ON OUR GANGS AND VIOLENCE
22 REDUCTION STRATEGY. I'LL ASK STAFF TO COME FORWARD AND THE
23 PRESENTATION FIRST, PLEASE. HONORED WITH THE SHERIFF'S
24 PRESENCE. WELCOME, SHERIFF. HAPPY NEW YEAR.

25



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1 **DOYLE CAMPBELL:** GOOD MORNING AND THANK YOU, MR. CHAIRMAN.
2 DOYLE CAMPBELL FROM THE C.E.O.'S OFFICE. FIRST I'D LIKE TO
3 BEGIN BY THANKING EACH OF YOU AND YOUR STAFFS AND FOR YOUR
4 ATTENTION AND FOR YOUR ASSISTANCE IN CRAFTING THIS INITIATIVE.
5 IT'S BEEN A LONG AND ARDUOUS PROCESS. HOWEVER, WE BELIEVE THAT
6 THE STRATEGIES THAT WE WILL PRESENT TODAY WILL BE THE FIRST
7 STEPS IN A BALANCED APPROACH TO COMBATING GANG VIOLENCE
8 COUNTYWIDE AND TO STREAMLINING DUPLICATIVE PROGRAMS THAT WE
9 HAVE. THE INITIATIVE WILL FIRST BEGIN AS A PILOT PROGRAM IN
10 THE PACOIMA AND THE FLORENCE-FIRESTONE AREAS. THESE STRATEGIES
11 WILL BE COMPLIMENTED BY COMMUNITY-SPECIFIC SUPPRESSION
12 INITIATIVES AS WELL. WE WILL FOCUS PART OF OUR EFFORTS ON THE
13 INDIVIDUALS, A LARGE PART OF OUR EFFORTS ON THE INDIVIDUALS
14 UNDER THE SUPERVISION OF THE PROBATION DEPARTMENT IN THE HOPES
15 OF REDUCING RECIDIVISM. IN DOING SO, WE WILL WORK WITH THE
16 PROBATIONERS AS WELL AS THEIR AT-RISK SIBLINGS AND THE
17 CAREGIVERS. WE WILL ALSO DEVELOP STRATEGIES THAT SEEK TO
18 PREVENT YOUTH FROM COMING INTO CONTACT WITH BOTH GANGS AND
19 WITH THE CRIMINAL JUSTICE SYSTEM AND THE JUVENILE JUSTICE
20 SYSTEM. TO ACCOMPLISH THIS, WE WILL BE COLLABORATING WITH NON-
21 COUNTY PARTNERS TO ADDRESS RISK FACTORS THAT ARE ASSOCIATED
22 WITH GANG VIOLENCE AND DELINQUENCY. BOTH DEMONSTRATION SITES
23 HAVE BEEN CHOSEN BECAUSE OF THEIR DEMOGRAPHIC PROFILES AND THE
24 IMPACT THAT GANGS HAVE HAD ON EACH OF THESE COMMUNITIES. EACH
25 DEMONSTRATION SITE IS ALSO ADJACENT TO A GANG INITIATIVE BEING



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1 DEVELOPED BY THE CITY OF LOS ANGELES WHICH WILL REQUIRE
2 EXTENSIVE COLLABORATION. THE TWO DEMONSTRATION SITES IN THE
3 ADJACENT AREAS HAVE ALSO BEEN THE SUBJECT OF EXISTING
4 ASSESSMENTS, WHICH WE WILL BE ABLE TO UTILIZE IN DEVELOPING
5 COMMUNITY, STRATEGIC, AND SPECIFIC STRATEGIES. WE KNOW THAT
6 THERE ARE AREAS, OTHER AREAS IN THE COUNTY THAT ARE IMPACTED
7 BY GANG VIOLENCE. WHILE NONE OF OUR EFFORTS IN THE
8 DEMONSTRATION SITES WILL DETRACT FROM CURRENT EFFORTS, WE
9 BELIEVE THAT IT IS WISE TO CONCENTRATE ON OUR INITIAL
10 DEMONSTRATION SITES IN ORDER TO PROPERLY DEVELOP AND MONITOR
11 OUR EFFORTS. ONCE THE PILOT IS IN PLACE AND OUR STRATEGIES ARE
12 PROVING SUCCESSFUL, OUR GOAL WILL BE TO EXPAND AND TO
13 REPLICATE OUR EFFORTS INTO HIGH RISK AREAS THROUGHOUT THE
14 COUNTY. IN ORDER TO BEGIN THE PROCESS OF REALLY UNDERSTANDING
15 OUR EXPENDITURES UTILIZED IN COMBATING GANGS, THE C.E.O. IS
16 ALSO REQUESTING YOUR BOARD'S APPROVAL TO COMPILE AN EXHAUSTIVE
17 LIST OF ALL COUNTY GANG PREVENTION, INTERVENTION, AND
18 SUPPRESSION EXPENDITURES. THIS WILL BE ACCOMPLISHED WITH THE
19 ASSISTANCE OF THE AUDITOR-CONTROLLER. THIS LIST WILL ALLOW US
20 TO IMPROVE OUR UNDERSTANDING IN THREE SPECIFIC AREAS: HOW AND
21 WHERE RESOURCES ARE BEING DEPLOYED, WHERE ADDITIONAL
22 COLLABORATION WOULD BE BENEFICIAL, AND WILL ALLOW US TO BEGIN
23 THE PROCESS OF EVALUATING PROGRAMS THAT ARE CURRENTLY BEING
24 FUNDED. IN ORDER TO PROPERLY ANALYZE AND UNDERSTAND THE
25 EXPENDITURES AND THE PROGRAMS, WE ARE REQUESTING THAT YOUR



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1 BOARD CREATE A COMMITTEE THAT WILL HAVE OVERSIGHT OF THE
2 PROCESS. THIS COMMITTEE WILL BE CHAIRED BY THE C.E.O. AND
3 CHARGED WITH LEADING THE COUNTY'S EFFORTS TO ADDRESS GANG
4 VIOLENCE AND DELINQUENCY. THIS IS ONLY THE BEGINNING OF OUR
5 EFFORT. ADDITIONAL RESEARCH AND ANALYSIS WILL BE UNDERTAKEN TO
6 ENSURE THAT WE DEVELOP A SET OF STRATEGIES THAT ARE
7 COMPREHENSIVE AND SYSTEMIC. WE WILL RETURN TO YOUR BOARD IN
8 SIX MONTHS WITH A DETAILED PLAN FOR BOTH DEMONSTRATION AREAS.
9 AGAIN, I'D LIKE TO THANK EACH OF YOU FOR YOUR PERSONAL
10 INVOLVEMENT AND INTEREST. YOU'VE EXPRESSED YOUR DESIRE TO SEE
11 A COMPREHENSIVE EFFORT UNDERTAKEN AND WE APPRECIATE YOUR
12 LEADERSHIP IN THIS ISSUE. WE ARE ALSO HAPPY TO HAVE SHERIFF
13 BACA HERE THIS MORNING TO SPEAK ON THIS INITIATIVE. HIS STAFF
14 AND HIS EFFORTS IN THIS HAVE BEEN AN INTEGRAL PART OF OUR
15 EFFORTS THROUGHOUT THIS DEVELOPMENT. SHERIFF BACA?

16

17 **SHERIFF LEE BACA:** OKAY, WELL, THANK YOU AND GOOD MORNING. I AM
18 VERY PLEASED THAT WE ARE HERE BEFORE YOU TODAY. AN EXTENSIVE
19 AMOUNT OF WORK HAS BEEN DONE NOT ONLY BY MY DEPARTMENT BUT BY
20 THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES ALONG WITH THE
21 PROBATION DEPARTMENT. OUR C.E.O. HAS BEEN CHAIRING A COMMITTEE
22 WHICH I'M A PART OF AND CHIEF BRATTON IS ALSO A PART OF, AND I
23 WANT TO WELCOME CHARLIE BECK, THE ASSISTANT CHIEF WHO IS
24 REPRESENTING THIS PROJECT WITHIN THE CITY OF LOS ANGELES.
25 OBVIOUSLY, AND THERE'S PEOPLE IN THE AUDIENCE HERE, GEORGE



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1 ALEPE, DR. FROM U.C.L.A., WHO HAS BEEN INTEGRAL IN
2 ESTABLISHING PROTOCOLS FOR EVALUATING WHATEVER THIS PROGRAM
3 WILL BRING. ACCOUNTABILITY IS ONE OF THE KEY WORDS OF THE
4 THREE THINGS MENTIONED BY MR. CAMPBELL. I BELIEVE THAT SURVEYS
5 AND DATA THAT WILL BE AVAILABLE THROUGH THE CONCENTRATED
6 EFFORT THAT WE'RE PROPOSING HERE WILL GIVE YOUR BOARD, MR.
7 CHAIR, THE OPPORTUNITY TO ASSESS AS WE MOVE ALONG IN THIS
8 PROGRAM OUR EFFECTIVENESS AND WHAT THINGS WE NEED TO IMPROVE
9 THAT NEED IMPROVEMENT. WHEN WE TALK ABOUT COLLABORATION, AS
10 WAS MENTIONED, THE CITY OF LOS ANGELES HAS INVESTED AN
11 EXTENSIVE AMOUNT OF ENERGY AND RESOURCES INTO FIGURING OUT HOW
12 IT CAN SHEPHERD ITS RESOURCES IN A MORE EFFECTIVE WAY. THAT
13 ALSO BEGGED THE MEETINGS THAT WE'VE BEEN HAVING ON THE
14 SIDELINES. WE'VE HAD A SERGEANT FROM THE L.A.P.D. EMBEDDED IN
15 THE SHERIFF'S DEPARTMENT WORKING WITH CHERYL NEWMAN TO DO A
16 LOT OF THE STAFF RESEARCH. AN INTEGRAL PART OF THIS IS THE
17 SCHOOL DISTRICTS. AND I'M PLEASED TO SAY IN THE PAST YEAR IN
18 MEETING WITH SUPERINTENDENT BREWER AND CHIEF ADMINISTRATORS
19 OVER THERE, WE'VE ACQUIRED DROPOUT DATA. WE'VE ACQUIRED
20 SUSPENSION DATA. WE EVEN KNOW AS TO WHAT THEIR SUSPENSION
21 POLICIES ARE. AND THEY'VE DONE SOME INNOVATION IN-HOUSE TO
22 ENSURE THAT KIDS AREN'T JUST SUSPENDED AND LEFT IN LIMBO
23 DURING THE SUSPENSION TIME. SO WHEN YOU LOOK AT WHAT THE
24 EXCITING COMPONENTS ARE OF THESE TWO DEMONSTRATION SITES, THE
25 FLORENCE-FIRESTONE AREA BEING ONE, PACOIMA BEING ANOTHER,



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1 WE'RE LOOKING AT SOME EXCITING OPPORTUNITIES TO DO THINGS
2 DIFFERENTLY. THE OBJECTIVE IS TO DO IT BETTER, BUT WITH A
3 FULLER SENSE OF ACCOUNTABILITY. MY COMMENTS ARE SIMPLY THAT.
4 AND I THINK THAT WE'RE HOPEFUL THAT YOU WILL APPROVE THIS
5 REQUEST.

6

7 **SUP. KNABE, CHAIRMAN:** OKAY. I'M SURE DOES EVERYONE HAVE SOME
8 QUESTIONS IN REGARDS TO THIS PARTICULAR ISSUE? SUPERVISOR
9 MOLINA?

10

11 **SUP. MOLINA:** SURE. I GUESS IT'S HARD. I KNOW WE HAVE 120 DAYS
12 IN WHICH WE'RE GOING TO DEFINE THIS PROGRAM, AND 120 DAYS IN
13 WHICH WE'RE GOING TO RECEIVE AN IMPLEMENTATION PLAN. THE KEY
14 HERE FOR US TO UNDERSTAND IF THIS IS A PILOT PROGRAM. I THINK
15 THAT'S A VERY IMPORTANT EMPHASIS. HAVING BEEN A PART OF THE
16 INITIAL DISCUSSION OF THE BRIDGES PROGRAM WITH THE CITY,
17 EVERYBODY WAS SO ANXIOUS TO RUN OUT AND START SOMETHING, AND
18 THINKING THAT IT WOULD BE THE KIND OF PLAN THAT WAS REALLY
19 GOING TO RESPOND TO SOME OF THIS. AND THE BIGGEST PROBLEM IS
20 EVEN DEFINING THE WORD "GANG PREVENTION PROGRAMS." IT COULD
21 MEAN ANYTHING. IT COULD BE AS SIMPLE AS AN AFTER SCHOOL
22 PROGRAM TO A VERY INTENSIVE REFORM PROGRAM. THERE'S ALL KINDS
23 OF THINGS. OR THE SUPPRESSION PROGRAM AS THE SHERIFF CARRIES
24 OUT, CERTAINLY IN MY AREA FROM TIME TO TIME. BUT I THINK WE --
25 HOPEFULLY AS WE GO THROUGH THIS 120-DAY PERIOD, WE ARE GOING



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1 TO COME UP WITH SOME VERY, VERY CLEAR DEFINITIONS, VERY CLEAR
2 UNDERSTANDINGS AND VERY, VERY CLEAR OUTCOMES THAT CAN BE
3 MEASURED. NOW, I CERTAINLY HAVE DISCUSSED WITH THE C.A.O., AS
4 WELL AS WITH DOYLE THAT A BIG PART OF WHAT WE HAVE A
5 RESPONSIBILITY TO IS ALL OF THE KIDS. WE ARE RESPONSIBLE FOR
6 THE CAMPS FOR JUVENILE HOME. WE HAVE SO MANY KIDS THAT EVERY
7 SINGLE WEEK WE JUST THROW OUT INTO THE SYSTEM. NOW, I KNOW
8 PROBATION WILL TELL ME "OH NO, NO, NO, NO. WE SEND THEM OUT
9 WITH A PROBATION OFFICER." BUT THE REALITY IS, AND I KNOW IN
10 MY OWN COMMUNITY THAT WHEN A KID IS RELEASED FROM JUVENILE
11 HALL, WE'RE NOT EVEN SURE THAT HE NECESSARILY IS ATTENDING
12 SCHOOL TWO WEEKS AFTERWARDS. WE DON'T KNOW THAT IF HE WAS
13 RECEIVING MENTAL HEALTH SERVICES IN JUVENILE HALL OR IN THE
14 CAMPS THAT HE CONTINUES TO GET THEM. WE DON'T EVEN KNOW IF
15 MOMMY OR DADDY STILL HAVE THE SAME PROBLEM THAT PROBABLY LED
16 TO MAYBE THE KID GOING IN THERE BECAUSE WE HAVEN'T DONE ANY OF
17 THOSE ASSESSMENTS. SO WHAT HAPPENS, MANY TIMES, AND WHAT WE'RE
18 SAYING IS THAT YOU'RE PUTTING THE CHILD BACK INTO AN
19 ENVIRONMENT THAT IS GOING TO CONTINUE TO LEAD THIS CHILD TO
20 HAVE PROBLEMS, WHETHER IT BE PEER PRESSURES, WHETHER IT BE
21 DRUG, ALCOHOL PROBLEMS, WHETHER IT BE HAVING NOTHING TO DO ALL
22 DAY LONG BECAUSE HE ISN'T ATTENDING SCHOOL. SO IT COULD BE A
23 WHOLE SERIES OF FACTORS. SO WE NEED TO START DEFINING HOW
24 WE'RE GOING TO BE ABLE TO ASSIST THIS CHILD, AT LEAST IN MY
25 ESTIMATE. WHY LOOK FOR NEW CHILDREN? WHICH SOME GANG



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1 PREVENTION PROGRAMS DO THAT. LET'S GET THE 11-YEAR-OLDS,
2 RIGHT? AND HOPEFULLY WE CAN PREVENT THEM FROM JOINING A GANG.
3 GOOD PROGRAM. WORKS. BUT, AGAIN, HARD TO FEEL THE
4 ACCOUNTABILITY OF IT AND THE CONCENTRATED LEVEL OF IT. THE
5 OTHER IS TRYING TO DEAL WITH SUPPRESSION OF THE HARDCORE. I
6 MEAN SOME OF THESE GUYS EVEN AT 17 ARE SO FAR GONE, THEY ARE
7 NEVER GOING TO GRADUATE FROM HIGH SCHOOL. AND, YES, WE COULD
8 SAVE THEM. BUT THE KIND OF INTERVENTION THAT WE'RE GOING TO
9 HAVE TO DO FOR SOMEBODY WHO IS SUCH A HARDCORE GANG FELON AT
10 THE AGE OF 17 MIGHT BE SO INTENSE THAT ALL OF OUR RESOURCES
11 WOULD BE DRAINED BY JUST 10 OF THOSE GUYS. SO I GUESS WHAT WE
12 NEED TO DO IS DEFINE WHO WE'RE GOING TO CREATE THIS PILOT
13 AROUND. AND SO IT WOULD SEEM TO ME THAT YOU DO NEED TO CREATE
14 A FOCUS. I THINK AN IDEAL FOCUS IS REALLY THE CHILDREN THAT
15 WE'RE RESPONSIBLE FOR TODAY, WHICH IS OUR PROBATION KIDS THAT
16 GO OUT. WE DO KNOW THERE'S AN AFTER CARE PROGRAM, BUT WE DON'T
17 KNOW WHAT IT IS. YOU TALK TO ANY PROBATION OFFICER, AND IT'S
18 AS DIFFERENT AS THE PROBATION OFFICER'S NAME. AND THERE'S ALL
19 KINDS OF RULES THAT EACH ONE CREATES FOR THEMSELVES. HAVING
20 HAD RELATIVES WHO HAVE GONE THROUGH THIS, I MEAN THEY CAN'T
21 EVEN FIND OUT WHEN THEY ARE TOLD THEY CAN'T HANG OUT WITH
22 OTHER GANG MEMBERS, YOU DON'T EVEN KNOW WHO THEY ARE. IT MIGHT
23 BE THE FRIEND RICKY DOWN THE STREET OR JOEY ACROSS THE STREET.
24 BUT LEGALLY, SOME OF THESE PROBATION OFFICERS WON'T LET YOU
25 KNOW WHO THEY ARE. BUT YOU CAN'T HANG AROUND WITH THEM. SO



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1 MOMMY AND DADDY DOESN'T KNOW. SO THERE'S REALLY -- WE
2 HOPEFULLY ARE GOING TO APPROACH THIS IN THE NEXT 120 DAYS IN A
3 WAY THAT'S COMPREHENSIVE IN THAT REGARD. TO TELL ME THAT "OH
4 WE'RE JUST GOING TO TAKE THESE KIDS AND WE'RE GOING TO FIND
5 SIX NONPROFIT ORGANIZATIONS THAT ARE GOING TO PROVIDE
6 SERVICES" IS NOT DEFINED FOR ME BECAUSE WE DON'T KNOW WHAT
7 THAT IS. AND HAVING WORKED IT AT DIFFERENT LEVELS, WE KNOW
8 THAT THERE ARE SO MANY PROGRAMS THAT BASICALLY, WHILE THEY'RE
9 PROVIDING GANG PREVENTION PROGRAMS, THEY DEFINE IT THEMSELVES.
10 COULD BE CRAFTS, COULD BE A MUSIC PROGRAM AFTER SCHOOL, COULD
11 BE A SPORTS PROGRAM. NOW THOSE ARE NICE THINGS BUT AT THE END
12 OF THAT CAN YOU MEASURE IT? WHEREAS IF YOU TOOK A WHOLE SERIES
13 OF THINGS THAT LED THIS CHILD INTO THIS SITUATION. BECAUSE BY
14 THE TIME YOU'RE AT JUVENILE HALL AND YOU'VE SPENT TIME IN THE
15 CAMPS, YOU'RE A PRETTY TROUBLED TEEN AND THERE'S MORE THAN ONE
16 FACTOR THAT LED TO YOU. IT WASN'T JUST PEER PRESSURE THAT TOLD
17 YOU TO CARRY THAT GUN INTO THE DRUGSTORE, OR TO SHOOT
18 SOMEONE'S HOUSE. SOMETHING HAPPENED MUCH MORE. SO YOU HAVE TO
19 UNDERSTAND THE FAMILY, YOU HAVE TO UNDERSTAND THE KID, YOU
20 HAVE TO UNDERSTAND HIS MENTAL HEALTH, HIS WELL-BEING AND HIS
21 ENVIRONMENT. AND IT'S GOING TO REQUIRE REALLY A VERY
22 COMPREHENSIVE PLAN SO THAT THE ACCOUNTABILITY WOULD HOPEFULLY
23 BE SOME KIND OF MECHANISM TO SEE, A YEAR LATER, WHERE IS THIS
24 KID AT? I MEAN, THAT'S THE ACCOUNTABILITY, RIGHT? BUT IF HE IS
25 BACK IN CAMP OR WE DON'T KNOW WHERE HE IS, THEN WE'VE LOST OUR



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1 ACCOUNT ABILITY. SO I DON'T WANT TO DEFINE IT FOR YOU. I'M
2 HOPING YOU ALL ARE GOING TO DO THAT. BUT IT ISN'T JUST DATA.
3 AND IT ISN'T JUST SUPPRESSION. AND IT ISN'T JUST PREVENTION,
4 PUTTING PREVENTION SERVICES OUT THERE. IT IS ALMOST A SYSTEM
5 OF CREATING A TRULY AN AFTERCARE PROGRAM. IS THIS KID A 17-
6 YEAR-OLD WHO READS AT THE FOURTH GRADE LEVEL? IS HE GOING TO
7 GRADUATE FROM HIGH SCHOOL? PROBABLY NOT. UNLESS YOU'VE GOT
8 SOME INTENSE READING PROGRAM THAT WILL RAISE HIM TO THAT LEVEL
9 FOR HIM TO GRADUATE. SO IS HE GOING TO GO THROUGH SOME OTHER
10 KIND OF TECHNICAL SCHOOL OR ASSISTANCE IN ORDER TO GET HIM
11 ONTO A JOB? THAT DOESN'T MEAN YOU GIVE UP. YOU MIGHT CONTINUE
12 THAT SO HE GETS HIS DEGREE. BUT WHAT ABOUT HIS SITUATION? DOES
13 HE HAVE MENTAL HEALTH ISSUES? DOES HE NEED TO BE RECEIVING
14 MEDICATION? DOES HE NEED TO SEE A COUNSELOR FROM TIME TO TIME?
15 HOW ARE THOSE SERVICES GOING TO BE PROVIDED? WHAT IS THE
16 SITUATION AT HOME? MOM AND DAD HAVE DEPENDENCY PROBLEMS AS FAR
17 AS ALCOHOL AND DRUGS? THEY NEED TO BE EVALUATED. IS BIG
18 BROTHER AN EX-FELON WHO'S HANGING AROUND? NO FAULT OF THIS KID
19 THAT HE'S GOING TO BE COMING INTO A HOUSE WHERE THE OLDER
20 BROTHER IS INVOLVED IN HARBORING GUNS OR HANGING OUT WITH GANG
21 MEMBERS OR WHATEVER. SO YOU NEED TO MAKE AN ANALYSIS. AND I'M
22 HOPEFUL THAT IF IN FACT WE CAN CREATE A PILOT PROGRAM THAT
23 TRULY FOCUSES ON THE CARE OF THESE KIDS IN SOME WAY, BECAUSE
24 KEEP IN MIND WHAT HAS HAPPENED IS WE HAVE FAILED THAT CHILD,
25 EITHER AS PARENTS OR AS A SYSTEM, BUT SOMEWHERE THIS CHILD IS



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1 LOST IN THE PROCESS. IF YOU REALLY WANT TO CREATE ANY KIND OF
2 PREVENTION, GANG PREVENTION OR OTHERWISE, WE REALLY HAVE TO
3 FOCUS ON THE CHILD, WHICH IS A TOUGH THING TO DO. SO WE HAVE
4 TO REMEMBER IT'S A PILOT. WE HAVE TO REMEMBER THAT IT'S A
5 PROGRAM. BUT I REALLY THINK THE ISSUE WILL BE ACCOUNTABILITY
6 AND AN AFTER CARE PLAN THAT IS GOING TO HAVE FLEXIBILITY,
7 THAT'S GOING TO HAVE REAL RESOURCES ATTACHED TO IT, NOT JUST
8 "OH WE REFERRED THEM TO THAT AFTER SCHOOL PROGRAM." THAT'S NOT
9 A REAL TANGIBLE. IT IS SO-AND-SO'S PROGRAM IS MONITORING AND
10 THEY'RE TRACKING HIM AND THEY KNOW WHAT SCHOOL HE'S IN. THEY
11 KNOW HOW HE'S DOING IN SCHOOL. SO-AND-SO IS HANDLING HIS
12 MENTAL HEALTH PROBLEMS. SO-AND-SO IS HELPING HIM WITH HIS DRUG
13 PROBLEM. WE'RE TRYING TO CREATE THIS POSITIVE MENTORING
14 PROGRAM. WHATEVER IT IS, THERE HAS TO BE SOME WAY THAT YOU
15 KNOW THAT. SO I'M HOPEFUL THAT THAT'S THE KIND OF PROGRAM
16 WE'RE GOING TO GET BACK IN 120 DAYS.

17
18 **SHERIFF LEE BACA:** SUPERVISOR, THAT'S EXACTLY THE POPULATION
19 THAT WE'RE LOOKING AT. WE KNOW FOR INSTANCE THAT THERE ARE
20 APPROXIMATELY 400 KIDS THAT ARE IN OUR CAMPS AND IN PLACEMENT
21 THAT WILL BE RETURNED TO THE PACOIMA AND FLORENCE-FIRESTONE
22 AREA. AND THAT IS THE POPULATION THAT WE WILL FOCUS OUR
23 INTERVENTION EFFORTS ON. THE PROBATION DEPARTMENT IS IN THE
24 PROCESS OF DEVELOPING A COMMUNITY TRANSITION UNIT. AND WE WILL
25 LOOK TO FURTHER ENHANCE THAT EFFORT AND TO FURTHER COORDINATE



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1 THAT EFFORT WITH ALL OF THE OTHER SERVICES THAT ARE IN THE
2 COUNTY. BUT THAT WILL BE THE KEY COMPONENT OF THE INTERVENTION
3 EFFORT. THE SHERIFF'S DEPARTMENT ALSO HAS A COMMUNITY
4 TRANSITION UNIT FOR THOSE THAT ARE RELEASED FROM COUNTY JAIL
5 THAT ARE OVER 18 AND ARE NOT PART OF THE PROBATION. WE'LL LOOK
6 TO MAKE SURE THAT THAT IS ALSO COORDINATED WITH THE OTHER
7 COUNTY SERVICES THAT ARE IN THOSE PARTICULAR AREAS.

8

9 **SUP. MOLINA:** VERY GOOD, THANK YOU.

10

11 **SUP. KNABE, CHAIRMAN:** I THINK THE ADVANTAGE HERE WE'RE TRYING
12 TO ACCOMPLISH, I MEAN ON THE REGIONAL RESOURCES. I MEAN, THERE
13 ARE A LOT OF RESOURCES OUT THERE BEING SPENT IN MULTIPLE WAYS.
14 AND WE'RE TRYING TO FOCUS THAT TARGET, NOT TO CREATE A COOKIE
15 CUTTER KIND OF A PLAN. AND TOTALLY AGREEING WITH WHAT
16 SUPERVISOR MOLINA SAYS AS IT RELATES TO EXISTING VERSUS THE
17 NEW. ONE OF THE AREAS OF CONCERN IS WE DEAL WITH THIS ON A
18 COUNTYWIDE BASIS. I UNDERSTAND THE FLORENCE-FIRESTONE AND
19 OTHER AREAS, BUT HARBOR GATEWAY. I THINK THAT IT SHOULD BE
20 INCLUDED IN THIS TEST CASE. I MEAN, AND I SAY THAT VERY
21 STRONGLY BECAUSE YOU HAVE SOME VERY SPECIFIC PROGRAMS FROM
22 SOME SUPPRESSION AS WELL AS OTHER PROGRAMS THAT HAVE BEEN
23 TARGETED IN THAT PARTICULAR AREA. AS I UNDERSTAND IT, L.A.P.D.
24 IS PULLING RESOURCES BACK OUT OF THAT WAY. WE'VE GOT SOME
25 ISSUES DOWN THERE. AND I WOULD REALLY LIKE TO SEE AND IF SO



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1 INCLINED WITH MY COLLEAGUES MAKE SURE THAT HARBOR GATEWAY --
2 BECAUSE AGAIN, WE HAVE THE OPPORTUNITY WHERE WE'VE DONE
3 SOMETHING, AND WE'VE HAD A DRAMATIC IMPACT. AND LITTLE THINGS
4 ARE JUST STARTING TO COME BACK INTO THE AREA. BUT WE'RE ON THE
5 THRESHOLD OF TRYING TO STOP SOME OF THAT HORRIBLE ACTIVITY
6 THAT'S GONE ON DOWN THERE. AND I KNOW THAT ROBIN TOMA IS HERE
7 AND COULD TELL YOU SOME UGLY STORIES ABOUT SOME THINGS OF
8 CUTOFF HEADS BEING IN PEOPLE'S YARDS. HOPEFULLY WE UNDERSTAND
9 THAT IT'S NOT GOING TO BE COOKIE CUTTER. WHAT PLAYS IN PACOIMA
10 MAY NOT PLAY IN HARBOR GATEWAY OR EAST L.A. OR OTHER PARTS OF
11 OUR COUNTY. BUT WE DO USE THE EXISTING RESOURCES, NOT TO
12 CREATE NECESSARILY NEW PROGRAMS BUT A STRATEGY OF WHAT'S
13 AROUND THOSE KIDS. THIS BOARD HAS MADE A VERY STRONG
14 COMMITMENT TO EDUCATIONAL REFORM IN THE HALLS AND THE CAMPS.
15 THAT'S A KEY COMPONENT. BUT ALSO SUPPRESSION IS A KEY
16 COMPONENT. AND ALSO EXISTING PROGRAMS THAT ARE THERE, WE NEED
17 TO REINFORCE AND NOT LET GET AWAY. I KNOW THE REPORT'S LONG
18 OVERDUE BUT IT'S A REPORT I THINK IS SO IMPORTANT TO THE
19 QUALITY OF LIFE KINDS OF ISSUES THAT WE HAVE HERE IN LOS
20 ANGELES COUNTY, AND PARTICULARLY AS IT RELATES TO THE GANG
21 ISSUES. AND WITH THAT, I HAVE A MOTION, BASICALLY WHAT I JUST
22 FINISHED SAYING BUT ADDING HARBOR GATEWAY IF THERE'S SUPPORT
23 FOR THAT, AS WELL. SUP. RIDLEY-THOMAS: MR. CHAIRMAN, I'M
24 PREPARED TO SECOND THAT.

25



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1 **SUP. KNABE, CHAIRMAN:** THANK YOU.

2

3 **DOYLE CAMPBELL:** MAY I TALK ABOUT HARBOR GATEWAY, IF YOU DON'T
4 MIND? WE ARE RECEPTIVE TO YOUR PROPOSAL. AND WE'VE DISCUSS
5 THIS INFORMALLY, BELIEVING THAT STARTING WITH THE TWO PILOT
6 TEST PLACES WE MIGHT END UP WITH MORE. BUT I WOULD RECOMMEND
7 THAT WE GO NO FURTHER THAN FOUR IF WE'RE GOING TO GET THERE
8 WITH MIKE'S NEXT COMMENTS. BUT THE KEY TO THIS IS THAT WE
9 CERTAINLY HAVE THE WILLINGNESS TO DO AS YOU'VE SUGGESTED.

10

11 **SUP. KNABE, CHAIRMAN:** THANK YOU.

12

13 **SUP. ANTONOVICH:** MR. CHAIRMAN, LET ME ASK. CROSSING
14 JURISDICTIONAL LINES IS IMPORTANT. AND WE FIND WITH OUR
15 DIFFERENT PROTOCOLS THAT WE HAVE, BE IT FIRE OR WHATEVER, WE
16 DO CROSS JURISDICTIONAL LINES AND WE PROTECT SAFETY, BECAUSE
17 SAFETY IS OUR NUMBER ONE PRIORITY. AND THIS WILL DO THAT IN
18 THIS TYPE OF A PILOT PROJECT. AND COORDINATING THE VARIOUS
19 AGENCIES THAT PARTICIPATE IN ONE PHASE OR ANOTHER IN THE
20 SUPPRESSION OF GANGS IS VITAL. BUT IT WILL ALSO ELIMINATE A
21 LOT OF THE BUREAUCRACY BECAUSE WE'RE SPENDING TWICE FOR SOME
22 OF THESE SAME PROGRAMS AND USE THOSE ADDITIONAL RESOURCES TO
23 REALLY HIT THE TARGET THAT WE'RE AIMING AT, AND THAT'S THE
24 SUPPRESSION OF GANGS. BUT THE QUESTION I WOULD LIKE TO ASK THE
25 SHERIFF IS: YOU'VE BEEN VERY EFFECTIVE IN WORKING ACROSS



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1 DIFFERENT JURISDICTIONS AND COORDINATING OPERATIONS FOR MANY
2 YEARS. WHAT WAYS DO YOU THINK THAT THE SUPPRESSION
3 COORDINATION CAN BE ENHANCED?

4

5 **SHERIFF LEE BACA:** WELL, I THINK THAT IN MANY WAYS BECAUSE WHEN
6 YOU LOOK AT THE RELATIONSHIPS THAT SUPERVISOR MOLINA WAS
7 TALKING ABOUT, IF YOU JUST TOOK THE ONE GANG MEMBER FROM THE
8 PROCESS OF CHILDHOOD ALL THE WAY UP TO 19 OR 20 YEARS OLD,
9 THESE INDIVIDUALS HAVE BEEN INSTITUTIONALLY TOUCHED BY A
10 VARIETY OF SERVICES, SUCCESSFUL OR UNSUCCESSFUL EITHER WAY.
11 WHETHER IT'S THE LACK OF PRESCHOOL, WHETHER IT'S PASSING
12 PEOPLE THROUGH GRADES UP THROUGH MIDDLE SCHOOL TO THE POINT
13 WHERE AT MIDDLE SCHOOL THEY CAN'T COMPETE AT ANY SUCCESSFUL
14 LEVEL, WHETHER IT'S THE REALITY OF THE SUSPENSION OR THE
15 ACTUAL DROPPING OUT PROCESS. WE'RE ALSO WELL AWARE THAT
16 PARENTS, SOME ARE MORE EQUIPPED THAN OTHERS TO DEAL WITH
17 PROBLEMS WITH CHILDREN. THE FACT THAT ALL OF OUR GOVERNMENTAL
18 INSTITUTIONS FOCUS MORE ON THEIR PRIMARY MISSION WITHOUT ANY
19 CONSIDERATION FOR WHAT ELSE IS GOING ON IN THAT PERSON'S LIFE.
20 SO THE COORDINATION FUNCTIONALITY IN THIS PROPOSED PILOTING
21 THAT WE'RE GOING TO DO WILL ALLOW US TO HAVE A WRAP-AROUND
22 ASSESSMENT OF WHAT'S GOING ON, NOT ONLY IN ONE AREA BUT
23 PERHAPS THREE OR FOUR OR FIVE AREAS OF THIS PERSON'S LIFE.
24 INSTITUTIONAL SERVICES THAT ARE IN THE COUNTY JAIL OR IN THE
25 PROBATION DEPARTMENT WILL ALSO BE HELD TO THAT PROCESS OF



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1 REVIEW ON YOUR LEVEL. AND I THINK THE KEY IS THAT WE ARE
2 BREAKING THROUGH TO A NEW LEVEL AND A NEW PARADIGM OF HOW
3 INTERGOVERNMENTAL, NONPROFITS, AS WELL AS PRIVATE HOME CARE
4 SOLUTIONS ARE ALL GOING TO BE ABLE TO COORDINATE TOGETHER. I
5 DON'T THINK THAT ANY ONE INSTITUTION ALONE IS GOING TO BE THE
6 TURNING POINT. BUT IF ALL INSTITUTIONS ARE DILIGENTLY IN
7 COORDINATION, THAT COULD BE THE TRUE TURNING POINT IN THE WAY
8 THIS WILL BE DIFFERENT THAN WHAT IT'S BEEN IN THE PAST.

9

10 **SUP. ANTONOVICH:** THE COORDINATION WE HAD WITH THE DISARM
11 PROGRAM WITH LOCAL LAW ENFORCEMENT AND OUR PROBATION
12 DEPARTMENT HAS REMOVED 4,500 GUNS OFF THE STREETS. AND THAT
13 MEANS 4,500 GANG BANGERS ARE NOT USING THEIR WEAPONS IN THE
14 COMMISSION OF A CRIME. SO THAT'S THE TYPE OF COORDINATION
15 THAT'S BEEN VERY POSITIVE. BUT BESIDES THE USE OF TECHNOLOGY
16 FOR DATA SHARING ACROSS MULTIPLE JURISDICTIONS, WHAT
17 ADDITIONAL TOOLS ARE REQUIRED?

18

19 **SHERIFF LEE BACA:** WELL THERE WOULD BE PRIMARILY ANALYSTS. I
20 THINK THAT IT DOES REQUIRE -- AND I KNOW THE SCHOOL DISTRICT
21 IS WILLING TO PROVIDE THEIR ANALYSTS IN A COORDINATED
22 ENVIRONMENT FOR THIS TASK -- THAT WE CAN SEIZE NOW ON
23 TECHNOLOGY TO SHARE ACROSS OUR SYSTEMS. OBVIOUSLY WE HAVE TO
24 RESPECT CERTAIN THINGS THAT CERTAIN GOVERNMENTAL SYSTEMS WON'T
25 SHARE WITH ANOTHER GOVERNMENTAL SYSTEM. BUT THE FACT THAT THEY



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1 HAVE THEIR OWN ANALYSTS THAT WILL KNOW WHAT THAT INFORMATION
2 IS IS CRUCIAL FOR THE FACT THAT PEOPLE, IF YOU WERE TO ASK THE
3 QUESTION: WAS SOMEONE IN SOME FORM OF MENTAL TREATMENT? THE
4 ANSWER COULD BE: WELL, YES, BUT WE CAN'T TELL YOU EXACTLY WHAT
5 THAT IS BECAUSE THAT'S PRIVACY PROTECTED. WHAT'S IMPORTANT IS
6 THAT WE HAVE A SYSTEM WHEREVER EVERYONE IS TALKING ABOUT THE
7 SAME PROBLEM, AS OPPOSED TO A SYSTEM WHERE WE'RE TALKING ABOVE
8 EACH OTHER'S RESPONSIBILITIES AND WE'RE NOT EVEN TALKING ABOUT
9 OUR RESPONSIBILITIES AT ALL. AND THE KEY TO ACCOUNTABILITY IS
10 HOW ARE YOU DEALING WITH YOUR EXPERTISE IN RELATIONSHIP TO
11 THIS PERSON WHO HAS BEEN ARRESTED OVER HERE, PUT IN A CAMP
12 OVER THERE, RELEASED BACK TO THE COMMUNITY, AND HERE YOU ARE,
13 AS A MEMBER OF THE DEPARTMENT OF MENTAL HEALTH, IF THAT'S THE
14 CASE, WHERE ARE YOU FITTING IN IN THIS SOLUTION? AND THE
15 ANSWERS CAN BE PROVIDED GENERICALLY THROUGH DATA, SAYING WHAT
16 WE DO HAVE, WE'VE HAD FIVE CONTACTS WITH THIS PERSON, WE HAVE
17 THIS CASEWORKER ON THIS PERSON, WE HAVE BEEN ABLE TO ACQUIRE
18 MORE INFORMATION AS TO WHERE THEIR JOB POTENTIAL IS. AND SO WE
19 HAVE A PLAN FOR THIS INDIVIDUAL. AND SO THE KEY TO ANY
20 COORDINATION IS TO COME FORTH WITH A PLAN FOR AN INDIVIDUAL'S
21 LIFE THAT WOULD GIVE THAT PERSON INCREMENTAL STEPS TO SUCCESS
22 AND SETTING THE GOALS THAT ARE NECESSARY TO GET THEM TO MOVE
23 FROM ONE EXISTENCE TO THE NEXT.
24



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1 **C.E.O. FUJIOKA:** IF I COULD ADD ONE THING. THE PLAN IS
2 ABSOLUTELY CRITICAL. THE SHARING OF INFORMATION AND THE DATA
3 ANALYSIS IS ALSO IMPORTANT. I THINK WHAT REALLY, THE BOTTOM
4 LINE, WHAT IT BOILS DOWN TO IS HAVING THE MULTIPLE COUNTY
5 AGENCIES TRULY WORK TOGETHER. BECAUSE IF THIS IS GOING TO BE
6 SUCCESSFUL, AND IT'S OUR ABSOLUTE INTENT TO MAKE IT
7 SUCCESSFUL, IN WHAT THE SHERIFF HAS MENTIONED, IT'S A PARADIGM
8 SHIFT. IT'S HOW WE ADMINISTER SERVICES IN THESE -- AND THE
9 DIFFERENT DEPARTMENTS WILL BE INVOLVED IN THIS IN A VERY
10 COORDINATED AND COLLABORATIVE MANNER. UNTIL WE DO THAT, THIS
11 WON'T WORK.

12

13 **SUP. ANTONOVICH:** WHAT TYPE OF INTERVENTION PROGRAMS ARE YOU
14 PROPOSING TO IMPLEMENT?

15

16 **C.E.O. FUJIOKA:** WE HAVE, WELL TO GO THROUGH -- THE SHERIFF HAS
17 STUFF AND THE --

18

19 **SHERIFF LEE BACA:** WE HAVE A HOST OF PROGRAMS THAT WE HAVE BEEN
20 ACQUIRING IN TERMS OF THE DATA SHARING RESPONSIBILITY AS WELL
21 AS THE INDIVIDUAL PARTICIPANT RESPONSIBILITY. WITH THAT IN
22 MIND, A BETTER L.A. IS ONE. JEFF CARR ON THE OTHER SIDE WHERE
23 THE CITY IS, AND I THINK IF CHIEF BECK CAN SAY A FEW WORDS
24 ABOUT THEIR INTERVENTION PROGRAMS THAT THEY'RE COORDINATING,
25 WHETHER IT'S THE SHERIFF'S CLERGY COUNCIL, WHETHER IT'S



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1 SPECIFIC CHURCHES LIKE WEST L.A. CHURCH OF GOD THAT DOES
2 EXTENSIVE PRISONER REHAB THAT COME IN OUT OF THE STATE PRISON,
3 WHETHER IT'S THE FAITHFUL CENTRAL BIBLE CHURCH, THERE ARE SO
4 MANY PARTNERSHIPS.

5

6 **SUP. ANTONOVICH:** SO IT WOULD BE A PARTNERSHIP WITH THE FAITH-
7 BASED COMMUNITY AND OTHER NONPROFIT ORGANIZATIONS AND SCHOOLS
8 AS WE WERE STATING. SO IT'S A MULTI-JURISDICTIONAL/AGENCY
9 GROUP EFFORT.

10

11 **SHERIFF LEE BACA:** IT WOULD ESSENTIALLY BE A CATALOG OF
12 SERVICES THAT ALL OF US COULD ACCESS ACROSS JURISDICTIONAL
13 LINES. WHETHER IT'S THE 14 YOUTH ACTIVITY CENTERS THAT I RUN
14 ALONG WITH THE 12 VIDA SITES THAT WE HAVE THROUGHOUT THE
15 COUNTY, OR WE GET MORE SPECIFICALLY INTO THE CITY'S PROGRAMS.
16 THE KEY IS THAT ALL THESE PROGRAMS ARE OBLIGATED UNDER THIS
17 PROGRAM THAT WE'RE PUTTING FORTH, THAT YOU'RE APPROVING,
18 HOPEFULLY, THAT THEY WOULD HAVE TO GO TO CERTAIN STANDARDS OF
19 TRAINING. CONNIE RICE, IN THE ADVANCEMENT PROJECT, HAS PUT
20 FORTH A LARGE CURRICULUM. AND WE'VE ALREADY TRAINED SOMETHING
21 LIKE THREE OR FOUR HUNDRED INTERVENTIONISTS ON THAT PART OF
22 THE SERVICE SYSTEM. THE KEY TO THIS IS WE'RE CREATING A NEW
23 STRUCTURE OF INTERGOVERNMENTAL NONPROFIT SOLUTIONS. ONCE THIS
24 STRUCTURE IS GOING WITH THESE TWO TEST SITES AND THIRD WITH
25 THE ONES PROPOSED BY SUPERVISOR KNABE, YOU WILL SEE THAT WHEN



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1 YOU BUILD THE PERFECT VEHICLE FOR COORDINATING SERVICES,
2 PEOPLE JUMP ONTO THAT VEHICLE, BECAUSE TO NOT JUMP ONTO THE
3 VEHICLE IS TO BE LEFT IN THE PAST. DOING BUSINESS AS USUAL IS
4 UNACCEPTABLE ANYMORE. THE ENLIGHTENMENT OF WHAT THIS IS TODAY
5 IS THAT YOU'VE GOTTEN SOME PRETTY STRONG DEPARTMENTS, WHETHER
6 IN THE CITY OR THE COUNTY, EITHER WAY, TO FINALLY COME
7 TOGETHER AND SAY "GUESS WHAT? OUR TAXPAYER DOLLARS COULD BE
8 BETTER SPENT IF WE CROSS-COORDINATE WHAT WE DO. AND THAT THE
9 SOLUTION SHOULD BE THAT WE HAVE A PLAN. AND WITHOUT
10 COORDINATION, THERE IS NO PLAN. AND WITHOUT COLLABORATION,
11 THERE IS NO PLAN. AND WITHOUT SHARING, THERE IS NO SOLUTION.

12

13 **SUP. ANTONOVICH:** AS YOU KNOW, BECAUSE YOU'VE BEEN DIRECTLY
14 INVOLVED IN THE MONROVIA-DUARTE AREA WITH THE GANG KILLINGS,
15 SHOOTINGS THAT HAVE BEEN TAKING PLACE, THE COUNTY WOULD ALSO
16 BENEFIT BY HAVING THIS PILOT IN THIS AREA BECAUSE IT'S A PRIME
17 EXAMPLE WHERE THE INDEPENDENT CITY OF MONROVIA AND OUR
18 CONTRACT CITY OF DUARTE, AS WELL AS THE SURROUNDING
19 UNINCORPORATED AREAS HAVE HAD THIS INCREASE IN GANG VIOLENCE.
20 AND I WOULD ALSO MOVE THAT THE BOARD WOULD INCLUDE THE
21 MONROVIA-DUARTE AREA AS THAT ONE PILOT SITE. AND ALSO I HAVE
22 ANOTHER MOTION THAT THE ITEM BEFORE THE BOARD CONCERNS THE
23 COUNTY-WIDE GANG AND VIOLENCE REDUCTION STRATEGY AND THE
24 CREATION OF A MULTI-JURISDICTIONAL COMMITTEE TO BE KNOWN AS
25 THE LOS ANGELES GANG PREVENTION INTERVENTION SUPPRESSION



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1 COORDINATION COMMITTEE. AS WE ARE PAINFULLY AWARE, GANGS HAVE
2 NO JURISDICTIONAL BOUNDARIES. CONSEQUENTLY WHILE TWO INITIAL
3 PILOT PROJECTS HAVE BEEN IDENTIFIED, WE'RE TALKING ABOUT
4 ADDING TWO OTHER COMMUNITIES, SUCH AS HARBOR GATEWAY AND
5 MONROVIA-DUARTE TO CONTINUE THEIR BATTLE TO ERADICATE GANG
6 VIOLENCE. MOREOVER, TARGETED EFFORTS IN ONE COMMUNITY OFTEN
7 SHIFT CRIMINAL ACTIVITIES TO OTHER COMMUNITIES. SO IT'S
8 CRITICAL THAT THE COMMITTEE'S IMPLEMENTATION PLAN INSURE
9 AGAINST ANY ADVERSE IMPACT ON OTHER COMMUNITIES AND NOT REMOVE
10 OR REALLOCATE EXISTING RESOURCES AND SERVICES COMMITTED IN
11 OTHER PARTS OF THE COUNTY WHO ARE NOW ADDRESSING THIS ISSUE OF
12 GANG VIOLENCE. SO I'D MOVE THAT THE BOARD, IN APPROVING THE
13 ITEM, DIRECT THE C.E.O. TO ENSURE THAT NO EXISTING COUNTY
14 RESOURCES OR SERVICES ARE MOVED FROM ONE AREA OUTSIDE OF THE
15 PILOT AREAS INTO THE NAMED AREAS AS A PART OF THE EFFORT AND
16 DIRECT THE AUDITOR-CONTROLLER TO VERIFY, AS PART OF THE
17 UPCOMING REPORT, THAT NO EXISTING SERVICES, RESOURCES WERE
18 MOVED FROM OTHER AREAS OF THE COUNTY TO ACCOMPLISH THE
19 COMMITTEE'S RECOMMENDATIONS.

20
21 **SUP. KNABE, CHAIRMAN:** I'LL SECOND THAT ONE. ARE THERE ANY
22 OTHER QUESTIONS? YES.

23
24 **SUP. YAROSLAVSKY:** I WOULD LIKE TO GIVE CHARLIE BECK A CHANCE
25 TO SPEAK. IN THE CONTEXT OF WHAT YOU'RE SAYING, I'D LIKE TO



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1 JUST POSE A QUESTION WHICH I'D LIKE YOU TO ADDRESS, WHICH I
2 JUST WANT TO GET FOR PUBLIC CONSUMPTION. WHEN WE'RE LOOKING AT
3 AREAS THAT ARE NOT IN THE UNINCORPORATED, SUCH AS PACOIMA,
4 THIS IS AN ISSUE, THIS IS AN AREA THAT'S GOING TO REQUIRE A
5 VERY CLOSE PARTNERSHIP WITH LOCAL LAW ENFORCEMENT, IN THAT
6 CASE THE L.A.P.D. AND WHAT HAS BEEN THE THINKING AND WHAT IS
7 THE EXPECTATION OF HOW THAT'S GOING TO -- HOW WE'RE GOING TO
8 INTERFACE WITH L.A.P.D.? WHO ARE YOU GOING TO BE ON THE COUNTY
9 SIDE INTERFACING WITH? IS IT THE SHERIFF? IS IT PROBATION? WHO
10 ARE YOU GOING TO BE DEALING WITH? SO WHO'S IN CHARGE IN
11 PACOIMA, I GUESS IS MY QUESTION?

12

13 **CHARLIE BECK, ASS'T. CHIEF, LAPD:** THAT'S A REALLY GOOD
14 QUESTION. THE LOS ANGELES POLICE DEPARTMENT AND THE SHERIFF'S
15 DEPARTMENT HAVE BEEN WORKING JOINTLY ON THIS FOR THE PAST 20
16 MONTHS, FROM THE DAY THAT THE SHERIFF BECAME INTERESTED IN THE
17 TARGET ZONES. HE REACHED OUT TO ME. AND AT THAT TIME I WAS THE
18 CHIEF OF SOUTH BUREAU, WHICH WILL BE ADJACENT TO THE FIRESTONE
19 AREA AND ACTUALLY BE PARTLY CONTAINED WITHIN THE FIRESTONE
20 AREA. AND WE STARTED DISCUSSIONS WITH CHIEF MIKE MOORE, WHO IS
21 THE CHIEF OF THE VALLEY, WHO WILL OVERSEE THE PACOIMA SITE.
22 AND WE ARE BOTH ANXIOUSLY ANTICIPATING WORKING WITH THE
23 SHERIFF'S DEPARTMENT, WITH PROBATION, AND WITH ALL THE OTHER
24 STAKEHOLDERS, D.C.F.S. WE WORK WITH VERY CLOSELY, ON
25 DEVELOPING THE PLAN FOR SUBMISSION TO THE SUPERVISORS WITHIN



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1 120 DAYS. NOW, THE CITY IS MOVING ALONG A PARALLEL TRACK, AS I
2 KNOW THE BOARD IS VERY AWARE, WITH THE GANG REDUCTION AND
3 YOUTH DEVELOPMENT ZONES THAT ARE BEING CREATED. AND JEFF CARR,
4 WHO I TALKED TO RIGHT PRIOR TO WALKING IN THIS MEETING, HE
5 APOLOGIZED FOR NOT BEING HERE. HE IS VERY INTERESTED IN WHAT'S
6 GOING ON HERE AND WILL WORK CLOSELY WITH THE COUNTY,
7 ESPECIALLY ON THE SITES WHERE THE CITY AND THE COUNTY OVERLAP
8 IN THESE ZONES, IS DEVELOPING OUR PREVENTION AND INTERVENTION
9 PROGRAMS IN CONJUNCTION WITH CONNIE RICE AND WITH ME AND WITH
10 THE SHERIFF. WE HAVE JOINT STAFF THAT WORK TOGETHER EVERY DAY
11 ON THESE ISSUES. YOU KNOW, I THINK THAT THE BOARD CAN FEEL
12 COMFORTABLE THAT OUR RELATIONSHIP IS AS CLOSE AS IT CAN BE ON
13 THESE ISSUES, AND THAT WE WILL WORK TOGETHER. WE WILL NOT ONLY
14 SUPPORT THE PLAN THAT COMES BEFORE YOU, BUT I'LL BE THERE TO
15 ANSWER QUESTIONS ON HOW EXACTLY THE CITY WILL INTERACT WITH
16 THAT PLAN AND WHAT PIECES WE WILL BE RESPONSIBLE FOR. BUT TO
17 ANSWER YOUR QUESTION OF POINT OF CONTACT ON GANG MATTERS IN
18 THE CITY OF LOS ANGELES, IF YOU DON'T TALK TO BILL BRATTON
19 HIMSELF, IT'S ME. AND I'M THE CHIEF OF DETECTIVES FOR THE LOS
20 ANGELES POLICE DEPARTMENT.

21
22 **SUP. YAROSLAVSKY:** OK, SO IN TERMS OF THIS PROGRAM AND ITS
23 PACOIMA AND NORTHEAST VALLEY AREA, YOU'RE GOING TO BE THE
24 CITY'S POINT PERSON?



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1 **CHARLIE BECK:** I'LL BE THE CITY'S POINT PROGRAM, NOT
2 SPECIFICALLY FOR PACOIMA BUT FOR THE COMPLETE PLAN. THE
3 PACOIMA SIDE WILL BE MIKE MOORE, ABSOLUTELY. AND MIKE AND I
4 TALKED TODAY ABOUT THIS. AND HE IS ANXIOUSLY AWAITING OUR
5 DISCUSSION AFTER WE LEAVE THE BOARD MEETING SO HE CAN SEE WHAT
6 TO EXPECT IN THE PLANNING PROCESS.

7

8 **SUP. YAROSLAVSKY:** THANK YOU, CHARLIE. LET ME ASK YOU, DOYLE,
9 WHAT IS OUR ROLE IN AN AREA SUCH AS THE PACOIMA AREA? WHAT
10 WILL THE SHERIFF'S ROLE BE THERE, SINCE THERE IS ANOTHER LAW
11 ENFORCEMENT AGENCY THAT HAS JURISDICTION? WHAT IS THE COUNTY
12 ROLE? HOW DO YOU ENVISION THAT EVOLVING?

13

14 **DOYLE CAMPBELL:** WELL, I THINK CERTAINLY THE SUPPRESSION ASPECT
15 OF THAT WOULD BE WE WOULD BE WORKING CLOSELY WITH L.A.P.D. TO
16 DETERMINE WHAT THAT IS. AND THE SHERIFF HAS WORKED WITH
17 L.A.P.D. ON TASKFORCES BEFORE. WE ALSO WOULD BE LOOKING AT THE
18 PREVENTION AND INTERVENTION PORTION OF IT IN THE PACOIMA AREA
19 AND MAKING SURE THAT WAS INTEGRATED AS FAR AS PRISONERS BEING
20 RELEASED FROM JAIL BACK INTO THE PACOIMA AREA OR PRISONERS
21 BEING RELEASED, CHILDREN BEING RELEASED FROM PROBATION BACK
22 INTO THE PACOIMA AREA. AND THAT WOULD BE WHERE THE
23 INTERVENTION-TYPE PROGRAMS WOULD COME INTO EFFECT.

24

25 **SUP. YAROSLAVSKY:** SO THE SHERIFF HAS A ROLE AT THE JAILS.



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1

2 **DOYLE CAMPBELL:** CERTAINLY.

3

4 **SUP. YAROSLAVSKY:** FOR STARTERS., PROBATION AT THE JUVENILE
5 HALLS AND AT THE CAMPS. PROBATION ALSO HAS SOME ONGOING
6 RESPONSIBILITIES.

7

8 **DOYLE CAMPBELL:** RIGHT. THEY HAVE SOME NEW DEVELOPMENTS IN THAT
9 AREA SUCH AS A DAY REPORTING CENTER AND THINGS LIKE THAT THAT
10 THEY'RE WORKING ON THAT WILL BE INTEGRATED INTO THIS PLAN AND
11 WILL BE A VERY INTEGRAL PART OF IT.

12

13 **SUP. YAROSLAVSKY:** AND IS THERE -- DO YOU ENVISION, SHERIFF, A
14 JOINT TASKFORCE IN TERMS OF SUPPRESSION? DO YOU ENVISION A
15 CIRCUMSTANCE UNDER WHICH THE SHERIFF'S DEPARTMENT OR SHERIFF'S
16 PERSONNEL TEAMING UP WITH L.A.P.D. PERSONNEL IN AN AREA OF THE
17 CITY?

18

19 **SHERIFF LEE BACA:** YES. PARTICULARLY WHEN IT COMES TO DATA. I
20 KNOW DATA SOUNDS ALMOST STERILE WITHOUT ANY DYNAMIC PERSONAL
21 COMPONENTS TO IT, BUT IN FACT IT HAS DYNAMIC PERSONAL
22 COMPONENTS BECAUSE GANG MEMBERS DON'T OPERATE IN THEIR
23 BACKYARD. THEY'RE ALL OVER THE COUNTY. THEY'RE ALL OVER THE
24 CITY. THEY'RE ALL OVER IN VARIOUS PARTS OF SOUTHERN
25 CALIFORNIA. SO THE TARGETED POPULATIONS FOR MANAGEMENT



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1 PURPOSES, IF WE'RE GOING TO SAY THIS, PEOPLE COMING OUT OF
2 JAIL, THEY'VE GOT EXTENSIVE GANG HISTORY, THEY NEED TO BE
3 WATCHED. THEY ALSO NEED SOME PROGRAMS. WHATEVER THEY'RE GOING
4 TO BE DOING THAT'S OUTSIDE OF THE QUOTE LAWFUL BEHAVIOR THAT
5 EVERYONE'S OBLIGATED TO PERFORM UNDER, WE WILL BE REALLY
6 LOOKING AT THEIR CRIMINAL PATTERNS. AND THAT REQUIRES THE
7 COORDINATION OF AN ALL CRIMES CENTER, WHICH CHIEF BRATTON AND
8 I HAVE WORKED DILIGENTLY TO DO. SO WE DON'T LOSE REALITY WHEN
9 IT COMES TO PEOPLE WHO ARE MOBILE OFFENDERS OPERATING,
10 COMMITTING CRIMES OF A VARIETY OF TYPES ALL OVER SOUTHERN
11 CALIFORNIA. WE HAVE A DATA SYSTEM RIGHT NOW THAT ALLOWS US TO
12 KNOW WHENEVER THEY'RE STOPPED OR PICKED UP FOR A NEW OFFENSE,
13 IT GOES RIGHT INTO THE SYSTEM. WE KNOW WHERE OF COURSE THEY
14 LIVE. AND IF IT'S FROM THESE TWO AREAS, WE'LL KNOW WHAT TO DO
15 WITH THEM ONCE THEY'RE INCARCERATED. AND SOMETIMES IT MEANS
16 JUST KEEPING THEM IN JAIL LONGER, WHICH ISN'T A BAD IDEA GIVEN
17 ALL THE PROBLEMS THAT THEY COMMIT.

18
19 **SUP. YAROSLAVSKY:** YOU'VE ANSWERED MOST OF MY QUESTIONS. I
20 WOULD JUST -- I MEAN WE HAVE A WAYS TO GO ON THIS. AND WE'LL
21 SEE HOW IT WORKS. IT'S SOMEWHAT OF AN AWKWARD HYBRID SITUATION
22 BECAUSE THE COUNTY IN THE UNINCORPORATED AREAS HAS A CERTAIN
23 KIND OF RESPONSIBILITY, IN OTHER AREAS IT'S ANOTHER KIND OF
24 RESPONSIBILITY. AND I THINK WE'RE GOING TO BE -- WHEN THIS
25 PLAN COMES OUT, I GUESS THIS IS A PLAN THAT WE'RE ADOPTING



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1 TODAY TO CREATE A PLAN, A FINAL PLAN THAT WOULD BE
2 IMPLEMENTED, COMMENCE IMPLEMENTATION IN 120 DAYS OR SO, IS
3 THAT THE IDEA?

4

5 **SHERIFF LEE BACA:** A PLAN TO COMMENCE A PROGRAM.

6

7 **SUP. YAROSLAVSKY:** COMMENCE A PROGRAM, THAT'S BETTER SAID. AND
8 THAT, I THINK, WILL BE AN ONGOING WORK IN PROGRESS. I THINK WE
9 NEED TO BE PREPARED TO BUILD ON THE SUCCESSES AND RECOGNIZE
10 THINGS THAT AREN'T WORKING AND BE VERY FLEXIBLE ABOUT THIS AND
11 NOT GET STUCK IN ANY KIND OF CONCRETE. BECAUSE I THINK THIS IS
12 NEW TERRITORY FOR ALL OF YOU. CITY AND THE COUNTY AND OTHER
13 JURISDICTIONS THAT WE'RE GOING TO BE WORKING WITH. BUT IT'S
14 WORTH A SHOT. AND IT'S CERTAINLY A -- WE'LL BE BETTER OFF DOWN
15 THE ROAD WITH IT THAN WITHOUT IT. AND THEN WE CAN BUILD ON IT.
16 IF IT WORKS, WE CAN BUILD SOMETHING THAT'S MUCH MORE
17 COMPREHENSIVE AND SOPHISTICATED THAN THE WAY IT STARTS, WHICH
18 I THINK IS THE WAY TO PROCEED. SO CONGRATULATIONS TO ALL OF
19 YOU. I LOOK FORWARD TO WORKING WITH YOU. THANKS, CHARLIE.

20

21 **SUP. KNABE, CHAIRMAN:** ANY OTHER COMMENTS?

22

23 **SUP. RIDLEY-THOMAS:** THANK YOU VERY MUCH, MR. CHAIRMAN. I WANT
24 TO COMMEND THE WORK THAT'S BEEN DONE TO DATE ON THIS MATTER,
25 AND IT'S VERY OBVIOUS TO ALL OF US I BELIEVE THAT THERE IS A



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1 LOT MORE TO BE DONE OVER THE NEXT SIX MONTHS OR SO. THERE IS A
2 CLEAR NEED TO LAUNCH THIS CONCEPT. AND IF I MAY, SHERIFF BACA,
3 AND MR. FUJIOKA, I BELIEVE THAT THIS NEEDS A LOT MORE WORK.
4 THERE ARE A COUPLE OF THINGS THAT OCCUR TO ME AS I'VE WORKED
5 ON THESE ISSUES FOR A VERY LONG TIME. ONE IS I STILL BELIEVE
6 THAT WE HAVE TO LOCK IN ON THE NOTION THAT THIS MATTER IS
7 URGENT. NO MATTER HOW LONG-STANDING IT IS, CHIEF BECK, OUR
8 PREVIOUS WORK CAUSES US TO KNOW THAT IT IS DYNAMIC, IT IS NOT
9 STATIC, IT IS URGENT, AND IT REQUIRES OUR ENERGY TO BE APPLIED
10 ACCORDINGLY. AND TOWARD THAT END, I KNOW WE ALL UNDERSTAND AND
11 HAVE INVOKED THE LANGUAGE OF PREVENTION, INTERVENTION, AND
12 SUPPRESSION. WE'VE LEARNED THOSE MODALITIES REASONABLY WELL.
13 BUT I BELIEVE THE PREVENTION HAS TO BE AGGRESSIVE. I BELIEVE
14 THE INTERVENTION HAS TO BE FAR MORE CREATIVE THAN IT HAS BEEN.
15 AND I BELIEVE THE SUPPRESSION HAS TO BE PROACTIVE. THIS SHOULD
16 BE DEFINED BY WHAT I THINK WE HAVE ALREADY SAID, A
17 COMPREHENSIVE LOOK AT HOW WE DEAL WITH THIS ISSUE OF YOUTH AT
18 RISK, GANG VIOLENCE ITSELF AND THE CULTURE OF GANG ACTIVITY
19 THAT HAS LEFT MANY COMMUNITIES VIRTUALLY PARALYZED, WITH MORE
20 UNPROCESSED GRIEF THAN CAN BE DOCUMENTED BY ANY OF OUR MENTAL
21 HEALTH EXPERTS. I DO NOT BELIEVE, AND I TRUST THAT THE
22 INSIGHTS OF THE SOCIAL SCIENCES APPLY HERE, THAT THIS IS THE
23 DOMAIN EXCLUSIVELY OF LAW ENFORCEMENT. IT CAN BE SEEN IN TERMS
24 OF BEING A PUBLIC SAFETY ISSUE ALONE AND EXCLUSIVELY, BUT,
25 FRANKLY, THAT'S OLD SCHOOL. THE BEST INSIGHTS CALL FORTH THE



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1 DISCIPLINES OF PUBLIC HEALTH AND RECOGNIZE THAT THE EPIDEMIC
2 NATURE OF VIOLENCE IN COMMUNITIES IN URBAN AREAS, NOT THE
3 LEAST OF WHICH WOULD BE MANY PARTS OF THE COUNTY, HAVE TO BE
4 BENEFITED BY THE BEST THINKING, OTHERWISE WE WILL ONCE AGAIN
5 MISS THE MARK. I KNOW THAT WE HAVE IN MANY RESPECTS THE
6 NATION'S BEST IN TERMS OF LAW ENFORCEMENT OFFICIALS. OUR
7 SHERIFF, OUR CHIEF PARTICULARLY IN LOS ANGELES COUNTY AND L.A.
8 CITY PROPER RESPECTIVELY, BUT I WANT TO ASSERT NOT
9 WITHSTANDING THE GOOD WORK THAT HAS BEEN DONE AND THE CLAIMS
10 ABOUT THAT REDUCTION IN VIOLENCE, THAT VIOLENCE IN TOO MANY
11 COMMUNITIES ARE INTOLERABLY HIGH. AND THESE GANGS ARE NOT
12 RETREATING. AND IN THAT SENSE, IT SEEMS TO ME THAT THERE'S A
13 NEED FOR A SIGNIFICANT PARADIGM SHIFT IN HOW WE CONFRONT, HOW
14 WE ADDRESS THIS ISSUE, WHICH IS IN MANY WAYS HERETOFORE SEEN
15 AS RATHER INTRACTABLE. MR. CHAIRMAN, IT SEEMS TO ME THAT IF WE
16 ARE AS SERIOUS AS WE CLAIM THAT WE WILL BE, SHERIFF, IF WE ARE
17 AS SERIOUS AS WE CLAIM THAT WE WILL BE, THEN IT WILL REQUIRE
18 AN INVESTMENT. IT MIGHT HAVE IMPLICATIONS FOR REORGANIZATION
19 AND REDEPLOYMENT OF STAFF, BOTH SWORN AND CIVILIAN. I GET ALL
20 THAT. BUT LACKING AN INVESTMENT, I WOULD THINK THAT WE HAVE
21 ALREADY BEGUN TO LIMIT THE IMPACT THAT WE COULD HAVE. AND SO
22 FOR THE NEXT 120 DAYS, I THINK WE NEED TO TALK RATHER
23 SPECIFICALLY ABOUT WHAT ARE THE GOALS, THE TARGETS, THE
24 OBJECTIVES, THE DELIVERABLES THAT WE ARE DRIVING TOWARD?
25 OTHERWISE I DON'T KNOW IF WE ARE ENGAGED IN THE PROCESS OF



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1 CHANGING THE QUALITY OF LIFE, THAT IS TO SAY, IMPROVING THE
2 QUALITY OF LIFE IN THESE RESPECTIVE COMMUNITIES. THE VARIOUS
3 DEPARTMENTS HAVE A ROLE TO PLAY, BUT THIS OUGHT TO BE A PUBLIC
4 AND PRIVATE PURSUIT, ENTERPRISES IN THE COMMUNITIES THAT
5 EXIST, THE RELIGIOUS COMMUNITIES, THE BUSINESS COMMUNITIES,
6 THE NETWORK, THE INFRASTRUCTURE OF NONPROFITS WHO ARE ENGAGED
7 IN THIS EFFORT ALONG THE LINES OF PARTICULARLY PREVENTION AND
8 INTERVENTION. WHERE ARE THEY? HOW DID THEY DIAL IN? AND WHAT
9 DIFFERENCE WILL THEY BE CAUSED TO MAKE AS IT RELATES TO
10 ACCOUNTABILITY? SO NOBODY GETS A PASS HERE, IT SEEMS TO ME.
11 THAT'S THE ORDER OF THE DAY. EVERYONE HAS TO OWN THIS PROBLEM.
12 IT IS A CRISIS. AND, SHERIFF, I WANT TO ACKNOWLEDGE THE FACT
13 THAT ONE OF THE NEW DIMENSIONS OF IT, RELATIVELY NEW THAT MANY
14 HAVE BEEN UNWILLING TO SPEAK TO IS THE INTERRACIAL COMPONENT
15 OF GANG VIOLENCE. NOT A PLEASANT DISCUSSION. THERE'S BEEN A
16 RANGE OF ISSUES IN TERMS OF THE TWO LEADING LAW ENFORCEMENT
17 ENTITIES AS TO THE STRENGTH OF IT OR THE FORCE OF IT, BUT
18 ANYBODY WHO'S WILLING TO DENY IT IS NOT PREPARED TO PAY
19 ATTENTION TO THE REALITIES THAT ARE OPERATING IN THE CONTEXTS
20 OF THE LIVES OF COMMUNITIES THAT DESERVE BETTER WITH RESPECT
21 TO THE RELATIONSHIPS AMONG THE PEOPLE WHO RESIDE THEREIN. SO
22 THIS IS A NEW DYNAMIC OF SOME CONSEQUENCE THAT COULD BE VERY,
23 VERY PROBLEMATIC. MR. CHAIRMAN, YOU BRING FORTH THE IDEA, THE
24 AMENDMENT, RATHER, TO INCLUDE THE HARBOR GATEWAY. I'VE ALREADY
25 INDICATED THAT I'M PREPARED TO BE SUPPORTIVE OF THAT. I THINK



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1 IT NEEDS TO BE EXPLICATED THAT IT SHOULD INCLUDE THE
2 UNINCORPORATED COUNTY AREA OF THE HARBOR GATEWAY SO THAT WE
3 GET ALL OF THAT. I MEAN CURRENTLY THE SHERIFF'S DEPARTMENT
4 PATROLS THE CARSON COMPONENT OF THAT IMMEDIATELY ADJACENT. IT
5 SEEMS TO ME IF WE WANT TO BE COMPREHENSIVE IN OUR PURSUIT,
6 THAT THIS NEEDS TO BE A PART OF THE EFFORT. SO I WISH THE
7 EFFORT WELL. I AM SUPPORTIVE BUT NOT UNCRITICAL AT THIS
8 JUNCTURE. I THINK WE HAVE TO PUSH VERY HARD AND THE OPERATING
9 CONSIDERATION THAT WE NEED TO ENGAGE IN IS TO APPRECIATE THAT
10 THE MATTER IS URGENT. WE SHOULD NOT TREAT IT AS IF IT IS
11 ROUTINE.

12

13 **SUP. KNABE, CHAIRMAN:** THANK YOU. WITH THAT CLARIFICATION, I
14 THINK, TOO, WE'RE ALL ANXIOUS TO SEE WHAT COMES BACK IN 120
15 DAYS. THE POINT WHERE WE'RE AT RIGHT NOW, I THINK WE'RE ALL
16 VERY HAPPY WITH AND WANT TO THANK YOU. I THINK EVERY MEMBER
17 HAS SAID THAT TO WHERE WE ARE NOW. BUT THE BIG WORK'S AHEAD OF
18 US. AND AS THE DEVIL'S ALWAYS IN THE DETAILS, SO WE THANK ALL
19 OF YOU FOR YOUR MUTUAL EFFORTS IN BRINGING EVERYONE TOGETHER.

20

21 **SHERIFF LEE BACA:** MAY I ALSO POINT OUT THAT OUR C.E.O., MR.
22 FUJIOKA, HAS BEEN A VERY STRONG INSTRUMENT IN BRINGING US
23 CLOSER TOGETHER ON THIS. THE BACK DOOR PROCESS OFTEN CAN BE
24 CONTENTIOUS.

25



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1 **SUP. KNABE, CHAIRMAN:** IS THAT THE ROOM WITH NO WINDOWS?

2

3 **C.E.O. FUJIOKA:** YEAH, THAT'S THE ONE.

4

5 **SHERIFF LEE BACA:** IT'S THE ROOM WITH NO WINDOWS AND IF YOU ASK
6 ME, I WON'T LET ANYONE OUT UNTIL WE GET THE CONSENSUS. BUT
7 IT'S BEEN A WORK OF ART. THANK YOU.

8

9 **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU ALL. THE ITEM'S BEFORE
10 US AS AMENDED. IT'S BEEN MOVED AND SECONDED. MR. SACHS, YOU
11 SIGNED UP TO SPEAK ON THIS ITEM, IS THAT CORRECT? THANK YOU
12 ALL VERY MUCH.

13

14 **SUP. MOLINA:** WHILE MR. SACHS IS COMING UP, CAN I JUST MENTION
15 THAT I HOPE THE CONCENTRATION IS GOING TO BE ON THE INDIVIDUAL
16 KID?

17

18 **SHERIFF LEE BACA:** YES. NO QUESTION ABOUT IT. THAT'S WHAT IT'S
19 ALL ABOUT.

20

21 **SUP. MOLINA:** INSTEAD OF WHAT FACILITY HE BELONGS TO? AND ONE
22 OF THE BIGGEST MISTAKES THAT WE MAKE IS WE OPERATE FROM OUR
23 POINT OF VIEW. AND WE HAVE A KID INTERVENE WITH US. IN OTHER
24 WORDS IF HE BELONGS TO MENTAL HEALTH, HE HAS TO FIGURE OUT HOW
25 TO GET IN. IF HE'S CHILDREN SERVICES -- WE SHOULD CONCENTRATE



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1 ON THE KID. AND THE SERVICES SHOULD SURROUND THE CHILD, NOT
2 THE OTHER WAY AROUND, THAT THE CHILD HAS TO FIND ACCESS TO
3 THESE THINGS. I HOPE THERE'S GOING TO BE THAT CONCENTRATION.

4

5 **SHERIFF LEE BACA:** I THINK YOU'RE RIGHT ON TARGET. REMEMBER,
6 THAT THE FAILURE IS LARGELY PREDICATED ON THE KID AVOIDING US
7 AS OPPOSED TO THE OPPOSITE.

8

9 **SUP. MOLINA:** RIGHT.

10

11 **SHERIFF LEE BACA:** THANK YOU.

12

13 **ARNOLD SACHS:** GOOD MORNING, ARNOLD SACHS. A LOT OF THINGS WERE
14 DISCUSSED. I JUST WANTED TO BRING TO THE POINT WHEN THE MAYOR
15 OF L.A. UNVEILED HIS GANG STRATEGY, AND THIS IS A STORY FROM
16 THE DAILY BREEZE FROM JULY 29TH, AND IT WAS TOUCHED A LITTLE
17 BIT BY THE SHERIFF'S, ONE OF HIS SPOKESMEN, 46 NONPROFITS
18 APPLIED FOR FUNDING FOR THE CITY OF L.A.'S GANG PREVENTION
19 PROGRAMS. THE POINT BEING IT'S ANOTHER THIRD-PARTY LOOKING TO
20 GET IN THE MIX OF FUNDING. THERE IS A REAL PROBLEM RIGHT
21 THERE: THE THIRD-PARTY AGAIN. IT WAS TOUCHED ON THAT OUTSIDE
22 AGENCIES WILL BE USED TO HELP WITH THE GANG INTERVENTION
23 PROGRAMS. THE CITY'S LOOKING AT 46 NONPROFITS APPLYING FOR
24 FUNDING, 6 WERE SELECTED. THEN I ALSO WANTED TO POINT OUT THAT
25 THIS IS AN ARTICLE, AGAIN ABOUT COUNTY U.S.C., SOMEBODY WROTE



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1 ABOUT JUST BEFORE THEY WERE CLOSING, AND I'M JUST GOING TO
2 READ A LITTLE SECTION OF IT. "IN THE '80S AND THE EARLY 1990S,
3 LOS ANGELES WAS CEMENTING ITS REPUTATION AS A GANG CAPITAL OF
4 THE UNITED STATES. SHOOTINGS WERE AT AN ALL-TIME HIGH AND I
5 CAN RECALL THE STEADY WHINE OF AMBULANCES GOING UP AND DOWN
6 STATE STREET DAY AND NIGHT." THAT'S FROM THE '80S AND '90S.
7 FUNDING THAT'S BEEN SPENT SINCE THE '80S AND '90S, WHEN L.A.,
8 TO EMBELLISH THE GANG CAPITAL OF THE UNITED STATES. AND
9 FINALLY IN CASE YOU MISSED IT, THE CITY HAD ATTEMPTED TO PUT A
10 PROP A INITIATIVE ON THE BALLOT TO RAISE \$30 MILLION FOR
11 GANGS. AND THERE WAS SOME ACCOUNTABILITY TALKED ABOUT. WHEN
12 THE MAYOR'S PROGRAM WAS UNVEILED, ONE OF THE COUNCIL MEMBERS,
13 I BELIEVE IT WAS COUNCIL MEMBER CARDENAS, THEY TALKED ABOUT
14 ENDING -- CLOSING DOWN OR CLOSING OUT THE GANG PROGRAMS FOR
15 FISCAL -- FOR LAST YEAR, 2008. AND HE BROUGHT INTO HIS
16 DISCUSSION THAT THE CITY SPENDS \$1 MILLION FOR EVERY GANG
17 MURDER THEY NEED TO INVESTIGATE. IN THIS ARTICLE FROM THE
18 SUNDAY TIMES 11/2, ANOTHER CITY COUNCILWOMAN, JANICE HAHN,
19 STATES THAT THE CITY SPENDS \$1.67 MILLION ON EVERY GANG MURDER
20 IN THE YEAR 2008. SO THE POINT IS THAT WITHIN THREE MONTHS,
21 YOU HAVE TWO DIFFERENT FIGURES FOR WHAT'S BEING SPENT. NOBODY
22 MENTIONED HOW THE ACCOUNTABILITY OF SPENDING THAT MUCH MONEY
23 TO INVESTIGATE MURDERS COSTS. THERE'S WHERE ACCOUNTABILITY
24 COMES INTO EFFECT. WHO'S DISCUSSING WHAT? THANK YOU FOR YOUR
25 TIME, YOUR ANSWERS AND YOUR ATTENTION.



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1

2 **SUP. KNABE, CHAIRMAN:** I THINK THE DIFFERENCE IS WE DON'T HOLD
3 PRESS CONFERENCES. WE TRY TO BRING EVERYBODY TOGETHER. AND THE
4 POINT HERE BEING IS WE'RE TRYING TO BRING ALL THE RESOURCES
5 TOGETHER TO SPEND THE MONEY IN THE RIGHT WAY TO MAKE THEM
6 COST-EFFECTIVE. THAT IS PART OF THE PIECE OF THE PIE. SO THANK
7 YOU. THE ITEM IS BEFORE US AS AMENDED. THE CHAIR WOULD MOVE
8 IT. SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO
9 ORDERED. THANK YOU ALL VERY MUCH. SUPERVISOR RIDLEY-THOMAS, I
10 UNDERSTAND YOU HAD A READ-IN MOTION THAT YOU'D LIKE TO DO,
11 PLEASE?

12

13 **SUP. RIDLEY-THOMAS:** I DO, MR. CHAIRMAN. IT IS AS FOLLOWS, AND
14 I WOULD HOPE IT WOULD BE TAKEN UP FOR THE NEXT BOARD MEETING.
15 I THINK COPIES ARE BEING PASSED OUT. "IN THE INTEREST OF
16 EXPANDING AND FACILITATING PUBLIC ACCESS TO AND INCREASING
17 PARTICIPATION IN REGULAR MEETINGS OF THE BOARD OF SUPERVISORS,
18 PARTICULARLY FOR THOSE WHO MIGHT FIND IT DIFFICULT TO TRAVEL
19 TO THE LOS ANGELES CIVIC CENTER, I BELIEVE THE COUNTY SHOULD
20 DEVELOP AND PLAN TO SCHEDULE QUARTERLY REGULAR BOARD MEETINGS
21 IN EACH OF THE FIVE SUPERVISORIAL DISTRICTS ON AN ALTERNATING
22 BASIS AFTER EXAMINING THE FEASIBILITY AND POTENTIAL COST
23 IMPACT. AND THEREFORE I WOULD HOPE THAT WE WOULD INSTRUCT THE
24 CHIEF EXECUTIVE OFFICER AND THE EXECUTIVE OFFICER OF THE BOARD
25 TO WORK WITH BOARD OFFICES AND OTHER APPROPRIATE ENTITIES TO



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1 REVIEW THE FEASIBILITY, LOGISTICS AND COSTS OF DEVELOPING,
2 PLANNING AND SCHEDULING REGULARLY SCHEDULED QUARTERLY BOARD
3 MEETINGS IN EACH OF THESE DISTRICTS ON AN ALTERNATING BASIS
4 AND COME BACK TO US WITHIN 30 DAYS WITH SUCH A PLAN. THE
5 REVIEW SHOULD INCLUDE IDENTIFICATION OF SPECIFIC SITES AS
6 DEEMED APPROPRIATE. I THINK THE MOTION SPEAKS FOR ITSELF, AND
7 I OFFER THAT UP FOR OUR CONSIDERATION, MR. CHAIRMAN.

8

9 **SUP. KNABE, CHAIRMAN:** OKAY. WE CAN DISCUSS THAT. WE'LL PUT
10 THAT ON FOR NEXT WEEK, IS THAT CORRECT? AND REPORT BACK. AND
11 WE'LL PUT THAT ON FOR NEXT WEEK. YOU WANT IT NEXT WEEK? DO YOU
12 HAVE A TIMELINE?

13

14 **CLERK SACHI HAMAI:** IT STATES 30 DAYS.

15

16 **SUP. KNABE, CHAIRMAN:** COME BACK IN 30 DAYS. AND ALSO I THINK
17 IT WOULD BE APPROPRIATE -- IT WILL COME BACK IN 30 DAYS. IT
18 WOULD BE APPROPRIATE TO INCLUDE THE HISTORY OF ATTEMPTING TO
19 DO THIS IN PREVIOUS YEARS AND SOME OF THE COSTS AND
20 DIFFICULTIES WE RAN INTO. THAT'S ONE OF THE REASONS WE WENT TO
21 THE TELEVISED AND STREAMING KIND OF THINGS. BUT I THINK IT
22 WILL BE APPROPRIATE WHEN IT COMES BACK AND SUPERVISOR RIDLEY-
23 THOMAS'S MOTION, YOU INCLUDE THE HISTORY OF OUR ATTEMPTS TO DO
24 THIS.

25



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1 **SUP. ANTONOVICH:** ALSO IF YOU HIT YOUR BUTTON WE ARE NOW DOING
2 A TEST IN ANTELOPE VALLEY WHERE IT IS BEING TELEVISED RIGHT
3 NOW. IT'S JUST A TEST OF THE SITE WHERE IT'S BEING DONE. SO I
4 THINK IF YOU DO MORE OF THE TELEVISIONING, AS WELL, INTO THESE
5 AREAS. JUST PUSH VIDEO CONFERENCE ON YOUR COMPUTER.

6

7 **SUP. RIDLEY-THOMAS:** I TOOK NOTE OF THAT EARLIER. AND I THINK
8 THIS IS AN EXCELLENT IDEA TO TAKE ADVANTAGE OF THE TECHNOLOGY
9 THAT IS AT OUR DISPOSAL THROUGHOUT THE RESPECTIVE DISTRICTS.
10 THERE'S A DIFFERENT COMPONENT IN TERMS OF BEING IN THE
11 ANTELOPE VALLEY AT A MEETING WHERE THERE'S PARTICIPATION AND
12 DIRECT INTERFACE WITH THE APPROPRIATE REPRESENTATIVE AND THE
13 ENTIRETY OF THE BOARD.

14

15 **SUP. ANTONOVICH:** FOUR WEEKS AGO YOU WOULD HAVE BEEN SNOWED IN.
16 [LAUGHTER.]

17

18 **SUP. RIDLEY-THOMAS:** SO WE'LL JUST BE PROPERLY ADORNED WHEN WE
19 SHOW UP. [LAUGHTER.]

20

21 **SUP. KNABE, CHAIRMAN:** ALL RIGHT. THAT WILL COME BACK IN 30
22 DAYS. THANK YOU. ALL RIGHT. OKAY, I HAVE HELD, I BELIEVE,
23 ITEMS 5 AND 12. I DON'T KNOW IF WE HAD ANYBODY SIGNED UP ON
24 THIS. OKAY. DO WE HAVE SOME PEOPLE SIGNED UP FOR ITEM 5, AS I
25 UNDERSTAND IT?



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1

2 **CLERK SACHI HAMAI:** NO.

3

4 **SUP. KNABE, CHAIRMAN:** WE DON'T HAVE ANYONE SIGNED UP. OKAY.

5 ALL RIGHT. THEN I'LL JUST TAKE CHAIR PRIVILEGE AND ASK

6 JACQUELYN MCCROSKEY AND TERRI NISHIMURA TO COME FORWARD,

7 THEY'RE PART OF THE ROUND TABLE. WE'LL HAVE THEM FILL OUT,

8 MAKE SURE THEY GET THE PROPER FORMS TO FILL OUT SO THAT WE

9 HAVE IT FOR THE RECORD. JACQUELYN AND TERRI, WELCOME. THANK

10 YOU FOR YOUR PATIENCE.

11

12 **TERRI NISHIMURA:** GOOD AFTERNOON, CHAIRMAN KNABE AND MEMBERS OF
13 THE BOARD OF SUPERVISORS. AND THANK YOU FOR THIS OPPORTUNITY.

14 I AM HONORED TO BE HERE AND EXCITED TO SHARE A LITTLE BIT

15 ABOUT THE CHILDCARE POLICY FRAMEWORK. THE FRAMEWORK WAS

16 DEVELOPED IN RESPONSE TO SUPERVISOR KNABE'S MOTION THAT HE

17 MADE BACK IN MARCH OF 2008. THAT MOTION ACKNOWLEDGED THE

18 CRITICAL IMPORTANCE OF CHILDCARE AND DEVELOPMENT SERVICES FOR

19 FAMILIES AND CALLED FOR A POLICY FRAMEWORK TO GUIDE THE WORK

20 OF BOTH COUNTY DEPARTMENTS AND COUNTY COMMUNITY STAKEHOLDERS

21 SO AS TO MAXIMIZE OUR RESOURCES AND PROMOTE ACCESS TO HIGH

22 QUALITY SERVICES. THE POLICY ROUND TABLE FOR CHILDCARE

23 APPRECIATED THIS OPPORTUNITY CREATED BY THIS MOTION AND WORKED

24 DILIGENTLY WITH THE CHIEF EXECUTIVE OFFICE, COUNTY DEPARTMENTS

25 AND COMMUNITY STAKEHOLDERS TO CREATE A VERY MEANINGFUL AND



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1 THOROUGH DOCUMENT WHICH WE HOPE WILL RESULT IN SOME POSITIVE
2 ACTIONS AND IMPROVED SERVICES FOR CHILDREN AND FAMILIES. THE
3 CHILDCARE POLICY FRAMEWORK NARRATIVE ATTEMPTS TO SUMMARIZE AND
4 CLARIFY THREE MAIN AREAS. ONE OF THEM IS THE CRITICAL
5 IMPORTANCE OF HIGH QUALITY CHILDCARE AND DEVELOPMENT SERVICES
6 FOR CLIENTS RECEIVING COUNTY SERVICES FOR COUNTY EMPLOYEES AND
7 FOR COUNTY RESIDENTS. TWO, CURRENT RESEARCH WHICH DOCUMENTS
8 THE POTENTIAL FOR HIGH QUALITY CHILDCARE AND DEVELOPMENT
9 SERVICES TO PREVENT CHILD ABUSE AND NEGLECT FROM OCCURRING OR
10 MITIGATE ITS IMPACT, PREPARE CHILDREN TO ENTER KINDERGARTEN
11 READY TO LEARN, AND SUPPORT PARENTS AS THEY STRIVE FOR
12 ECONOMIC SELF-SUFFICIENCY. THE LAST ONE IS THE COMPLEX SYSTEMS
13 OF SUBSIDIZED CHILDCARE SERVICES, THE MAJORITY OF WHICH DO NOT
14 FLOW THROUGH THE COUNTY DEPARTMENTS. THE CHILDCARE POLICY
15 FRAMEWORK SEEKS TO TRY TO COURSE TO INTEGRATE THE VERY
16 SEPARATE SYSTEMS OF CHILDCARE AND DEVELOPMENT SERVICES FOR
17 COUNTY-ADMINISTERED CHILD WELFARE SERVICES TO BRING ABOUT A
18 NEW EMPHASIS ON THE IMPORTANCE OF HIGH QUALITY CHILD
19 DEVELOPMENT SERVICES TO THE CALWORKS CHILDCARE PROGRAMS,
20 ENSURE THAT COUNTY CLIENTS, EMPLOYEES AND RESIDENTS HAVE
21 ACCESS TO HIGH QUALITY AND AFFORDABLE CHILDCARE AND
22 DEVELOPMENTAL SERVICES. THE CHAIR OF THE ROUNDTABLE, DUANE
23 DENNIS, INTENDED TO BE HERE IN PERSON BUT HIS MOTHER PASSED
24 AWAY THE DAY AFTER CHRISTMAS, SO HE ISN'T HERE, I AM SUBBING
25 FOR HIM. BUT ALL OF THE MEMBERS OF THE ROUNDTABLE ARE VERY



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1 ENTHUSIASTIC ABOUT THIS AND WE'LL WORK AS HARD AS WE CAN TO
2 ACHIEVE THE GOALS THAT WE SET FORTH.

3

4 **SUP. KNABE, CHAIRMAN:** THANK YOU. WE DO APPRECIATE ALL THAT
5 EFFORT. WE STARTED WITH THE GRADING SYSTEM, NOW ARE TAKING A
6 STEP BEYOND. IT'S ALWAYS BEEN VERY FRUSTRATING TO ME TO HAVE
7 TO SEND \$182 MILLION BACK TO THE STATE OF CALIFORNIA WHEN WE
8 HAVE INCREDIBLE CHILDCARE ISSUES HERE IN LOS ANGELES COUNTY.
9 JACQUELYN?

10

11 **JACQUELYN MCCROSKEY:** LIKE TERRI, AS A MEMBER OF THE CHILDCARE
12 POLICY ROUNDTABLE, I'M VERY EXCITED ABOUT THIS POLICY
13 FRAMEWORK BECAUSE IT REPRESENTS A REALLY SIGNIFICANT STEP
14 TOWARDS COORDINATING ACTION IN THE AREA OF EARLY CHILDHOOD
15 EDUCATION. TO MY KNOWLEDGE AS A COUNTY, MULTIPLE ENTITIES HAVE
16 BEEN RETURNING MONEY FOR CHILDCARE TO THE STATE DEPARTMENT OF
17 EDUCATION AT LEAST SINCE 1984-85. WE DOCUMENTED THAT IN OUR
18 FIRST CHILDREN'S BUDGET THAT WAS PUBLISHED IN 1986. THAT MONEY
19 IS RETURNED NOT BECAUSE PEOPLE DON'T UNDERSTAND THE IMPORTANCE
20 OF EARLY CHILDHOOD EDUCATION AND NOT BECAUSE THEY DON'T WANT
21 TO DO BETTER BY CHILDREN AND THEIR FAMILIES AND SUPPORT YOUNG
22 CHILDREN THROUGHOUT THE COUNTY, BUT BECAUSE WE HAVE SUCH A
23 COMPLICATED AND UNCOORDINATED SYSTEM, IT'S REALLY NOT A SYSTEM
24 AT ALL. THERE ARE MULTIPLE PEOPLE WHO FUND EARLY CHILDHOOD
25 EDUCATION, AND THERE ARE HUNDREDS OF SEPARATE GRANTEES. AND



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1 EACH ONE OF THEM ACTS TO THE VERY BEST OF THEIR ABILITY, BUT
2 THERE'S NO OVERALL PRIORITIZING. THERE'S NO OVERALL
3 COORDINATING. AND THERE'S NO OVERALL POINT OF VIEW TAKEN IN
4 TERMS OF ORGANIZING PEOPLE IN ORDER TO MAKE A DIFFERENCE. SO
5 THIS FRAMEWORK HAS THREE SUBSTANTIVE GOALS, WHICH YOU HAVE IN
6 FRONT OF YOU. AND I JUST WANTED TO ADD VERY BRIEF COMMENTS AS
7 TO WHY I PERSONALLY THINK IT'S SO IMPORTANT. ONE OF THEM IS I
8 KNOW YOU'RE ALL VERY FAMILIAR WITH THE RESEARCH ON EARLY
9 CHILDHOOD EDUCATION. IF THROUGH NO OTHER WAY THAN THAT, YOU'VE
10 ALL SERVED AS CHAIRMAN OF FIRST FIVE. YOU'VE BEEN EXPOSED TO
11 LOTS AND LOTS OF INFORMATION ON THIS. BUT I DON'T KNOW IF YOU
12 KNOW THAT THERE IS NOW VERY HIGH QUALITY RESEARCH DOCUMENTING
13 THE IMPACT OF HIGH QUALITY EARLY CHILDHOOD EDUCATION COMBINED
14 WITH FAMILY SUPPORT IN TERMS OF PREVENTING CHILD ABUSE AND
15 NEGLECT AND IN TERMS OF PREVENTING JUVENILE DELINQUENCY. THE
16 SHERIFF REFERRED TO THAT IN HIS COMMENTS. THE SHERIFF AND
17 CHIEF BRATTON HAVE BEEN AMONGST LEADING LAW ENFORCEMENT
18 OFFICERS ALL OVER THE COUNTRY FOR YEARS WHO HAVE ARGUED FOR
19 HIGH QUALITY PRESCHOOL, BECAUSE THAT ALONE SEEMS TO HAVE A
20 SIGNIFICANT CAUSAL RELATIONSHIP TO PREVENTING DELINQUENCY IN
21 THE FIRST PLACE. THE RESEARCH OUT OF CHICAGO MADE A BIG
22 BREAKTHROUGH IN SHOWING THAT IT ALSO PREVENTS CHILD ABUSE AND
23 NEGLECT FROM OCCURRING IN THE FIRST PLACE. SO THOSE REASONS
24 ALONE DRAW I THINK THE COUNTY'S ATTENTION TO THE NEED NOT ONLY
25 FOR THIS OVERALL COORDINATION BUT FOR VERY PROACTIVE WATCH ON



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1 BEHALF OF THE MOST VULNERABLE FAMILIES WHO FLOW THROUGH COUNTY
2 OFFICES AND COUNTY SERVICES ON A DAILY BASIS. AND SO THAT'S
3 WHY THIS FRAMEWORK NOT ONLY TALKS ABOUT AN OVERALL
4 COORDINATION EFFORT, FACILITATION, PULLING PEOPLE TOGETHER SO
5 WE HAVE A SINGLE VOICE FOR L.A. COUNTY WHEREVER POSSIBLE, BUT
6 ALSO PRIORITIZING OUR HIGHEST PRIORITY POPULATIONS IN THE
7 DEPARTMENT OF CHILDREN AND FAMILY SERVICES, DEPARTMENT OF
8 SOCIAL SERVICES AND ALSO, IF I MIGHT ADD VERY BRIEFLY, THE
9 YOUNG CHILDREN OF OUR PROBATIONERS. WE KNOW THAT THOSE YOUNG
10 CHILDREN ARE VERY MUCH AT RISK. WE ALSO EXPECT THAT THIS AREA,
11 ALONG WITH MANY OTHERS, IS GOING TO BE THE SUBJECT OF STATE
12 BUDGET CUTS. AND SO IT WILL BE PARTICULARLY IMPORTANT THAT THE
13 LOCAL FUNDING STREAMS THAT SUPPORT OUR SYSTEM HAVE AN ABILITY
14 TO BE FLEXIBLE IN RESPONSE TO THE HARD TIMES AHEAD. AND WE
15 HAVE NOT ONLY FIRST FIVE, L.A.U.P., BUT WE ALSO HAVE L.A.
16 COUNTY OFFICE OF EDUCATION AND THE MULTIPLE SCHOOL DISTRICTS
17 AROUND THIS COUNTY, EACH OF WHOM CONTROL SOME AMOUNT OF FUNDS
18 AND HAS SOME ABILITY TO ACT MORE FLEXIBLY PERHAPS IN RESPONSE
19 TO THE HARDSHIPS THAT MAY BE COMING. SO WE THANK YOU VERY MUCH
20 FOR YOUR SUPPORT ON THIS ISSUE. AND WE DEFINITELY STAND READY
21 TO ROLL UP OUR SLEEVES AND GET TO WORK IN TERMS OF VERY
22 SPECIFIC THINGS THAT WE THINK WILL MAKE A BIG DIFFERENCE FOR
23 CHILDREN AND FAMILIES IN THIS COUNTY.

24



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1 **SUP. KNABE, CHAIRMAN:** THANK YOU. AND WE THANK YOU FOR BRINGING
2 US TO THIS POINT. AND WE LOOK FORWARD TO THE OUTCOMES HERE.
3 BECAUSE IT IS EXTREMELY CONCERNING TO ALL OF US TO HAVE THEM
4 RETURN THOSE KINDS OF DOLLARS TO THE STATE, PARTICULARLY IN
5 LIGHT OF THEIR PARTICULAR NEEDS UP THERE WHETHER WE EVER SEE
6 IT AGAIN. SO WE NEED TO CUT THROUGH THE RED TAPE. IT'S NO
7 DIFFERENT THAN THE ISSUE WE HAD JUST BEFORE US WITH GANGS AND
8 KIDS. THE IMPORTANT THING IS TO CONSOLIDATE AND MAXIMIZE
9 RESOURCES AND MAKE IT WORK. SO WE LOOK FORWARD TO WORKING WITH
10 YOU AND THANK YOU AGAIN FOR ALL YOUR EFFORTS. THANK YOU BOTH.
11 THANKS FOR STICKING AROUND. WITH THAT, I'LL MOVE THE ITEM.
12 SECONDED BY SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.
13 THE NEXT ITEM IS ITEM 12. AND ON ITEM 12, I SUPPORT THE ITEM.
14 WE HAD AN ISSUE HERE, MR. FUJIOKA OF WHERE THE EDAPTS SYSTEM
15 NEVER WAS REALLY FULLY FUNCTIONAL. AND I JUST WANT TO MAKE
16 SURE OR WANT TO KNOW VERY QUICKLY WHAT WE ARE DOING
17 DIFFERENTLY TO MAKE SURE THAT THE PALMS SYSTEM IS FULLY
18 SUCCESSFUL. AND THE OTHER THING, THAT I'M GOING TO AMEND THE
19 ITEM. I SUPPORT THE ITEM, BUT THIS IS A TWO-YEAR DEAL. I THINK
20 WE REALLY NEED QUARTERLY REPORTS, UPDATES ON THE PROGRESS OF
21 THE PALMS SITUATION. BECAUSE WHAT HAPPENED TO US WITH EDAPTS,
22 WE GOT SO FAR INTO IT WE HAD NO RECOURSE. AND SO HOPEFULLY,
23 THIS IS 12 AND 24 I'M REALLY TALKING TO, HOPEFULLY THAT YOU
24 CAN KEEP US INFORMED WHEN WE'RE RUNNING INTO PROBLEMS. BECAUSE
25 WE SPENT A LOT OF MONEY ON EDAPTS. I KNOW THERE ARE PIECES OF



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1 IT THAT ARE WORKING. BUT THEY'RE OBVIOUSLY -- WE'RE SO FAR
2 INTO THE PROCESS, WE COULDN'T REALLY -- I THINK THE TESTIMONY
3 THAT CAME BACK "WELL, YOU KNOW WE'RE IN IT THIS FAR," THE
4 USUAL KIND OF THING. SO I'M GOING TO AMEND THIS ITEM TO
5 INCLUDE QUARTERLY REPORTS BACK TO THIS BOARD ON THE STATUS OF
6 THE PALMS PROJECT. IF THERE'S ANYTHING YOU'D LIKE TO ADD, GO
7 AHEAD.

8

9 **LARI SHEEHAN:** MR. CHAIRMAN, IT'S LARI SHEEHAN WITH THE CHIEF
10 EXECUTIVE OFFICE. LET ME JUST SAY THAT THIS IS DIFFERENT THAN
11 EDAPTS. PALMS IS A FEASIBILITY AND REQUIREMENTS ANALYSIS
12 INVOLVING THE SIX DEPARTMENTS THAT ARE INVOLVED IN THE LAND
13 DEVELOPMENT AND PERMITTING PROCESS. AND SO IT'S GOING TO BE AN
14 IN-DEPTH LOOK AT OUR PROCESSES AND HOW THOSE PROCESSES
15 OVERLAP, WHERE THERE ARE GAPS, HOW WE CAN DO A BETTER JOB OF
16 INTERCONNECTING THEM FOR BOTH THE DEPARTMENTS AS WELL AS THE
17 BOARD OF SUPERVISORS AND THE PUBLIC. SO IT'S NOT TRYING TO
18 MAKE A SYSTEM. IT'S TRYING TO FIGURE OUT WHAT KIND OF A SYSTEM
19 OR SOLUTIONS ARE GOING TO HELP US MAKE THIS A MORE EFFICIENT
20 AND EFFECTIVE SYSTEM THROUGH ALL THOSE SIX DEPARTMENTS.

21

22 **SUP. KNABE, CHAIRMAN:** WELL I WOULD JUST HOPE, ALTHOUGH THIS IS
23 A TWO-YEAR CONTRACT, BECAUSE IT IS A TWO-YEAR CONTRACT.
24 OBVIOUSLY THIS HAS BEEN LOOKED AT ON A NUMBER OF OCCASIONS,
25 AND IT WOULDN'T TAKE TWO YEARS TO TELL US WHAT WE NEED.



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1 BECAUSE WE'VE GOT SOME PRETTY GOOD GROUNDWORK WITH EDAPTS.
2 SOME WORKS, SOME DOESN'T. SO THAT WOULD BE THE FIRST AREA OF
3 ANALYSIS, I WOULD THINK. IT'S NOT LIKE THESE NEEDS ARE UNIQUE.
4 BUT HOPEFULLY WITHIN A SHORTER PERIOD OF TIME THAN TWO YEARS
5 WE CAN CONNECT ALL THE DOTS.

6

7 **LARI SHEEHAN:** YES, SIR. WE EXPECT IT TO TAKE ABOUT 13 MONTHS.
8 BUT WE ALLOWED OURSELVES A LITTLE EXTRA THERE.

9

10 **SUP. KNABE, CHAIRMAN:** YEAH, YEAH. JUST TELL A CONTRACTOR
11 THAT'S WHAT YOUR DESIRE IS, 13, NOT 24. OKAY? THANK YOU. WITH
12 THAT AMENDMENT OF QUARTERLY REPORTS, I WOULD MOVE THE ITEM.
13 AND SECONDED BY SUPERVISOR YAROSLAVSKY; WITHOUT OBJECTION, SO
14 ORDERED. I BELIEVE THAT TAKES CARE OF THE REGULAR AGENDA, IS
15 THAT CORRECT?

16

17 **CLERK SACHI HAMAI:** NO.

18

19 **SUP. KNABE, CHAIRMAN:** OKAY, I'M SORRY. SUPERVISOR ANTONOVICH?

20

21 **SUP. ANTONOVICH:** I WOULD LIKE TO MOVE WHEN WE ADJOURN OUR
22 MEETING TODAY THAT WE ADJOURN IN MEMORY OF THE VICTIMS OF THE
23 COVINA SHOOTING AND FIRE THAT TOOK PLACE CHRISTMAS EVE.

24

25 **SUP. KNABE, CHAIRMAN:** ALL MEMBERS.



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1

2 **SUP. ANTONOVICH:** ALL MEMBERS. MOVE THAT WE ADJOURN IN MEMORY

3 OF NEAL MUIR, WHO PASSED AWAY ON DECEMBER 27TH, A LONGTIME

4 FAMILY FRIEND. HE AND HIS PARTNER, BILL CHASE, FOUNDED THE

5 MUIR CHASE PLUMBING COMPANY IN GLENDALE. ADJOURN IN MEMORY OF

6 EDWARD AND MARY BETKIJIAN. EDWARD PASSED AWAY AT THE AGE OF 99

7 AND MARY PASSED AWAY AT THE AGE OF 93, JUST DAYS APART. THEY

8 WERE RESIDENTS OF THE ARARAT RETIREMENT NURSING HOME AND

9 LONGTIME SUPPORTERS AND ACTIVE IN THE COMMUNITY. SIMON

10 GREITZER PASSED AWAY AT THE AGE OF 94. YOU WILL REMEMBER

11 SIMON, BECAUSE HE WAS ONE OF THE VOLUNTEERS IN MY OFFICE WHEN

12 I WAS FIRST ELECTED. AND HE VOLUNTEERED MANY, MANY YEARS HERE.

13 HE WAS A DEVOTED FATHER AND GRANDFATHER. AND HE IS SURVIVED BY

14 HIS SON, DAVID; AND DAUGHTER, SHEILA; AND THREE GRANDCHILDREN

15 AND FIVE GREAT GRANDCHILDREN. BUT HE WAS A NICE MAN. MAX

16 MANDEL, WHO PASSED AWAY ON DECEMBER 15TH, ANOTHER LONGTIME

17 FRIEND FROM ARLITA. HIS WIFE, FRANCIS, WHO HAD PASSED AWAY A

18 FEW YEARS AGO, WAS EXECUTIVE DIRECTOR OF THE CHAMBER OF

19 COMMERCE OUT THERE FOR MANY YEARS. GOOD FRIENDS, GOOD

20 SUPPORTERS. SO WE ADJOURN IN MAX'S MEMORY. HE WAS 86.

21 FRATERNITY BROTHER, CLASSMATE DAVID RILES PASSED AWAY ON

22 DECEMBER 16TH. HE WAS A FORMER ADMINISTRATOR AT CALIFORNIA

23 STATE UNIVERSITY LOS ANGELES. AFTER HE HAD GRADUATED, HE WAS A

24 VETERAN OF THE UNITED STATES AIR FORCE. JERRY BORUP, WHO

25 PASSED AWAY AT THE AGE OF 78, ON DECEMBER 26. HE WAS RETIRED



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1 FROM WASHINGTON MUTUAL AS A COMMERCIAL BANKER. SURVIVED BY HIS
2 WIFE, SALLY; HIS TWO DAUGHTERS, PATRICIA AND PAMELA; AND HIS
3 SON, ERIC. ROBERT FULLER WORKED AS A FIRE PROTECTION ENGINEER
4 IN THE INSURANCE INDUSTRY AND WAS ACTIVE IN THE NATIONAL
5 SOCIETY OF FIRE PROTECTION ENGINEERS AND HAS SERVED ON THE
6 PROFESSIONAL ENGINEER LICENSE EXAMINATION COMMITTEE AND WAS
7 GOVERNOR FOR THE SAN GABRIEL COLONY OF THE MAYFLOWER SOCIETY.
8 HERBERT A. HENNIS, WAS 25 YEARS WITH THE LOS ANGELES COUNTY
9 MARSHAL'S OFFICE. THEN SERVED AS A MEMBER OF THE CITY OF
10 HUNTINGTON PARK CITY COUNCIL AND THEN AFTER HIS RETIREMENT HE
11 WORKED AS A SENIOR REPRESENTATIVE FOR GANNETT OUTDOOR.
12 GENEVIEVE TERESA MILLIGAN AND HER HUSBAND, AND WILLIAM LEES
13 MILLIGAN, PASSED AWAY. HE HAD BEEN AN EXECUTIVE WITH R.C.A.
14 CORPORATION AND SHE HAD BEEN ACTIVE IN THE NORTHRIDGE JUNIOR
15 WOMEN'S CLUB AND THE ISRAEL PERCEPTION SOCIETY, AND THE OLD
16 TREASURERS CLUB, AND PRESIDENT OF THE NORTHRIDGE LITTLE
17 LEAGUE. ELAINE CARNAHAN. SHE WAS AN ACTIVE VOLUNTEER WITH THE
18 HUNTINGTON LIBRARY DOCENTS. THE LOS ANGELES COUNTY ARBORETUM.
19 AND SHE WAS A RETIRED EDUCATOR AT THE MARTHA BALDWIN SCHOOL IN
20 ALHAMBRA, TEACHING THE SECOND GRADE. MARY EMILIA GALLEGOS, WAS
21 A MEMBER OF THE QUALITY OF LIFE TASKFORCE IN LANCASTER. AND
22 SERVED ON THE COMMITTEE TO KEEP LANCASTER BEAUTIFUL. ALSO
23 ACTIVE IN THE SISTER CITY PROGRAM AND THE LATIN AMERICAN CLUB
24 AND THE DESERT VINEYARD CHRISTIAN FELLOWSHIP. ALLEN "AL"
25 GRABBER, JUNIOR HIGH SCHOOL INSTRUCTOR FOR 35 YEARS. HE THEN



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1 WORKED FOR NORTHRUP AIRCRAFT AND WAS ACTIVE IN THE CENTRAL
2 CHRISTIAN CHURCH AND SAINTS ALIVE SENIORS GROUP IN ANTELOPE
3 VALLEY. CARMEN HALLIDAY, GRADUATE OF SACRED HEART HIGH SCHOOL,
4 GRADUATE OF U.C.L.A., MASTERS FROM CAL LUTHERAN. WORKED AS AN
5 EDUCATOR FOR THE L.A. UNIFIED SCHOOL DISTRICT FOR OVER 20
6 YEARS. LONGTIME RESIDENT OF SAN MARINO AND ACTIVE IN THE SAN
7 MARINO WOMEN'S CLUB AND PASADENA WOMEN'S COLLEGE. SUPERIOR
8 COURT JUDGE MAURICE HOGAN PASSED AWAY AT THE AGE OF 84. AFTER
9 HE RETIRED AS JUDGE, HE SERVED AS A JAMS MEDIATOR. JOHN HORN
10 WORKED FOR GENERAL DYNAMICS AND BECAME A REAL ESTATE BROKER IN
11 THE ANTELOPE VALLEY FOR THE PAST 25 YEARS. TIMOTHY PAUL LOOCK
12 SERVED AS A VOLUNTEER FOOTBALL COACH AT BURBANK HIGH SCHOOL.
13 ACTIVE MEMBER OF OUR SAVIOR LUTHERAN CHURCH IN ARCADIA. LEAVES
14 HIS WIFE, CAROL, AND THEIR FOUR SONS AND DAUGHTER. HE WORKED
15 IN HOLLYWOOD AS A POST-PRODUCTION INDUSTRY FOR THE PAST 30
16 YEARS. ANOTHER GOOD FRIEND, LONGTIME SUPPORTER, ALBERT VIERI.
17 YALE GRADUATE, WAS ACTIVE IN THE REPUBLICAN PARTY. WAS
18 LEGISLATIVE COUNSEL FOR THE COMPTON CITY ATTORNEY'S OFFICE AND
19 THE STATE DEPARTMENT INDUSTRIAL RELATIONS. GRADUATED FROM YALE
20 IN '47, THEN SERVED IN THE WORLD WAR II AND WAS RECALLED TO
21 ACTIVE DUTY FOR THE KOREAN WAR. HE WORKED AS AN ASSISTANT, AS
22 I SAID FOR THE COMPTON CITY ATTORNEY, THEN BECAME SENIOR
23 COUNSEL IN THE DIRECTOR'S OFFICE OF THE INDUSTRIAL RELATIONS
24 DEPARTMENT APPOINTED BY GOVERNOR DEUKMEJIAN. PAUL WEYRICH, WHO
25 WAS THE CHAIR AND C.E.O. OF THE FREE CONGRESS FOUNDATION AND



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1 FIRST PRESIDENT OF THE HERITAGE FOUNDATION. HE LEAVES FIVE
2 CHILDREN AND HIS WIFE, JOYCE. JOSEPH B. ORR. AFTER HIS
3 BASKETBALL CAREER, HE JOINED THE LOS ANGELES COUNTY SHERIFF'S
4 DEPARTMENT. AND AFTER THE SHERIFF'S DEPARTMENT HE BECAME A
5 DISTRICT ATTORNEY UNTIL HE RETIRED AND WENT INTO PRIVATE
6 PRACTICE LAST YEAR. HE WAS ALSO A 40-YEAR MEMBER OF THE L.A.
7 ATHLETIC CLUB WHERE HE WAS A REGULAR PARTICIPANT. JOYCE RITA
8 PATTERSON. SHE WAS EMPLOYED WITH THE LOS ANGELES COUNTY MENTAL
9 HEALTH OR HEALTH DEPARTMENT FOR OVER 30 YEARS, MEMBER OF ST.
10 JOSEPH'S CHURCH IN POMONA AND MEMBER OF ASCENSION CHURCH IN
11 LOS ANGELES FOR OVER 30 YEARS. DOUGLAS A. PETERSON, WORKED FOR
12 30 YEARS IN THE AUTO PARTS IN LANCASTER AND THEN THE LAST 10
13 YEARS FOR WATERWORKS IN THE ANTELOPE VALLEY. FILLMORE (PHIL)
14 TESTA, JR., PASSED AWAY ON DECEMBER 10TH. HE WAS A FOUNDER OF
15 MODERN CONCEPTS INSURANCE MARKETING. HE IS SURVIVED BY HIS
16 WIFE AND HIS TWO CHILDREN. WESLEY RODERICK TILDEN, ACADEMIC
17 DIRECTOR FOR THE FOREIGN LANGUAGE LAB OF MOUNT SAN ANTONIO
18 COLLEGE. HE WAS THE FIRST GOVERNOR OF THE POMONA VALLEY COLONY
19 AND WAS MADE A MEMBER OF THE MAYFLOWER SOCIETY IN 1980. HE WAS
20 AN HONORARY CITIZEN OF CLAREMONT'S SISTER CITY, WAS AUTHOR OF
21 TWO NONFICTION BOOKS. HIS HOBBY WAS PHOTOGRAPHY. ADA SAYLES
22 HALL FROM LITTLE ROCK. MILDRED MAXINE HEADRICK WORL SUTER,
23 ANTELOPE VALLEY. AND RAUL MARTINEZ, RETIRED SERGEANT, LOS
24 ANGELES COUNTY SHERIFF'S DEPARTMENT. HE SERVED FOR 55 YEARS
25 AND WAS LAST ASSIGNED TO THE INDUSTRY STATION. DR. ROBERT



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1 VAUGHN BRUMM, MEMBER OF THE FIRST PRESBYTERIAN CHURCH. HE
2 PASSED AWAY IN DECEMBER. THOSE ARE MY ADJOURNMENTS. AND I HAVE
3 TWO MOTIONS. ONE IS THAT ON AUGUST 2ND, 2006, MISS JEAN
4 CLINTON ROESCHLAUB WAS DISCOVERED MURDERED BY STAB WOUNDS IN
5 HER GLENDALE CONDOMINIUM. THE GLENDALE POLICE DEPARTMENT IS
6 SEEKING ASSISTANCE WITH INFORMATION THAT MAY AID IN THEIR
7 INVESTIGATION OF THIS HOMICIDE. SO I'D MOVE THAT THE BOARD
8 OFFER A REWARD OF \$20,000 FOR ANY INFORMATION LEADING TO THE
9 ARREST, CONVICTION OF THE PERSONS RESPONSIBLE FOR THIS MURDER
10 OF MRS. JEAN CLINTON ROESCHLAUB.

11

12 **SUP. KNABE, CHAIRMAN:** SO ORDERED.

13

14 **SUP. ANTONOVICH:** MAY 29TH MY MOTION UNANIMOUSLY DIRECTED THE
15 C.E.O. TO REPORT ON THE FEASIBILITY OF TARGETING PUBLIC
16 ASSISTANCE FRAUD BY INCORPORATING DATA MINING TECHNOLOGY INTO
17 THE DEPARTMENT OF PUBLIC SOCIAL SERVICES DATA WAREHOUSE.
18 BETWEEN MAY AND NOVEMBER 2008 THE C.E.O. AND D.P.S.S.
19 CONDUCTED A PILOT TO EVALUATE THE EFFECTIVENESS. THE PILOT
20 FOCUSED ON CALWORKS STAGE 1 CHILDCARE CASES FOR THE SEVEN-YEAR
21 PERIOD BETWEEN JANUARY 2001 TO DECEMBER 2007. THE RESULTS
22 CONFIRM THE USE OF DATA MINING TOOLS WOULD ENHANCE BOTH THE
23 RATE OF TIMELESSNESS OF FRAUD DETECTION AND INCREASE
24 INVESTIGATIVE EFFICIENCY AND EFFECTIVENESS. THE PILOT ACHIEVED
25 AN 85 PERCENT SUCCESS RATE IN DETECTING FRAUD. THE PILOT



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1 RESULTS REVEALED IN THE AREAS OF NEW FRAUD REFERRALS, EARLY
2 FRAUD DETECTION AND INCREASED EFFICIENCY. THE TOTAL COST
3 AVOIDANCE WOULD HAVE COST AT LEAST \$6.8 MILLION ANNUALLY. THE
4 D.A.'S OFFICE AFFIRMS THAT DATA MINING SOFTWARE FACILITATES
5 ITS COLLABORATION WITH D.P.S.S. AND IMPROVES THE OVERALL
6 EFFECTIVENESS FOR ITS FRAUD INVESTIGATIONS. FURTHERMORE,
7 SAVINGS OF THIS WOULD OFFSET RECENT INCREASES IN THE COUNTY'S
8 COST OF DOING BUSINESS AND MITIGATE STATE REDUCTIONS TO THE
9 CALWORKS SINGLE ALLOCATION FUNDING FOR FISCAL YEAR 2008/2009
10 AS WELL AS THE ADDITIONAL CURTAILMENTS PROJECTED IN 2009/2010
11 FISCAL YEARS. SO I'D MOVE THAT THE BOARD DIRECT THE C.E.O. TO
12 REPORT BACK IN 30 DAYS WITH A STRATEGY TO IMPLEMENT THIS FRAUD
13 PROJECT IN CALWORKS STAGE 1 CHILDCARE PROGRAM BY JULY 2009,
14 AND EXPAND UTILIZATION OF DATA MINING SOFTWARE TO PUBLIC
15 ASSISTANCE PROGRAMS, WORKING WITH THE D.A. TO INTEGRATE
16 UTILIZATION OF THEIR SOFTWARE WITH OTHER FRAUD PREVENTION
17 PROGRAMS.

18

19 **SUP. KNABE, CHAIRMAN:** I THINK IF YOU'RE ASKING FOR A REPORT
20 BACK WE CAN DO THAT. AS FAR AS IMPLEMENTATION, THAT WOULD
21 MAYBE WE HAVE TO DEAL WITH THIS NEXT WEEK. SO YOU'RE ASKING TO
22 LOOK AT IMPLEMENTATION AND REPORT BACK IN 30 DAYS.

23

24 **SUP. ANTONOVICH:** SO MOVED. THAT'S ALL I HAVE, MR. CHAIRMAN.

25



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1 **SUP. KNABE, CHAIRMAN:** MOVED AND SECONDED. THAT WILL BE THE
2 ORDER. SUPERVISOR MOLINA, YOU HAVE AN ADJOURNMENT, PLEASE?

3

4 **SUP. MOLINA:** I'D LIKE TO ASK THAT WE ADJOURN IN THE MEMORY OF
5 MARIA DEL SOCORRO BECERRA. SHE IS THE BELOVED MOTHER OF MAGGIE
6 BECERRA WITH OUR CONSUMER AFFAIRS DEPARTMENT. WE WANT TO
7 EXTEND OUR HEARTFELT CONDOLENCES TO MAGGIE AND HER ENTIRE
8 FAMILY. THAT'S IT.

9

10 **SUP. KNABE, CHAIRMAN:** SO ORDERED, THANK YOU. ALL RIGHT. WE
11 HAVE PUBLIC COMMENTS. I WOULD ASK DELOREZ RAMOS TO COME
12 FORWARD, PLEASE. JEFFREY MATLOCK AND WALTER BECKTEL. ARNOLD,
13 YOU CAN COME FORWARD, TOO, IT TAKES YOU ABOUT A DAY AND A HALF
14 TO GET DOWN HERE. OKAY. DELOREZ IF YOU WANT TO GO FIRST
15 FOLLOWED BY JEFFREY, FOLLOWED BY WALTER, FOLLOWED BY ARNOLD.

16

17 **DELOREZ RAMOS:** OKAY. HAPPY NEW YEAR, BOARD MEMBERS.

18

19 **SUP. KNABE, CHAIRMAN:** HAPPY NEW YEAR TO YOU.

20

21 **DELOREZ RAMOS:** DELOREZ RAMOS. I PRAY TO GOD THIS TRULY WILL BE
22 A YEAR OF CHANGE, STARTING WITH THE DEPARTMENT OF CHILDREN AND
23 FAMILY SERVICES. EXAMPLE. ON A PERSONAL BASIS, PARENTS ARE
24 TREATED AS DISOBEDIENT HOUSE PETS. CHILDREN ARE HELD HOSTAGE
25 WHILE BOTH MOTHER AND CHILDREN SUFFER SEPARATION ANXIETY AT



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1 THE HANDS OF SOCIAL WORKERS. THERE IS NO ACCOUNTABILITY. MY
2 OWN EXPERIENCES: IT IS ROUTINELY CUSTOMARY TO ABUSE PARENTS.
3 ALL PARENTS ARE EXPECTED TO TOLERATE BEING TREATED AS 21ST
4 CENTURY SLAVES. THE SUPERVISOR AT D.P.S.S. SAYS TO JUST GO
5 ALONG WITH IT OR YOU MAKE IT HARD ON YOURSELF. CATHERINE
6 WOODARD, A SOCIAL WORKER, SPOKE TO ME BY SAYING EITHER SIT
7 DOWN OR LEAVE. MARK WHITE, AWARE OF MY BEING GANG RAPED AND
8 TORTURED, DECIDED ON HIS OWN TO PLACE MY CHILDREN IN FOSTER
9 CARE WITHOUT BOTHERING TO INFORM ME. TRAUMATIZED MY CHILDREN
10 BY SAYING HE DIDN'T KNOW IF THE FOSTER PARENTS WERE RAPISTS,
11 MASS MURDERERS, OR SERIAL KILLERS. WHEN ASKED BY LAW
12 ENFORCEMENT TO CONTACT RELATIVES, MARK WHITE SAID "NO, I WANT
13 THEM IN FOSTER CARE." I HAD TO SPEAK BEFORE THE BOARD AS
14 SEVERAL SOCIAL WORKERS WERE TOO BUSY TO INVESTIGATE MY CASE,
15 YET SUBMITTED TO THE COURTS I WAS NEVER AVAILABLE. UNDER THE
16 CARE OF D.C.F.S., MY CHILDREN HAVE BEEN PHYSICALLY ABUSED BY
17 FOSTER PARENTS, ROSARIO MARTINEZ. SUPERVISOR AT D.C.F.S.,
18 PAMELA BURIS SAYS, "WELL SHE'S LICENSED." SO IN OTHER WORDS,
19 SHE HAD A RIGHT TO ABUSE MY CHILDREN WHERE THEY NEVER HAD BEEN
20 BEFORE. MY YOUNGEST CHILD WAS PHYSICALLY ABUSED THREE TIMES IN
21 A TWO-WEEK SPAN AT COWEN ELEMENTARY SCHOOL. SOCIAL WORKER
22 JOCELYN PILING SAID, "IT'S JUST CHILD'S PLAY." YET SHE HAD A
23 BUSTED LIP, A BRUISE ON HER LEFT HAND AND THIS BOY PURPOSELY
24 THREW A BALL AT HER CHEST. ALL THREE OCCASIONS, MY CHILD WAS
25 DENIED MEDICAL TREATMENT. I HAD TO FILE A BATTERY REPORT



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1 BEFORE THE MALE STUDENT WOULD STOPPED HURTING MY CHILD. UNDER
2 NO CHILD LEFT BEHIND, MY CHILD'S BEEN LEFT BEHIND FOR THE LAST
3 THREE YEARS. I'VE SPOKEN TO THE BOARD WITHOUT BEING ABLE TO
4 PLACE MY YOUNGEST IN SCHOOL TO NO AVAIL. MY CHILD IS PICKED
5 ON. INSTEAD OF BEING IN THE FOURTH GRADE SHE WAS REPEATED
6 THIRD GRADE. HUMILIATED BY BEING GIVEN HER EDUCATION IN THE
7 FIRST GRADE. ALL THE CHILDREN RIDICULE HER. SOCIAL WORKERS
8 WOODARD AND PILING INFORMED THE SCHOOL I'M NOT TO HAVE ANY
9 CONTACT AT SCHOOL WHATSOEVER WITH REGARDS TO MY CHILD'S
10 EDUCATION. MY RIGHTS WERE LIMITED BECAUSE I QUESTIONED WHY MY
11 CHILD WAS RETAINED WITHOUT MY KNOWLEDGE. BUT MY QUESTION IS: -
12 - OKAY, I'M SORRY. I DIDN'T TIME IT. BUT MY QUESTION IS: OUR
13 PROBLEM WAS THE REASON WHY MY CHILDREN -- THE ONLY REASON WHY
14 MY CHILDREN WERE TAKEN IS BECAUSE WE WERE HOMELESS. D.C.F.S.
15 OR WHOEVER THEY ARE SAYS THAT THEY WOULD HELP US BUT THEY HAVE
16 NOT. THEY WERE ORDERED TO HELP US, BUT THEN THE SOCIAL WORKER
17 SAID THAT THE COURTS ORDERED THINGS THAT THEY ARE UNABLE TO
18 DO.

19

20 **SUP. KNABE, CHAIRMAN:** WE HAVE SOMEONE FROM D.C.F.S. RIGHT OVER
21 HERE. IF YOU'D GO SEE THIS GENTLEMAN.

22

23 **DELOREZ RAMOS:** YEAH, I'VE SEEN HIM BEFORE.

24



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1 **SUP. KNABE, CHAIRMAN:** OKAY. YOU DON'T WANT TO TALK TO HIM?
2 THAT'S YOUR CHOICE.

3

4 **DELOREZ RAMOS:** YES, I WILL. BUT WHAT I'M SAYING IS THEY DO
5 WHAT THEY WANT.

6

7 **SUP. KNABE, CHAIRMAN:** OKAY. THANK YOU. MR. MATLOCK?

8

9 **JEFFREY MATLOCK:** YES.

10

11 **SUP. KNABE, CHAIRMAN:** GO AHEAD.

12

13 **JEFFREY MATLOCK:** MY NAME IS JEFFREY MATLOCK. EVERYBODY KNOWS
14 ME AS THE FLOWER MAN. I'VE BEEN DOWN HERE AT THIS BUILDING FOR
15 18 YEARS. AND I'VE BEEN HARASSED LATELY BY THIS COUNTY OFFICER
16 NAMED OFFICER TATE. HE GAVE ME A BOGUS TICKET ABOUT TWO WEEKS
17 AGO FOR SOLICITING ON COUNTY PROPERTY WHEN I WASN'T
18 SOLICITING. AND HE TOLD ME IF I DON'T SIGN THE TICKET, I WOULD
19 GO TO JAIL. SO I SIGNED THE TICKET. HE CAME OUT YESTERDAY
20 WHILE I WAS TALKING TO A FRIEND, JUST CAME BACK FROM LUNCH AND
21 HARASSED ME FOR BEING ON THE SIDEWALK TALKING TO A FRIEND.
22 ASKED ME FOR MY IDS AND SAID TO GIVE HIM MY ID SO HE COULD
23 WRITE ME A TICKET. SO I ASKED HIM A TICKET FOR WHAT? AND HE
24 WOULDN'T SAY. SO I TOLD HIM I WASN'T GIVING HIM MY ID BECAUSE
25 I WASN'T BREAKING THE LAW. YOU KNOW, I FEEL HE'S HARASSING ME.



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1 HE SAID EVERY TIME HE SEES ME ON THE SIDEWALK HE'S GOING TO
2 HARASS ME. HE SAID IF I'M IN THE BUILDING, HE'S GOING TO
3 SEARCH ME AND HARASS WHEN I'M IN THE BUILDING. HE'S TELLING
4 EVERYBODY THINGS ABOUT ME THAT I DON'T EVEN KNOW WHAT IT'S
5 ABOUT. ALL I WANT TO KNOW IS WHY HE KEEP HARASSING ME. AND
6 LIKE I SAID, I STOPPED AN ARMED GUNMAN BACK IN FRONT OF THIS
7 BUILDING IN '95 FROM GETTING READY TO SHOOT FIVE STUDENT
8 WORKERS IN THIS BUILDING BECAUSE HE HAD LOST HIS PROPERTY. I
9 STOPPED THREE ROBBERIES OUT IN FRONT OF THIS BUILDING SINCE
10 I'VE BEEN DOWN HERE. ALL I DO, I DON'T DO NOTHING ILLEGAL IN
11 THIS BUILDING. IF I'M INSIDE THIS BUILDING, I MIGHT EITHER
12 DELIVER SOME FLOWERS, GOING TO THE RESTROOM OR SEEING A
13 FRIEND, THEN I'M OUT OF THIS BUILDING. ALL I WANT IS FOR HIM
14 TO STOP HARASSING ME. IF HE HAVE A REASON TO HARASS ME, GIVE
15 ME A TICKET OR ARREST ME, THEN DO IT. OTHER THAN THAT, LEAVE
16 ME ALONE.

17

18 **SUP. KNABE, CHAIRMAN:** I THINK TWO THINGS. I DON'T KNOW.
19 THERE'S NO ONE HERE FROM THE OFFICE. I'M NOT SURE. YOU LIVE IN
20 WHAT AREA?

21

22 **JEFFREY MATLOCK:** DOWNTOWN AREA.

23

24 **SUP. KNABE, CHAIRMAN:** WE GOT SOMEBODY HERE FROM OFFICE OF
25 PUBLIC SAFETY TO TALK TO YOU. OKAY? AND IF YOU'RE NOT HAPPY



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1 WITH THAT, THEN YOU HAVE THE RIGHT TO CONTACT THE OMBUDSMAN TO
2 FILE A COMPLAINT, AS WELL, TOO. BUT THIS GENTLEMAN RIGHT HERE
3 WILL TALK TO YOU. THANK YOU.

4

5 **JEFFREY MATLOCK:** ALL RIGHT, THANK YOU.

6

7 **SUP. KNABE, CHAIRMAN:** MR. BECKTEL?

8

9 **WALTER BECKTEL:** HELLO. YEAH. I NEEDED TO COME BACK BECAUSE I
10 MADE A COMMENT ON THE 16TH OF DECEMBER LAST MONTH. I WAS SENT
11 A LETTER. THIS IS CONCERNING THE THEFT OF MY INTELLECTUAL
12 PROPERTY. I WAS TOLD TO CALL A NUMBER ON HERE. I CALLED THE
13 NUMBER, AND THE PEOPLE THAT ANSWERED THE PHONE SAID I NEVER
14 HEARD OF RAYMOND FORTNER BEFORE. I DON'T EVEN KNOW WHO THIS
15 GUY IS.

16

17 **SUP. KNABE, CHAIRMAN:** HE'S THE COUNTY COUNSEL. THEY SHOULD
18 HEAR OF HIM. HE'S THE COUNTY COUNSEL. HE'S OUR HEAD ATTORNEY.

19

20 **WATER BECKTEL:** YEAH, WELL THE LADY ANSWERED AND SAID "WELL, I
21 GOT A LIST OF PEOPLE HERE, I'VE NEVER HEARD THIS NAME BEFORE."
22 I SPELLED IT FOR HER F-O-R-T-N-E-R. SHE SAID "THAT'S NOT ON MY
23 LIST OF PEOPLE. I DON'T KNOW WHO THAT IS."

24



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1 **SUP. KNABE, CHAIRMAN:** WE'LL HAVE TO CHECK THAT OUT. MAYBE
2 THAT'S WHY YOU'RE RETIRING, I DON'T KNOW. NOBODY KNOWS YOU.
3 NO, I MEAN, SERIOUSLY, WE CAN CLARIFY TO WHOEVER IS AT THE END
4 OF THAT TELEPHONE LINE WHO MR. FORTNER IS. HE'S OUR HEAD
5 ATTORNEY.

6

7 **WALTER BECKTEL:** THEY GAVE ME THIS NUMBER. THIS IS A LETTER.
8 IT'S ON YOUR LETTERHEAD. AND IT SAYS 974-7401. I CALLED THE
9 NUMBER.

10

11 **SUP. KNABE, CHAIRMAN:** THAT'S WHAT WE GOT TO CLEAR UP. CAN YOU
12 HAVE SOMEONE FROM YOUR OFFICE, PLEASE, CLARIFY THIS FOR THIS
13 GENTLEMAN AND MAKE SURE WHOEVER HE TALKED TO KNOWS WHO YOU
14 ARE? OKAY? THANK YOU. SOMEONE GOING TO TALK TO THIS GENTLEMAN
15 TO CLEAR IT UP? OKAY, ALL RIGHT. MR. SACHS?

16

17 **ARNOLD SACHS:** YES, THANK YOU. ARNOLD SACHS. PUBLIC COMMENT. MY
18 M.T.A. MOMENT HERE. WHICH I'M SORRY THAT SUPERVISOR RIDLEY-
19 THOMAS ISN'T HERE, BECAUSE HE BRINGS A FRESH PERSPECTIVE TO
20 SOME OF THESE ITEMS I BROUGHT UP AND I WAS GOING TO DISCUSS
21 THE GOLD LINE AGAIN. BUT I ALSO WANTED TO DISCUSS ONE OF THE
22 ITEMS THAT APPEARED IN NOVEMBER 19TH, THE PLANNING AND
23 PROGRAMMING COMMITTEE. IN THIS, IT WAS APPROVING 1-B, TRANSIT
24 MODERNIZATION FUNDS FROM MISCELLANEOUS TRANSIT PROJECTS. AND
25 PART OF THIS -- THE DRAFT 2008 LONG-RANGE TRANSIT PROGRAM FOR



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1 THE LOS ANGELES COUNTY PROVIDES CONTINUED FUNDING ALLOWANCE
2 FOR THESE PREVIOUSLY ESTABLISHED BUS AND RAIL CAPITAL
3 PRIORITIES AS WELL AS NEW ONES TO MAINTAIN EQUIPMENT AND
4 FACILITIES FOR REGIONAL TRANSIT SERVICE IN THE STATE OF GOOD
5 REPAIR. THE PROBLEM I SEE IS THAT THE 2008 LONG-RANGE TRANSIT
6 PLAN WAS NEVER AUTHORIZED. I BELIEVE WHEN THE 2008 LONG-RANGE
7 TRANSIT PLAN CAME BEFORE THE M.T.A. BOARD, IT WAS PUT OFF
8 UNTIL AFTER THE ELECTION. AND BECAUSE THEY WANTED TO WAIT TO
9 FIND OUT IF THE HALF-CENT SALES TAX WAS GOING TO BE PASSED. SO
10 SINCE THE 2008 LONG-RANGE TRANSIT PLAN HASN'T BEEN ESTABLISHED
11 OR PASSED, ANY REFERENCE TO THE 2008 LONG-RANGE TRANSIT
12 PROJECTS DOESN'T MAKE SENSE FOR THE M.T.A. BOARD, WHICH IS THE
13 WAY WE KNOW THAT THEY OPERATE, THEY LIKE TO OPERATE. I'D
14 APPRECIATE IT MAYBE IF THE NEXT M.T.A. BOARD MEETING, YOU
15 MIGHT CONSIDER BRINGING UP THE FACT THAT THE 2008 LONG-RANGE
16 TRANSIT PLAN HAS NOT BEEN PASSED AND SHOULD BE PASSED BEFORE
17 YOU TRY TO INITIATE PROGRAMS FROM THE 2008 LONG-RANGE TRANSIT
18 PLAN. IT MAKES SENSE, DOESN'T IT? BUT I ALSO WANTED TO TALK TO
19 HIM BECAUSE HE CAME FROM THE STATE LEGISLATION. AND AS I'VE
20 DONE SEVERAL TIMES BEFORE REGARDING THE GOLD LINE AND THE
21 CONSTRUCTION AUTHORITY, I JUST WANTED TO READ FROM THE STATE
22 LEGISLATION THAT WAS PASSED, SENATE BILL NO. 1847 PASSED IN
23 1998, THE PROJECT IS THE LOS ANGELES PASADENA METRO BLUE LINE
24 LIGHT RAIL PROJECT EXTENDING FROM UNION STATION IN THE CITY OF
25 LOS ANGELES TO SIERRA MADRE VILLA BOULEVARD IN THE CITY OF



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1 PASADENA AND ANY MASS TRANSIT GUIDEWAY THEY MAY BE PLANNED
2 EAST OF SIERRA MADRE VILLA BOULEVARD ALONG THE RIGHT OF WAY
3 EXTENDING TO THE CITY OF CLAREMONT. AND ANY MASS TRANSIT
4 GUIDEWAY, THAT'S THE PROJECT. SO WHEN THEY HAD THE PROBLEM AT
5 UNION STATION WITH THE BRIDGE AND THE CONCRETE CRACKING, WHY
6 THE CONSTRUCTION AUTHORITY'S CHIEF EXECUTIVE OFFICER, HABIB
7 BALIAN, WOULD SAY THAT THE PROJECT WAS COMPLETE, AND M.T.A.
8 TOOK OWNERSHIP. THAT DOESN'T MAKE SENSE. WHEN THE STATE
9 LEGISLATION CLEARLY STATES THAT THE PROJECT WOULD RUN TO
10 CLAREMONT. WHY IS M.T.A. PAYING FOR A BILL THAT BELONGS TO THE
11 GOLD LINE CONSTRUCTION AUTHORITY? MAYBE SOMEBODY FROM THE
12 BOARD OF SUPERVISORS COULD LOOK INTO THAT WHEN THEY HAVE AN
13 M.T.A. BOARD MEETING. I KNOW IT DOESN'T MAKE SENSE TO THE
14 COUNTY BOARD OF SUPERVISORS, BUT MAYBE SUPERVISOR THOMAS,
15 SINCE HE CAME FROM THE STATE LEGISLATURE, WOULD BE ABLE TO
16 EXPLAIN JUST EXACTLY WHAT THEY MEANT BY THAT PROJECT GOING TO
17 CLAREMONT. AS ALWAYS, THANK YOU FOR YOUR TIME, YOUR ANSWERS
18 AND YOUR ATTENTION.

19
20 **SUP. KNABE, CHAIRMAN:** OKAY, THAT ISSUE WAS CLEARLY RAISED AT
21 THE BOARD LEVEL. IT WAS A SPLIT VOTE ON APPROVAL IF YOU
22 REMEMBER.

23
24 **ARNOLD SACHS:** BUT THERE SHOULD HAVE BEEN NO PROBLEM WITH IT
25 BECAUSE THE PROJECT WAS NEVER COMPLETED.



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1

2 **SUP. KNABE, CHAIRMAN:** YOU CAN'T SAY THAT THEY'RE NEVER RAISED.
3 I MEAN, THE ISSUE WAS RAISED AND DISCUSSED AN EXTENSIVE TIME.

4

5 **ARNOLD SACHS:** AND THE M.T.A. IS ENDING UP PAYING FOR IT.

6

7 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
8 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
9 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NO. CS-1, CONFERENCE
10 WITH LEGAL COUNSEL REGARDING INITIATION OF LITIGATION, ONE
11 CASE. AND CS-2, CONFERENCE WITH LABOR NEGOTIATORS, WILLIAM T
12 FUJIOKA, AND DESIGNATED STAFF AS INDICATED ON THE POSTED
13 AGENDA. THANK YOU.

14

15

16

17

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25



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1 **REPORT OF ACTION TAKEN IN CLOSED SESSION ON JANUARY 6, 2009**

2

3

4

5 CS-1. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION

6 (Subdivision (c) of Government Code Section 54956.9)

7 Initiation of litigation (one case) (08-3326)

8

9 The Board authorized initiation of litigation, the particulars
10 of which, once formally commenced, shall be disclosed to any
11 person upon inquiry.

12

13 The vote of the Board was unanimous with Supervisor Molina and
14 Supervisor Knabe being absent.

15

16 No reportable action was taken on item CS-2.

17

18

19

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25



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1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors January 6, 2009
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 8th
16 day of January 2009 for the County records to be used only for
17 authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

24

25